



Building New Bridges to Health



2015 ANNUAL REPORT

MEHAF

MAINE HEALTH ACCESS FOUNDATION

15 YEARS OF IMPROVING LIVES

BUILDING NEW BRIDGES TO HEALTH

MeHAF provides grant funding and program support to nonprofit and governmental partners to advance its mission, but it takes more than grants to drive the improvements in health and health care that we want to achieve. Our staff works with grantees in a spirit of true partnership. Grantees share successes and challenges with each other, learn from local and national experts, and most importantly, hear directly from the community members that their programs are designed to serve.



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MESSAGE FROM THE BOARD CHAIR & PRESIDENT



Connie Sandstrom
CHAIR, BOARD OF TRUSTEES



Wendy J. Wolf, MD, MPH
PRESIDENT & CEO

Building Bridges from Our Values to Our Work

MeHAF has changed significantly over the last 15 years. Yet, the one thing that never changes is the fact that we are a mission-driven organization.

Although our mission is the touchstone for our goals and aspirations, it's our core values that provide the context of *how* we approach our work.

Over the course of 2015, the Board and Community Advisory Committee worked together to redefine our values in a way that clearly describes what differentiates us from other organizations:

- 1. It takes more than grantmaking to achieve our mission.** Through the strategic use of all our human and financial resources, MeHAF promotes innovation, cultivates bold ideas and brings people together for the common purpose of expanding access, improving health and transforming the health care system in Maine.
- 2. Every aspect of our work should be guided by the voices of the people we're dedicated to serve.** Our work is informed and shaped by the advice, insights and life experiences of people across Maine, particularly those who are uninsured and underserved, so we can promote health equity across the state.

3. We value diverse perspectives that challenge our assumptions and strengthen our work. As a mission-driven, nonpartisan foundation, we understand the value of soliciting a broad range of ideas and opinions to critique and improve our work.

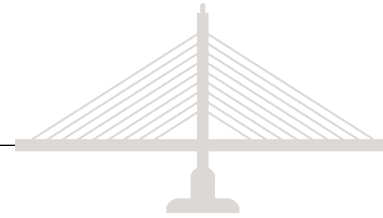
4. Building trust and cultivating deep, collaborative relationships are essential to our success. We need diverse partners from all sectors to accomplish our mission, so we must approach our work with humility, honesty and an openness that builds trust for lasting relationships.

5. As stewards of the foundation's resources, we must be accountable, transparent and wise in determining their best use. In the pursuit of our mission, we are committed to using our resources with the highest level of honesty, integrity and transparency so we can be fully accountable for our actions and decisions

These statements serve as the new bridge that links our mission to MeHAF's relationships, programs and our day-to-day operations as we strive to continue serving Maine people.

Connie Sandstrom Wendy J. Wolf

The mission of the Maine Health Access Foundation is to promote access to quality health care, especially for those who are uninsured and underserved, and improve the health of everyone in Maine.



Bucksport Fosters Thriving in Place (TiP)

Just as people’s lives are dramatically changed by accidents or chronic illnesses, communities can also suffer from traumatic events. In October 2014, Bucksport learned that the town’s large paper mill would be closing permanently. By the end of 2015, the mill had been sold and was being demolished. Although it lost its largest employer and taxpayer, Bucksport never lost its sense of community and dedication to helping neighbors.

The community strengths that are helping Bucksport survive the mill closure energized the robust engagement that shaped the planning and underlies the work of the *Thriving in Place* (TiP) initiative serving Bucksport, Verona Island, Orland and Prospect.

The first step was to hear from the community by surveying 3,427 households.

The average age of the respondents was 70, with 40% living alone. Most said they were “healthy,” but the data showed that 83% coped with at least one chronic illness. Social isolation was a major concern.

In response to these needs, fifteen health and service organizations and a network of volunteers created a comprehensive continuum of care for lifelong health and wellness education. The Bucksport TiP initiative has created a web of supports and services to keep people with chronic health conditions in their homes as long as possible. Each TiP participant receives an assessment and connections to needed services such as transportation, daily phone check-ins, social and fitness activities, health care, home repairs, heat, snow shoveling and legal assistance. To publicize the new TiP network, project leadership even went to poll sites on Election Day to sign up participants and volunteers.

Most people surveyed didn’t want to accept help they felt someone else might need more. Respecting this concern, the group established the “TiP Participant” concept where everyone can contribute something to help someone else in the TiP community. Even a person who is homebound can volunteer to call others each morning to check on them. As contributing participants, people are more apt to ask for assistance when they need it. This structure helps maintain their dignity, gives a sense of purpose, and reduces social isolation.



Thriving in Place (TiP) helps Maine people with chronic physical or behavioral health issues stay safely and well in their homes and communities. Bucksport is one of 10 TiP grantees supported by MeHAF. TiP is an important element in statewide efforts to address the needs of Maine’s aging population.



