



Responsive Solutions Improve Health

MeHAF
MAINE HEALTH ACCESS FOUNDATION



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2019 ANNUAL REPORT

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MESSAGE FROM THE BOARD CHAIR & PRESIDENT

Responsive Solutions Improve Health

For a number of years we have heard from grantees, partners, our Board and Community Advisory Committee, and staff that MeHAF should do more responsive grantmaking. In 2019 we dug into this request.

We learned that while MeHAF’s focused grant programs are valued, particularly when they jump start activities in important areas such as integrated care and “thriving in place,” there is also a need for more open and predictable funding opportunities.

Thus, MeHAF created our new grant program, Community Responsive Grants. This program, launched in the summer, provides funding for community-defined solutions that align with one or more of MeHAF’s goals and advance health equity. And in 2020, we’ll start a second - the Systems Improvement and Innovation Responsive Grants program. Both new programs help us to quickly respond to changing health, social, and economic needs and trends.

Focused grantmaking will not go away, because it has resulted in essential changes in Maine. However, in the future, it will be driven both by defined best practices and by the innovations and trends we see in projects supported by our two responsive grantmaking programs.

As MeHAF concludes its 19th year and moves toward its 20th anniversary, we cherish our ability to hear and be responsive to the many individuals and organizations who are our partners and advisors. We all learn together then put what we learn to work for the benefit of communities within Maine, and the entire state. Responsive solutions really do improve health.



Barbara Leonard, MPH
PRESIDENT & CEO



Roy Hitchings
CHAIR, BOARD OF TRUSTEES

“We cherish our ability to hear and be responsive to the many individuals and organizations who are our partners and advisors.”

Furthering Health Equity by Building Capacity

In 2019, we nearly doubled our investment in the Health Equity Capacity-Building (HECB) program, which supports organizations led by and serving communities that face disproportionate barriers to health. The original group of eight grantees grew by an additional seven. This cohort of 15 Maine-based nonprofits exemplifies grassroots leadership in communities of color, LGBTQ+ communities, people with disabilities, and people experiencing homelessness.

The cohort meets four times a year to explore strategies for advancing health equity from their diverse and collective perspectives and to inform the continued implementation of the HECB program and strengthen our broader work to advance equity in Maine. Grantees are also instrumental in guiding us as we seek to transform ourselves into an organization that is characterized by our responsiveness, our commitment to true partnerships with grantees, and an informed use of our power to advance equitable outcomes and just systems.



Through deep and honest conversations with these partners, we have expanded our understanding of what organizations need to build their capacity, how we can use our leadership voice and visibility to influence change, and how to continually improve our work through shared feedback and planning.

(Top) Mural in Lewiston, Maine; (Bottom) Health Equity Capacity Building grantees collaborate



Strengthening Systems for Better Care

In 2019, our Expanding Patient-Centered Addiction Care grant program continued its long-standing work to support a robust, trauma-informed, integrated behavioral health care system by focusing on building capacity for medication-assisted treatment (MAT) for opioid use disorder.

Since the program's inception in 2017, grantees have reported promising results. These include: a 40% increase in the number of patients with their opioid use disorder documented; approximately 300 patients referred to Behavioral Health services; and the development and implementation of a universal release form to enhance care coordination between providers.

The number of authorized prescribers delivering MAT has increased by 65%, and the number of patients on MAT has increased tenfold. The work has also brought attention to how stigma, poverty, poor housing, and lack of insurance create significant barriers to patients' ability to access available treatment and achieve sustained recovery.

Our Expanding Patient-Centered Addiction Care Grant program is complemented by a variety of Foundation-

Initiated and Discretionary Grant projects in our continued effort to be responsive to Maine's need for accessible, appropriate, and patient-centered addiction care.