(Top) TiP Project Director James Bradney enters the Bucksport Senior Center
Photo credit: Irwin Gratz, Maine Public Broadcasting Network

(Bottom) A Bucksport Senior Resource Committee meeting
Photo credit: Irwin Gratz, Maine Public Broadcasting Network

Solutions Spring from the Community

Jackman sits in northwestern Somerset County on the Maine-Quebec border. Its population of just over 800 depends economically on visitors who come year-round to hunt, fish, snowmobile, and enjoy the abundant natural beauty. In this remote location, local residents have long relied on one another for help. But that hasn't necessarily meant that residents know what their neighbors and friends need to be healthy. MeHAF's *Healthy Community* project in Jackman, funded through Redington-Fairview General Hospital and coordinated by Somerset Public Health (SPH), a local Healthy Maine Partnership, has been at work since 2013 to make this possible.

The project received a significant boost from its alignment with the longstanding local School/Community Leadership Team, made up of organizations from diverse sectors of Jackman's community. A Healthy Community steering committee made up of community members and local leaders led an effort to identify key health issues and develop a plan to address them. As they began their work, it became clear that meeting the needs of Jackman's growing population of senior citizens was the top priority.

One hundred and forty-three Jackman senior citizens were interviewed by teams made up of an adult volunteer and a junior high or high school student. The information gathered revealed two clear priorities for the senior population in Jackman: health care and transportation. "People are really listening to what we have to say," remarked one participant.



The *Healthy Community* grant benefits from strong connections within the community. Existing monthly community gatherings now include a specific focus on addressing health care and transportation barriers and provide an opportunity to strategize how to leverage community assets for solutions. Community members meet with agencies to brainstorm ways to address service gaps. Penobscot Community Health Center initiated local x-ray, dental health and prescription drug services in Jackman, significantly reducing the need for elderly patients to travel out of town. Community members are stepping up as volunteer drivers to help neighbors get to health care appointments. The community has a local transportation pilot project in the works.

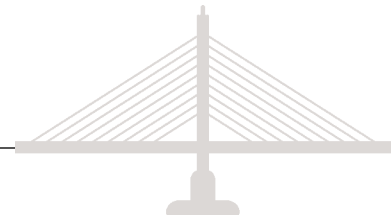
Jackman's isolated location requires creative approaches to meet the community's needs. And for the *Healthy Community* project, the best new solutions come from the people who live in Jackman themselves.

(Top) Community members pose for a photo at a recent senior luncheon. The gatherings decrease social isolation and provide an opportunity to receive information.

(Bottom) Aerial view of the Town of Jackman

The Healthy Community grants program is a multi-year initiative with the goal of bringing together people with many different experiences to transform communities into more supportive environments that help everyone live healthier lives.





A New Neighborhood that Welcomes Everyone

In Portland, people with long-term chronic diseases including mental illness, substance use, homelessness, or all of these combined, would often search for a place where they could belong and be cared for. For many people, the Emergency Department (ED) at Mercy Hospital became that place. It was safe and warm, staffed by caring people who would make sure that those who were hungry were given a meal. But the ED isn't a long-term home, and a visit there doesn't typically serve as a doorway to a long-term, supportive community.

Melissa Skahan, Vice President for Mission at Mercy Hospital, has helped lead an effort to create a new kind of neighborhood that helps people find stability and better health when they enter the ED doorway. "Watching people who have been chronically homeless and frequent users of the emergency department regain their sobriety, move into safe housing, and re-engage with the primary care system is powerful. We have brought every organization that touches the lives of vulnerable people in the city to a common table – our Medical Neighborhood."

of the Milestone Foundation's homeless outreach "Home Team." They form trusting relationships with people who have become disconnected and build bridges back to the local support system. Likewise, they teach the Neighborhood's providers to work differently, so that the formal infrastructure is more receptive and responsive to those most in need. Underlying the individual work of peers and outreach workers is a new organizational partnership that allows information sharing so that nobody falls through the cracks.



The *Access to Quality Care* initiative funds projects that advance the creation of a sustainable system of care that delivers comprehensive high-quality health services for uninsured, low income individuals and reduces the time they spend in expensive, episodic, and poorly coordinated care.



MeHAF has funded the Medical Neighborhood through its *Payment Reform* and *Access to Quality Care* initiatives. Key to the success of the Neighborhood are peers from Amistad, street outreach and community health outreach workers from the City of Portland, and members

"The medical neighborhood allows us to communicate regularly and build relationships with each other so that we can put the best parts of the health care system to use for our community's most vulnerable people. Instead of a completely fragmented, payment-driven set of roles, we can truly rally around what the patient needs. Our structure also gives us power within the system that we would not normally have and allows us to advocate strongly for patient's rights to housing, fair treatment and access to care."

— Ben Skillings, Amistad's Director of Peer Services

Milestone Foundation Volunteers

Advocacy Grantees Give Maine People a Seat at the Table

MeHAF has always supported advocacy efforts that seek to give vulnerable Mainers a voice in the decision-making processes that affect their health and health care. Since 2011, we have worked with a dedicated group of health advocacy organizations on the successful implementation of the Affordable Care Act in Maine. This work has ranged from administrative rulemaking to the high-profile debate over the expansion of MaineCare.

Along the way, our grantees have learned that the personal stories of real Mainers are often the most compelling tool to demonstrate the true impacts of broad policy issues. Bringing these stories to the forefront takes time and effort. Organizations must meet people where they are, build trust, and provide support to those who have a story to share. When done well, this kind of work develops new community leaders who can make an impact on today's issues as well as issues to come.

The Maine People's Resource Center (MPRC) exemplifies many of these central lessons. They 'meet people where they are' by literally knocking on their doors in more than 100 towns and cities across Maine. MPRC's door-to-door canvassers conduct outreach, direct people to important services, and identify people with compelling personal stories to share. MPRC staff build trust by working one-on-one with volunteers and provides extra support and training to those willing to share their experiences in a public setting. This potent combination of relationship-building and skill-building has resulted in a growing core of talented storytellers who can shed light on complicated health policy issues.



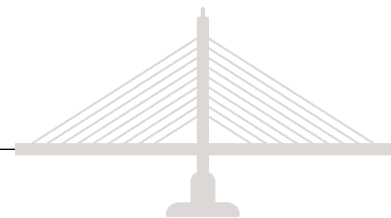
"Before connecting with MPRC, I felt alone in my struggles with access to affordable health care, housing, and education," said MPRC storyteller Tanya Lima. "In my work with MPRC, I met other people who were dealing with similar struggles and learned that our difficulties stemmed from larger societal problems and that together, by lifting up our voices and sharing our experiences, we could make a difference."

"MPRC lit a fire in me that won't go out. I'm happy to continue to share my story to help a larger movement of giving people affordable health care, access to services and food, and support in their higher education goals."

(Top) Tanya Lima

(Bottom) Maine Statehouse Rally





Weaving a Stronger Safety Net

PARTICIPATING CLINICS SINCE 2010

- Aroostook Dental Clinic
- Bucksport Regional Health Center
- Community Dental - Biddeford
- Community Dental - Lewiston
- Community Dental - Portland
- Community Dental - Rumford
- Downeast Health Services, Inc.
- Fish River Rural Health
- Health Access Network, Inc. (HAN) - Lincoln
- Health Care for the Homeless, Public Health Department, City of Portland
- HealthReach Community Health Centers - Bingham
- HealthWays/Regional Medical Center at Lubec, Inc.
- Kennebec Valley Dental Coalition, Inc. d/b/a Community Dental Center
- Lincoln County Dental, Inc.
- Maine Coast Healthcare Corporation
- Penobscot Community Health Center
- Sebasticook Family Doctors
- Waldo County General Hospital
- York County Community Action Corporation

When MeHAF first offered the opportunity for nonprofit dental clinics to work with Safety Net Solutions (SNS), a national oral health consulting group that helps safety net clinics develop more sustainable practice models, we were unsure if sites would be willing to open up their practices to the thorough financial and operational analysis for which SNS is known.

Providing quality dental services at a price that's affordable to their patients is an ongoing challenge for Maine's safety net dental clinics. Many patients don't have dental insurance and have to pay out of pocket, often on a sliding scale based on their income. MaineCare coverage is limited and the program's reimbursement rates are low relative to the cost of services. Given these financial realities, nonprofit clinics often seek the support of foundations to help make ends meet. Usually, support would come in the form of a grant, but the SNS



approach asked clinics to share far more of their financial picture than a typical MeHAF grant would have required.

Despite this dynamic, seven clinics agreed to participate in the first year of the SNS program, working independently with SNS to review all of their operations from scheduling to patient flow and payer mix to net revenue. As it turned out, many in this first group went on to become ambassadors for the program. We now rely on their experience to help recruit other clinics to participate in the program.

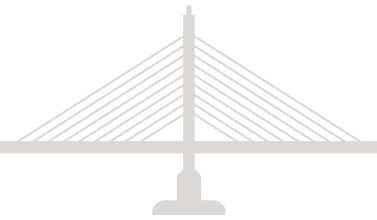
MeHAF has since supported the participation of 13 additional clinics in the SNS program. This work has been transformative for several clinics and in at least one case, allowed a practice to keep its doors open, serving a community with few other options for those in need.

Maine's essential oral health safety net ensures children and adults have access to the dental care they need to stay healthy, catching those who fall through the cracks of what is often an unaffordable system of care. While the safety net is fragile, and not all the need can be met, Maine's safety net clinics are finding new ways to be sustainable so they can continue to provide high quality dental care in communities across the state.



(Top right) Katie Boivin, RDH sees young patients at Community Dental in Farmington

(Bottom left) Derrick Boucher, RDH and Apryl Gagnon, MA at Fish River Rural Health in Eagle Lake



Board of Trustees and Community Advisory Committee

BOARD OF TRUSTEES - 2015

MeHAF's statewide Board of Trustees oversees the work of the foundation and its members serve as responsible stewards for the foundation's resources. The Board brings a wealth of expertise and experiences from leaders who represent the demographic, professional and philosophical diversity of Maine. In 2015, the Board welcomed Dennis King, President and CEO of Maine Behavioral Healthcare as its newest member.