(Background) Hathaway Mill Building, MaineGeneral Community Cares' home office; (Top) Patient-Centered Addiction Care grantee meeting; (Middle) Health Access Network office, Lincoln; (Bottom) Staff from Health Access Network



Making Response the Reaction

Beginning with information collected from grantees and applicants by the Center for Effective Philanthropy that offered reflections on improving our processes, we began hearing about untapped opportunities to better meet the needs of Maine people. Our networks suggested enhancing responsiveness to empower community-driven solutions to improve equitable access. The message was reinforced by diverse voices through focus groups preceding development of our Strategic Framework. It was then echoed in recommendations from our Equity Subcommittee of Board and Community Advisory Committee members to bring an equity lens to all of our work.

The subcommittee's recommendations included funding for community-initiated equity grants to address emerging issues and expanding our Discretionary Grants Program to better support community-identified needs and allow new voices to be heard. The committee also encouraged us to invite more community engagement in program design and RFP development.

Responding to these voices, we launched our Community Responsive Grants (CRG) Program in 2019, crafted with extensive input at all stages from our community partners.



Partners were engaged from concept and RFP development to convening a review panel. Twenty-four people from across Maine communities helped to make final funding recommendations. The CRG Program, which we anticipate repeating annually, will provide predictable opportunities to fund ideas and solutions - as defined by community members - that address issues and opportunities that align with our goals and advance health equity.

(Clockwise from top left) OUT Maine Fiber Class, Deer Isle; In Her Presence Seniors Class, South Portland; The Center for Grieving Children, Portland; Free Book Exchange, Lewiston's Tree Street Neighborhood; Tree Street Youth, Lewiston; Lewiston's Tree Street Neighborhood



We awarded 14 Community Responsive Grants totaling \$592,878 to organizations that reflect strong community leadership, a deep understanding of their communities needs, service to some of the most marginalized groups in Maine, and a strong commitment to advancing health equity. Of the organizations funded, five are new to support from us.

The Discretionary & Meeting Support Grants program experienced a record year as well, with 44 grants awarded, totaling \$226,731 - a 25% increase over 2018 and including 16 first-time grantees.

Building on this experience and learning from the CRG program, we will launch a companion opportunity - the Systems Improvement and Innovation Responsive Grants Program - in 2020.

These programs provide ways for our grantee partners, who are embedded in their communities, to define their approaches to address our priorities, rather than being limited to fitting their needs into strategies we define.

By offering more responsive opportunities, we hope to enhance our approach to grantmaking and contribute in new ways to positive changes in Maine.

More Voices for Better Health Outcomes

In 2019, we increased our investment in and redesigned our approach to funding for our Policy Advocacy program to be more inclusive, responsive, and grantee-centered.

Our new strategy includes moving away from focusing on a defined set of health care access priorities shared by a smaller group of organizations, and toward supporting a larger group of advocacy organizations whose priorities reflect a more diverse and complete vision for health reform in Maine. The new approach also included a dedicated effort to bring in more community-led and community-driven organizations that are amplifying voices of those who face disproportionate barriers to health.

Grantees in this larger and more representative cohort now receive unrestricted funding, allowing them to respond nimbly to dynamic policy environments, rather than project-based funding with pre-determined work plans. We have also responded to grantee requests to support communications and messaging efforts by engaging national and statewide experts to provide training and guidance to grantees.



We are committed to supporting advocates of good health policy, and we trust that putting grantee needs at the center of our design will result in better policies to benefit a healthy Maine for all, especially for those experiencing the greatest challenges.



(Top) Sculpture outside EqualityMaine, Portland;
(Bottom) Advocacy grantees work together at cohort meeting

Collaboration is Key to Access to Health Care

We maintain a broad network of partners to ensure that we can be responsive to big opportunities like the January 2019 Medicaid expansion implementation, a transition that creates the broadest access ever to health insurance coverage for people in Maine with lower incomes. This network includes local, state, and national organizations.

Working closely with Maine DHHS, we received a grant from the Robert Wood Johnson Foundation to support expansion efforts ranging from outreach and enrollment support to research and data analysis that will guide effective implementation. We also contributed MeHAF funds

to support Marketplace outreach and enrollment so people across the state seeking coverage can access assistance without needing to know up front which insurance option they will be eligible for. In conjunction with this work, we were also able to move the Enroll207 website to a new home at Consumers for Affordable Health Care.

Nurturing our relationships and partnerships with Maine's nonprofit community, our grantees, state and national funders, government, and businesses builds our capacity to be a leader in responding to opportunities that expand access to care and quality health insurance coverage for people in Maine.

BOARD OF TRUSTEES 2019

MeHAF's statewide Board of Trustees oversees the work of the foundation and its members serve as responsible stewards for the foundation's resources. The Board brings a wealth of expertise and experiences from leaders who represent the demographic, professional and philosophical diversity of Maine. In 2019, the Board welcomed two new members*.



Constance Adler, MD, FAFAP
CHESTERVILLE



Deborah Deatruck, MPH
CUMBERLAND FORESIDE



Nancy Fritz
AUGUSTA



Roy Hitchings, Jr., FACHE
CAMDEN



Dennis King, FACHE
FREEPORT



Michael Lambke, MD*
SKOWHEGAN



Anthony Marple, MBA
WHITEFIELD



Edward Miller, MSW
HALLOWELL



Bruce Nickerson, CPA
BANGOR



Michelle Probert
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Susan Roche, Esq.
PORTLAND



Catherine Ryder, LCPC ACS
WINDHAM



Clarissa Sabattis, RN*
HOULTON



Lisa Sockabasin, BSN
GREENE



Toho Soma, MPH
PORTLAND



Ted Sussman, MD, FACP
HOULTON



Shirley Weaver, PhD
KENNEBUNK

COMMUNITY ADVISORY COMMITTEE 2019

The foundation's statewide Community Advisory Committee (CAC) includes diverse individuals who advise the Board and staff on critical issues that align with MeHAF's mission. They provide thoughtful input into our periodic needs assessments and strategic planning efforts. With their extensive

knowledge of and connections to MeHAF's priority population – people who are uninsured and medically underserved – CAC members bridge the foundation's statewide role to on-the-ground work in communities across Maine. In 2019, the CAC welcomed four new members*.



Gloria Aponte C., MPH
PORTLAND



Thomas Bartol, NP
MANCHESTER



Kate Brogan, JD
FREEPORT



Jacqui Clark
HALLOWELL



Norma Desjardins, DMD
VAN BUREN



Matthew Dexter*
BANGOR



Deqa Dhalac
SOUTH PORTLAND



Gia Drew
KENNEBUNKPORT



Dennis Fitzgibbons
YARMOUTH



Elsie Flemings
BAR HARBOR



Ann Gahagan, RN, BSN, MSN, CDE, BC-ADM, FNP-C
CARIBOU



Holly Gartmayer-DeYoung
EASTPORT



Tracey Hair
BUCKSPORT



Philip Heywood
CAPE PORPOISE



Robert Kieffer, CIC*
CARIBOU



Fowsia Musse*
AUBURN



Elizabeth Neptune
PRINCETON



Jessica Oakes*
HANCOCK



Abdulkarim Said, BS, BHP, MHRCT-B, CAC
AUBURN



Richard "Skip" White
PORTLAND

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
RURAL HEALTH			
Rural Health Grants			
Healthy Community Coalition	Franklin’s Community Care Transitions Program	\$75,000.00	\$75,000.00
Healthy Peninsula	Age-Friendly Coastal Communities Community Paramedicine Project	\$75,000.00	\$75,000.00
Oxford County Mental Health Services	Transforming Community Care Coordination and Resource Access in the River Valley	\$30,000.00	\$30,000.00
Penobscot Community Health Care	Community Care Paramedic Practitioner (CCPP) Pilot	\$75,000.00	\$75,000.00
Consultants/Contracts			
Pivot Point, Inc.	Support of MeHAF Rural Health System Transformation Grants & Rural Health Action Network	\$4,175.00	\$8,212.50
Pivot Point, Inc.	Support of Rural Health Transformation Grants, Rural Health Action Network, DHHS Listening Sessions	\$10,924.79	\$10,924.79
University of Maine System, Muskie School of Public Service, Cutler Institute for Health and Social Policy	Rural Catalyst and Accelerator Grants Evaluation	\$13,500.00	\$36,000.00
Total Grants and Contracts		\$283,599.79	\$310,137.29