Constance Adler, MD, FAAFP
WILTON

Deborah Deatrick, MPH
FREEPORT

Nancy Fritz
AUGUSTA

Sara Gagné-Holmes, Esq.
READFIELD

Roy Hitchings, Jr., FACHE
CAMDEN

Frank Johnson
AUGUSTA

Dennis King, FACHE
FREEPORT

Anthony Marple, MBA
WHITEFIELD

Bruce Nickerson, CPA
BANGOR

Catherine Ryder, LCPC ACS
WINDHAM

Constance Sandstrom, MPA, Chair
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OLD ORCHARD BEACH

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HOULTON

Jeff Wahlstrom
BANGOR

Shirley Weaver, PhD
KENNEBUNK

COMMUNITY ADVISORY COMMITTEE - 2015

The foundation's Community Advisory Committee (CAC) includes diverse individuals from across the state who advise the Board and staff on critical issues that align with MeHAF's mission. They provide thoughtful input into periodic needs assessments and strategic planning efforts. With their extensive knowledge of and connections to MeHAF's priority population – people who are uninsured and medically underserved – CAC members bridge the foundation's statewide role to on-the-ground work in communities across Maine. In 2015, the CAC welcomed six new members.*

Lisa Belanger, APRN
NORTH YARMOUTH

Kate Brogan*, JD
FREEPORT

Gloria Aponte Clarke*, MPH
PORTLAND

Cynthia Freeman Cyr
DOVER-FOXCROFT

Robert Davis
HARPSWELL

Dennis Fitzgibbons*
YARMOUTH

Ann Gahagan, RN, BSN, MSN, CDE, BC-ADM, FNP-C
CARIBOU

Holly Gartmayer-DeYoung
EASTPORT

Jake Grindle*
WILTON

Meg Haskell
STOCKTON SPRINGS

Philip Heywood
CAPE PORPOISE

Dennis Marble*
HAMPDEN

Alan Monier, Chair
BRYANT POND

Tezita Negussie, MPH, MSW
PORTLAND

Peggy Pinkham, RN
EAST BOOTHBAY

Abdulkerim Said*, BS, BHP, MHRTC-B, CAC
AUBURN

Randy Schwartz
MANCHESTER

Toho Soma, MPH
PORTLAND

Meryl Troop
PORTLAND

Richard "Skip" White
PORTLAND

Marjorie Withers, LCPC
MACHIAS

C. Shawn Yardley, MS
BANGOR

Access for All

ORGANIZATION NAME	PROJECT TITLE	2015 AMOUNT	TOTAL AWARD
ACA OUTREACH, EDUCATION AND ENROLLMENT			
Community Concepts, Inc.	Educating and Promoting the ACA in Androscoggin, Oxford & Franklin Counties	\$75,000	\$135,000
Consumers for Affordable Health Care Foundation	Enroll ME and Keep ME Covered	\$87,500	\$175,000
Division of Public Health, HHS Dept., City of Portland, Minority Health Program	Advancing Health Reform in Maine through Outreach, Education and Enrollment of Racial & Ethnic Language groups in Cumberland County	\$74,999	\$134,998
Hand in Hand / Mano en Mano, Inc.	REinFORMA 2014-2015	\$17,500	\$33,500
Healthy Community Coalition of Greater Franklin County	Franklin's Focus on Advancing Health System Reform	\$75,000	\$135,000
Maine Access Immigrant Network (MAIN)	OEE for ME: Outreach, Education and Enrollment for Maine Immigrants	\$75,000	\$135,000
Maine Association of Area Agencies on Aging	Outreach and Education to Older and Disabled Uninsured Adults	\$75,000	\$135,000
Maine Equal Justice Partners	Facilitating access to health care for Maine's immigrants and refugees	\$38,996	\$69,592
Maine Medical Education Trust	Mobilizing Health Care Providers to Maximize Enrollment in Health Coverage	\$53,895	\$96,790
Maine People's Resource Center	MPRC ACA Outreach, Education & Enrollment Project	\$75,000	\$135,000
Maine Primary Care Association	Supporting Outreach and Enrollment Efforts	\$25,000	\$25,000
MaineHealth	Health Reform Outreach, Education and Enrollment for self-pay and free care patients	\$74,820	\$134,732
Planned Parenthood of Northern New England	Marketplace Outreach & Education Program	\$75,000	\$135,000
Preble Street	Healthcare Outreach to Veterans	\$75,000	\$135,000
Western Maine Community Action, WMCA Elder & Health Navigator Services	WMCA Community Action Navigator Consortium	\$90,000	\$90,000
ACA OUTREACH, EDUCATION AND ENROLLMENT - CONTRACTS/CONSULTANTS			
Burgess Advertising & Marketing	Health Insurance Marketplace Enrollment Campaign	\$729,885	\$1,724,280
Dirigo Design & Development	Enroll207 Web Site	\$26,992	\$26,992
Manatt, Phelps & Phillips, LLP	Medicaid Expansion Data Brief for Maine	\$121,760	\$121,760
Mitchell Stein, Consultant	Health Policy Newsletter	\$12,056	\$12,056
Pivot Point, Inc.	Advancing Health Reform Through Outreach, Education and Enrollment, and Through Advocacy	\$9,905	\$9,905
Rachel Lowe, Consultant	Health Insurance Marketplace Public Education Coordinator	\$9,400	\$9,400
Total Grants and Contracts: ACA Outreach, Education and Enrollment (21)		\$1,897,708	
ACCESS TO QUALITY CARE (A2QC)			
Franklin Memorial Hospital	Franklin CARES in 3D	\$89,749	\$223,476
Islands Community Medical Services, Inc.	Improving continuity of care and patient experience for the vulnerable population of the islands	\$30,000	\$80,000
MaineHealth	Expanding Access to Care: Care Partners York County	\$99,048	\$297,854
MaineHealth	Improving Access to Behavioral Health Care in a Three-County Region	\$89,900	\$224,411
Mercy Hospital	Mercy's Expanded Medical Neighborhood	\$100,000	\$300,000
Mid-Coast Health Net, Inc.	Expanding Access to Care in the Mid-Coast	\$30,000	\$80,000
Penobscot Community Health Center	Greater-Bangor Access to Quality Care (A2QC) for All	\$30,000	\$79,997
Penobscot Community Health Center	Bangor Area A2QC	\$90,000	\$225,000
Portland Community Health Center	Insuring Access to Quality Care for Uninsured Individuals	\$30,000	\$80,000
ACCESS TO QUALITY CARE (A2QC) - CONTRACTS/CONSULTANTS			
Nonprofit Finance Fund	Advisory Services Support to Portland Community Health Center	\$60,885	\$79,285
Stephanie Cotisirilos LLC	Access to Quality Care (A2QC) Consultation	\$4,500	\$9,000
Total Grants and Contracts: Access to Quality Care (A2QC) (11)		\$654,082	
HEALTH REFORM ADVOCACY			
Consumers for Affordable Health Care Foundation	Giving a Voice to the Voiceless in Administrative Advocacy in Maine	\$75,000	\$225,000
Maine Center for Economic Policy	Delivering on the ACA's Promise of Affordable Health Care for Low-income Mainers	\$70,000	\$205,000
Maine Equal Justice Partners	Advancing Health Reform Through Administrative Advocacy	\$75,000	\$224,042