COMMUNITY RESPONSIVE GRANTS			
Healthy Acadia	Building a Recovery Residence in Washington County for Women and Children	\$50,000.00	\$50,000.00
In Her Presence	Preventing Loneliness in Maine’s Elder Immigrant and Refugee Women	\$34,500.00	\$34,500.00
Maine Community Integration	Ka-Bogso (Be Healed): Addressing Intergenerational Trauma in Culturally-Friendly Ways	\$50,000.00	\$50,000.00
MaineGeneral Health - Healthy Northern Kennebec	Food to the People, People to the Food	\$50,000.00	\$50,000.00
OUT Maine	Improving the Inclusivity and Equity of Maine’s Health and Behavioral Health Services for LGBTQ Youth	\$25,000.00	\$25,000.00
Penobscot Bay YMCA	Voices From Knox County ... Navigating Reentry Into The Community	\$50,000.00	\$50,000.00
Preble Street	Community Advocacy Collective	\$50,000.00	\$50,000.00
Public Health Research Institute - fiscal sponsor for Wabanaki Public Health	The Voices of our Elders	\$49,839.00	\$49,839.00
Restorative Justice Institute of Maine	Survivor-Built: Justice that Transforms, Justice that Heals	\$45,000.00	\$45,000.00
The Center For Grieving Children	Intercultural Peer Support Program	\$19,061.00	\$19,061.00
The Commons at Central Hall	Safety and Support At-Home Piscataquis Plus (SSAPP): Advancing Efforts to Improve Regional Health	\$48,000.00	\$48,000.00
The Opportunity Alliance - WIC Program	Renforcement de Capacites decisionnelles : Mere - Enfant (the Birth Empowerment Project)	\$50,000.00	\$50,000.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
Town of Jackman / Community Health Advisory Team (CHAT)	Development of a Community Health Advocate(s) Position	\$23,500.00	\$23,500.00
Tree Street Youth	Deepening our Shared Wisdom	\$47,978.00	\$47,978.00
Total Grants and Contracts		\$592,878.00	\$592,878.00

ADDICTION CARE			
Sustaining Grants			
Health Access Network, Inc.	2019 Expanding Patient-Centered Addiction Care - Sustaining Grant	\$35,000.00	\$35,000.00
Healthy Acadia	Sustaining the Downeast Opioid Hub and Spokes Project	\$64,893.00	\$64,893.00
Healthy Community Coalition	Sustaining Recovery	\$35,000.00	\$35,000.00
Kennebec Behavioral Health	Sustaining the Somerset Expansion for Addiction Care Collaborative	\$75,000.00	\$75,000.00
MaineGeneral Community Care	Sustaining the Expansion of Patient-Centered OUD Care	\$59,973.00	\$59,973.00
MaineHealth - LincolnHealth	Linking a Community: Bringing People Together for Comprehensive IMAT - Sustaining Grant	\$64,443.00	\$64,443.00
Penobscot Community Health Care	Sustaining a Regional, Rapid-Access Approach to MAT	\$75,000.00	\$75,000.00
Tri-County Mental Health Services	CommUNITY: A Collaboration to Expand Patient-Centered Addiction Care Year III - Sustaining Grant	\$35,000.00	\$35,000.00
York Hospital	York Hospital: Expanding Access to MAT & Improving Community Collaboration in Southern York County - Sustaining Grant	\$75,000.00	\$75,000.00

Related Grants			
HealthInfoNet	Developing a Plan for How Clinical Data Can be Better Used to Address the Opioid Crisis in Maine	\$50,000.00	\$50,000.00
Wabanaki Health and Wellness	Wabanaki Wellness: Developing a Wabanaki Treatment, Recovery, and Cultural Center	\$125,000.00	\$125,000.00
Consultants/Contracts			
Amistad, Inc.	Reducing Barriers to MAT for Vulnerable Populations	\$20,700.00	\$30,000.00
The Connecticut Peer Review Organization, Inc. dba Qualidigm	Technical Assistance for Addiction Care Grantees	\$33,589.15	\$95,969.00
The Connecticut Peer Review Organization, Inc. dba Qualidigm	Technical Assistance for Addiction Care Grantees 2019-2020	\$17,970.00	\$35,700.00
University of Maine System, Muskie School of Public Service, Cutler Institute for Health and Social Policy	Addiction Care Program Evaluation	\$37,482.50	\$149,930.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
University of Maine System, Muskie School of Public Service, Cutler Institute for Health and Social Policy	Addiction Care Sustaining Grants Program Evaluation	\$14,955.00	\$74,775.00
Total Grants and Contracts		\$819,005.65	\$1,080,683.00

HEALTH ADVOCACY			
Policy Advocacy Grants			
AARP Foundation	AARP Foundation - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Consumers for Affordable Health Care	2018 Invited Health Advocacy Grant	\$45,000.00	\$90,000.00
Disability Rights Maine	Disability Rights Maine - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
EqualityMaine Foundation	Equality Maine Foundation - Grassroots Health Advocacy	\$25,000.00	\$50,000.00
Health Equity Alliance (fka Down East AIDS Network)	Health Equity Alliance - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Maine Behavioral Health Foundation	Maine Behavioral Health Foundation - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Maine Center for Economic Policy	Maine Center for Economic Policy - 2018 Invited Health Advocacy Grant	\$45,000.00	\$90,000.00
Maine Children’s Alliance	Supporting and Protecting the Health And Well-being of Maine Children	\$25,000.00	\$50,000.00
Maine Council On Aging	Maine Council on Aging - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Maine Equal Justice	Maine Equal Justice - 2018 Invited Health Advocacy Grant	\$45,000.00	\$90,000.00
Maine Family Planning	Maine Family Planning-2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Maine Immigrants’ Rights Coalition	Maine Immigrants’ Rights Coalition - Grassroots Health Advocacy	\$25,000.00	\$50,000.00
Maine Medical Education Trust	MMET - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Maine Mobile Health Program	Advocacy for Maine’s Agricultural Workers	\$25,000.00	\$50,000.00
Maine People’s Resource Center	Maine People’s Resource Center - Grassroots Health Advocacy	\$25,000.00	\$50,000.00
Maine Primary Care Association	MPCA 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Maine Public Health Association	Maine Public Health Association - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Maine Transgender Network Inc.	Maine Transgender Network- Grassroots Health Advocacy	\$25,000.00	\$50,000.00
Planned Parenthood of Northern New England	Planned Parenthood of Northern New England - 2018 Invited Health Advocacy Grant	\$25,000.00	\$50,000.00
Resources for Organizing and Social Change	Maine Prisoner Advocacy Coalition (MPAC) - Grassroots Health Advocacy	\$25,000.00	\$50,000.00
Southern Maine Workers’ Center	Southern Maine Workers’ Center - Grassroots Health Advocacy	\$25,000.00	\$50,000.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
Related Grants			
Maine Children’s Alliance	Strengthening Maine’s Early Childhood System	\$15,000.00	\$15,000.00
Consumers for Affordable Health Care	Connecting Mainers to Coverage Through the Consumer Assistance Program	\$75,000.00	\$75,000.00

Consultants/Contracts			
Pivot Point, Inc.	Advancing Health Reform Through Advocacy Consulting Support	\$6,993.75	\$25,000.00
Topos Research Partnership, LLC	Topos Research Partnership, LLC*	\$20,000.00	\$49,000.00
Pivot Point, Inc.	Advocacy Communications Technical Assistance*	\$4,085.00	\$35,000.00
Partnerships for Health	Advocacy Grants Program Evaluation	\$24,870.00	\$49,740.00