Access for All

ORGANIZATION NAME	PROJECT TITLE	2015 AMOUNT	TOTAL AWARD
Maine Medical Education Trust	Ensuring Priority Populations Have Access to Meaningful Health Coverage through Implementation of the ACA in Maine	\$66,988	\$200,963
Maine People's Resource Center	ACA Grassroots Leaders Project	\$50,000	\$150,000
Maine Primary Care Association	Building Community and Business Partnerships for Medicaid Expansion	\$48,875	\$48,875
HEALTH REFORM ADVOCACY - CONTRACTS/CONSULTANTS			
Carole Martin	Social Network Analysis	\$4,660	\$4,660
Christopher Black	Social Network Analysis	\$9,800	\$9,800
Salter>Mitchell	Change Delivered Communications Training	\$11,436	\$11,436
Total Grants and Contracts: Health Reform Advocacy (9)			\$411,759
HEALTH REFORM - OTHER			
Grantmakers In Health	Health Reform Resource Center Fund	\$10,000	\$10,000
Total Grants and Contracts: Health Reform - Other (1)			\$10,000
ORAL HEALTH			
Bucksport Regional Health Center	Strengthening Safety Net Dental Practices in Maine	\$2,500	\$5,000
Community Dental - Biddeford	Strengthening Safety Net Dental Practices in Maine	\$2,500	\$5,000
Community Dental - Portland	Strengthening Safety Net Dental Practices in Maine	\$2,500	\$5,000
DentaQuest Institute, Inc., Safety Net Solutions	Oral Health Safety Net Capacity Building & Practice Enhancement	\$52,500	\$52,500
Maine Coast Healthcare Corporation, Maine Coast Community Dental Clinic	Strengthening Safety Net Dental Practices in Maine	\$2,500	\$5,000
Maine Community Foundation, Inc.	Maine Oral Health Funders Collaborative Funding	\$101,000	\$101,000
Sebasticook Family Doctors	Strengthening Safety Net Dental Practices in Maine	\$2,500	\$5,000
Waldo County General Hospital, Waldo County Dental Care	Strengthening Safety Net Dental Practices in Maine	\$2,500	\$5,000
ORAL HEALTH - CONTRACTS/CONSULTANTS			
Nautilus Public Health	Maine Oral Health Funders Consultant	\$51,596	\$51,596
Total Grants and Contracts: Oral Health (9)			\$220,096
PAYMENT REFORM - CONTRACTS/CONSULTANTS			
USM/Edmund S. Muskie School of Public Service, Cutler Institute for Health & Social Policy	Evaluation for Advancing Payment Reform in Maine	\$19,680	\$293,087
Total Grants and Contracts: Payment Reform (1)			\$19,680
RURAL HEALTH - CONTRACTS/CONSULTANTS			
USM/Edmund S. Muskie School of Public Service, Cutler Institute for Health & Social Policy	Rural Health Data Compilation and Reporting Project	\$29,197	\$38,929
Total Grants and Contracts: Rural Health (1)			\$29,197
POLICY/DATA AND SURVEY RESEARCH - CONTRACTS/CONSULTANTS			
GfK Custom Research, LLC	Maine Supplement to the Health Reform Monitoring Survey - 2014	\$17,050	\$33,650
GfK Custom Research, LLC	Maine Supplement to the Health Reform Monitoring Survey - 2015	\$17,750	\$35,500
USM/Edmund S. Muskie School of Public Service, Cutler Institute for Health & Social Policy	Analysis of Maine HRMS and BRFS Data to Monitor Coverage and Access to Care	\$10,000	\$10,000
Total Grants and Contracts: Policy/Data and Survey Research (3)			\$44,800
TOTAL GRANTS AND CONTRACTS: ACCESS FOR ALL (56)			\$3,287,322

Better Care

ORGANIZATION NAME	PROJECT TITLE	2015 AMOUNT	TOTAL AWARD
THRIVING IN PLACE (TiP)			
Aroostook Area Agency on Aging, Inc.	Thriving in Place across the Continuum of Care - Aroostook Plan	\$83,047	\$252,250
Bucksport Bay Healthy Communities Coalition	Bucksport Bay Area Thriving in Place	\$68,803	\$220,144
Charlotte White Center	Piscataquis Thriving in Place Collaborative Project	\$100,000	\$300,000
Eastern Area Agency on Aging	MOOV (Towns of Milford, Old Town, Orono and Veazie) Penobscot TiP Project	\$99,862	\$299,820
Katahdin Shared Services, Inc.	Katahdin Thriving in Place (TiP) Collaborative	\$40,000	\$40,000
Maine Association of Area Agencies on Aging	Tri-State Learning Collaborative on Aging (TSLC)	\$17,564	\$38,693
SeniorsPlus	Franklin County Elders in Action	\$96,271	\$273,153
Washington Hancock Community Agency	Washington County Thriving In Place	\$40,000	\$40,000
Washington Hancock Community Agency, Healthy Peninsula	Thriving in Place Downeast	\$100,000	\$300,000
York County Community Action Corporation (YCCAC)	YCCAC Thriving in Place (HOME Project)	\$99,950	\$299,084
Total Grants and Contracts: Thriving in Place (10)		\$745,497	
INTEGRATED CARE/BEHAVIORAL HEALTH HOMES			
MaineGeneral Community Care	Coordinating a Kennebec Regional Response - Behavioral Health Homes	\$50,000	\$125,000
The Opportunity Alliance	Behavioral Health Home	\$49,880	\$124,658
Tri-County Mental Health Services	Behavioral Health Home Implementation 2014	\$50,000	\$125,000
INTEGRATED CARE/BEHAVIORAL HEALTH HOMES - CONSULTANTS/CONTRACTS			
Maine Behavioral Healthcare	Integrated Care Reimbursement and Sustainability Contract	\$13,750	\$13,750
Total Grants and Contracts: Integrated Care/Behavioral Health Homes (4)		\$163,630	
TOTAL GRANTS AND CONTRACTS: BETTER CARE (14)		\$909,127	

Improved Health

HEALTHY COMMUNITIES			
Aroostook Band of Micmacs	Netukulimk Community Health and Wellness Project	\$28,500	\$28,500
Aroostook County Action Program, Inc.	Healthy Houlton	\$37,568	\$37,568
City of Bangor, Bangor Public Health & Community Services	Greater Bangor Healthy Communities	\$40,000	\$40,000
Healthy Communities of the Capital Area	TIME to Improve Health Outcomes by Addressing Substance Abuse	\$39,903	\$39,903
Maine Access Immigrant Network (MAIN)	Engage, Assess, Strategize, Empower: Project EASE	\$40,000	\$40,000
Maine Sea Coast Mission	Addressing Isolation in Remote Island Communities	\$40,000	\$40,000
MaineGeneral Health, Healthy Northern Kennebec	Healthy Waterville	\$40,000	\$40,000
Medical Care Development, Healthy Lincoln County	Lincoln County Health Connections Phase 2	\$40,000	\$40,000
Penobscot Bay YMCA, Knox County Community Health Coalition	As We See It... Voices From Knox County	\$40,000	\$40,000
Piscataquis Regional YMCA	Feel Good Piscataquis! Healthy Communities Project	\$39,616	\$39,616
Redington-Fairview General Hospital, Somerset Public Health	Achieving Better Health In Jackman, Maine: The Aging Project	\$34,000	\$34,000
The Opportunity Alliance, Parkside Neighborhood Center	Parkside Neighborhood: Community Engagement for Better Health	\$40,000	\$40,000
The Opportunity Alliance, Healthy Lakes HMP	Healthy Youth - Healthy Lake Region	\$40,000	\$40,000
Washington Hancock Community Agency	WCN Healthy Communities	\$40,000	\$40,000
Western Maine Health Care Corporation, Healthy Oxford Hills	Oxford County Healthy Communities - Healthy Communities Grant	\$38,546	\$38,546
York Hospital, Choose To Be Healthy	Achieving Better Health for Those With Low Literacy	\$39,983	\$39,983
HEALTHY COMMUNITIES - CONSULTANTS/CONTRACTS			
Carole Martin	Technical Support for MeHAF's Healthy Community Grants Program	\$10,296	\$10,296

Improved Health

ORGANIZATION NAME	PROJECT TITLE	2015 AMOUNT	TOTAL AWARD
Kala Ladenheim	Update Community Health Indicators Users Guide	\$3,825	\$3,825
S.E. Foster Associates	Development of a Learning and Evaluation Approach to MeHAF's Access to Quality Care, Thriving in Place, and Healthy Community Grants Programs	\$58,544	\$118,544
Total Grants & Contracts: Healthy Communities (19)		\$690,781	
TOTAL GRANTS & CONTRACTS: IMPROVED HEALTH (19)		\$690,781	

Other Funding

LEADERSHIP DEVELOPMENT

Blue Cross and Blue Shield of Massachusetts Foundation, Inc.	2015 Health Coverage Fellowship	\$18,000	\$18,000
Maine Community Foundation, Inc.	Supporting Health and Health Care in Maine's Communities of Color	\$50,000	\$50,000
Maine Development Foundation	Policy Leaders Academy 2015	\$10,000	\$10,000
Total Grants: Leadership Development (3)		\$78,000	

DISCRETIONARY GRANTS & MEETING SUPPORT

Advocacy Initiative Network Of Maine	Trauma Informed Peer Support	\$1,900	\$1,900
American Academy Of Pediatrics, Maine Chapter Inc.	On the Path of Well-Being: Adversity, Poverty and Resilience	\$2,000	\$2,000
Amistad, Inc., Peer Support Specialist Network of Maine	Peer Support Specialist Network Statewide Event	\$1,500	\$1,500
Amistad, Inc.	Transition Planning & Executive Search	\$10,000	\$10,000
Community Clinical Services, Pediatric Dental Program	Enhancing Lead Screening Services in Lewiston/Auburn	\$3,200	\$3,200
Community Dental	Improving Performance Through Digital Sensor Conversion	\$8,095	\$8,095
Co-Occurring Collaborative Serving ME	Mental Health, Substance Abuse and The Bottom Line: How Well Is Your Workplace?	\$1,000	\$1,000
Daniel Hanley Center for Health Leadership	Public Health Leadership Summit	\$2,000	\$2,000
Division of Public Health, HHS Dept., City of Portland, Family Health's Children's Oral Health Program	Improve Access and Quality of Oral Health Care for Children	\$9,990	\$9,990
Down East AIDS Network	Maine LGBT Health Conference: Addressing Health Disparities Affecting the LGBT Community	\$2,000	\$2,000
Eastern Maine Healthcare Systems, Eastern Maine Homecare	Face to Face Wireless Connections	\$7,284	\$7,284
Greater Eastport Ecumenical Churches Association Labor of Love Nutrition Center	Labor of Love Nutrition Center Project	\$9,653	\$9,653
Healthy Acadia	Downeast Substance Treatment Initiative	\$5,000	\$5,000
HomeHealth-Visiting Nurses of Southern Maine, Inc.	Advancing Pediatric Palliative Care with Telehealth Technology	\$7,800	\$7,800
Kennebec Valley Family Dentistry	X-ray Sensor Purchase	\$9,776	\$9,776
Maine Council On Aging	Maine Aging Initiative - Looking Back, Planning Ahead	\$2,000	\$2,000
Maine Council On Aging	2nd Annual Maine Summit on Aging	\$2,500	\$2,500
Maine Dental Health Out-Reach Inc.	X-Ray Unit for Mobile Dental Van	\$3,995	\$3,995
Maine Health Management Coalition Foundation	Leading Change: How to Make the Switch From Volume to Value	\$2,000	\$2,000
Maine Hospice Council	Rural Hospice - The Road Ahead: Innovative Solutions to Regional Challenges	\$2,000	\$2,000
Maine Initiatives	Capacity Building Learning Community for Ethnic Community-Based Organizations	\$3,000	\$3,000
Maine Medical Education Trust, Medical Professionals Health Program	Health Wellbeing and Awareness: Fostering Wellness in the Workplace	\$750	\$750
Maine Network of Healthy Communities, Maine State Breastfeeding Coalition	Maine State Breastfeeding Coalition Capacity Building	\$8,600	\$8,600
Maine Public Health Association	Advancing Your Public Health Skill Set: Engaging Coalitions and Promoting Advocacy	\$2,000	\$2,000
Maine Quality Counts	QC 2015 Annual Conference: Delivering Health Care or Health?	\$10,000	\$10,000
Maine Quality Counts	From ACEs to Resiliency: Promising Practices from Thriving Communities	\$2,000	\$2,000
Mercy Hospital	Greater Portland Addiction Collaborative	\$10,000	\$10,000
Morris Farm Trust	Local Food, Local Hunger, Lincoln County Food Security Forum	\$1,000	\$1,000

(Continued on next page)

Other Funding (Continued from previous page)

ORGANIZATION NAME	PROJECT TITLE	2015 AMOUNT	TOTAL AWARD
New Mainers Public Health Initiative	Assessing the Role of the Community Health Worker in Lewiston-Auburn, Maine	\$6,500	\$6,500
Somali Bantu Community Of Lewiston Maine	Community Medical Reconciliation Program	\$2,000	\$2,000
University of Maine System, Inc., University of Maine Center on Aging	The 10th Annual University of Maine Geriatrics Colloquium: THERE'S NO PLACE LIKE HOME! Advancing Our Understanding of Aging-in-Place	\$2,000	\$2,000
University of Maine System, Inc., Office of Research and Sponsored Programs	Maine Policy Review Special Issue on Aging	\$2,000	\$2,000
University of New England, College of Osteopathic Medicine - Geriatrics	25th Annual Maine Geriatrics Conference: Where Policy Meets Practice	\$1,000	\$1,000
Western Maine Community Action	WMCA 50th Anniversary Celebration Symposium	\$500	\$500
York Community Service Association	Poverty in Our Community: The Opportunity Community Model	\$500	\$500
Total Grants and Contracts: Discretionary Grants and Meeting Support (35)		\$145,543	
CHARITABLE GIFTS			
Augusta Food Bank	Charitable Gift	\$5,000	\$5,000
Good Shepherd Food-Bank	Charitable Gift	\$5,000	\$5,000
Maine Philanthropy Center	2016 Philanthropy Partners Conference	\$7,500	\$7,500
Penobscot Community Health Center	Charitable Gift	\$2,000	\$2,000
Total Grants and Contracts: Charitable Gifts (4)		\$19,500	
SPECIAL PROJECTS			
The Center for Effective Philanthropy	Grantee Perception Report and Application Perception Report	\$26,000	\$26,000
Total Contracts: Special Projects (1)		\$26,000	
TOTAL GRANTS AND CONTRACTS: OTHER FUNDING (43)			\$269,043
TOTAL GRANTS, CONTRACTS AND GIFTS (132)			\$5,156,272

Statement of Financial Position

	2015 Unaudited	2014
ASSETS		
General fund cash and cash equivalents	340,299	22,004
Accounts receivable	3,996	---
General fund investments, fair value	111,454,941	122,813,413
Program-related investments	350,000	750,000
Prepaid income taxes	55,000	55,000
Prepaid expenses and deposits	229,551	37,587
Property and equipment - net	39,261	42,331
Total Assets	112,473,048	123,720,335
LIABILITIES AND NET ASSETS		
Liabilities		
Grants payable	1,442,219	1,893,066
Deferred tax liability	514,000	514,000
Accounts payable and accrued liabilities	45,973	110,004
Total Liabilities	2,002,192	2,517,070
Net Assets		
Unreserved Fund Balance	110,470,856	121,203,265
Total Net Assets	110,470,856	121,203,265
Total Liabilities & Net Assets	112,473,048	123,720,335
Statement of Activities and Changes in Net Assets		
SUPPORT AND REVENUES		
Investment returns (losses), net of fees	(4,750,972)	4,848,888
Contributions	43,250	24,000
Other income: miscellaneous	18,943	2,708
Total Support & Revenue	(4,688,779)	4,875,596
EXPENSES		
Grants and program expenses, net of refunds of unspent amounts	3,285,101	2,722,171
Administrative expenses	2,613,807	2,858,105
Depreciation	20,045	16,922
Excise tax expense	124,677	80,000
Total Expenses	6,043,630	5,677,198
Change in net assets	(10,732,409)	(801,602)
MeHAF Net Assets, January 1	121,203,265	122,004,867
MeHAF Net Assets, December 31	110,470,856	121,203,265

Consultants

AUDITORS

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Julie Paquette, CPA, Audit Senior Manager
Baker Newman Noyes

TAX ACCOUNTANT

Drew Cheney, CPA
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Note: The Board of Trustees engages the firm of Baker Newman Noyes of Portland, Maine, to perform the annual audit. To obtain a copy of our audit report, visit our website.

MeHAF Staff

Margo Beland – Finance Manager
Becky Hayes Boober, PhD – Senior Program Officer
Charles Dwyer – Program Officer I
Jake Grindle – Program Associate
Morgan Hynd – Program Officer I
Dani Kalian – Executive Assistant
Barbara Leonard, MPH – Vice President for Programs
Catherine Luce, MBA – Grants Manager
Holly Merrithew – Program Assistant
Wendy J. Wolf, MD, MPH – President and CEO

MEHAF
MAINE HEALTH ACCESS FOUNDATION

PROMOTING ACCESS. IMPROVING HEALTH.