**Contracts supported by Rx Foundation grant Building Capacity for Health Advocacy*

Total Grants and Contracts	\$730,948.75	\$1,418,740.00
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HEALTH EQUITY			
Healthy Equity Capacity-Building Grants			
Amistad, Inc.	Amistad - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Aroostook Band of Micmacs	Aroostook Band of Micmacs - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Hand In Hand/Mano En Mano	Mano en Mano - Health Equity Capacity Building	\$25,000.00	\$75,000.00
In Her Presence	In Her Presence - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Mabel Wadsworth Center	Mabel Wadsworth Center - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Maine Access Immigrant Network	Maine Access Immigrant Network - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Maine Mental Health Connections, Inc.	Together Place Peer Run Recovery Center (TP-PRRC)	\$25,000.00	\$75,000.00
Maine Transgender Network Inc.	Maine Transgender Network Inc.- Health Equity Capacity Building	\$25,000.00	\$75,000.00
New England Arab American Organization	New England Arab American Organization - Health Equity Capacity Building	\$25,000.00	\$75,000.00
New Mainers Public Health Initiative	New Mainers Public Health Initiative-Health Equity Capacity Building	\$25,000.00	\$75,000.00
Public Health Research Institute - fiscal sponsor for Wabanaki Public Health	Wabanaki Public Health - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Somali Bantu Community Association of Lewiston Maine	Help us to Create a Community Well-Being Center	\$25,000.00	\$75,000.00
Southern Maine Workers’ Center	Portland Outright - Health Equity Capacity Building	\$25,000.00	\$75,000.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
Survivor Speak USA	Survivor Speak USA - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Wabanaki Health and Wellness	Wabanaki Health and Wellness - Health Equity Capacity Building	\$25,000.00	\$75,000.00
Southern Maine Workers’ Center	Southern Maine Workers’ Center - Grassroots Health Advocacy	\$25,000.00	\$50,000.00
Related Grants			
Maine Community Foundation	Supporting Health and Health Care in Maine’s Communities of Color	\$50,000.00	\$150,000.00
Maine Initiatives	Immigrant & Refugee Funders Collaborative Pooled Fund	\$25,000.00	\$25,000.00
Consultants/Contracts			
Craig White Consulting	Training and Support for Technical Assistance Consultants Cohort	\$11,606.44	\$38,313.21
S.E. Foster	Evaluation of the Health Equity Capacity-Building Grants Program - Year One	\$19,986.66	\$52,366.69
S.E. Foster	Evaluation of the Health Equity Capacity - Building Grants Program - Years Two and Three	\$34,936.84	\$139,747.24
Up With Community	Health Equity Capacity-Building Grantee Cohort Support	\$46,199.56	\$50,000.00
Health Equity Consultants	Coaching & Technical Assistance (22)*	\$75,685.79	\$88,311.92

*Consultant list available upon request.

Total Grants and Contracts	\$638,415.29	\$1,668,739.06
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HEALTH WORKFORCE GRANTS			
Maine Mobile Health Program	Support for the Maine Community Health Worker Initiative	\$33,057.00	\$33,057.00
Portland Adult Education	MeHAF NMRC/PAE Foreign Trained Health Professional Licensing Pilot Project	\$30,000.00	\$30,000.00
Portland Recovery Community Center	Developing Certification for Peer Recovery Coaches in Maine	\$30,274.00	\$30,274.00
Consultants/Contracts			
Partnerships for Health	Health Workforce Program Evaluation Consultation	\$1,500.00	\$6,500.00
Total Grants and Contracts		\$94,831.00	\$99,831.00

HEALTHY COMMUNITIES			
Evaluation Assistance Grants			
Aroostook Band of Micmacs	Netukulimk Community Health and Wellness	\$5,000.00	\$192,500.00
Healthy Community Coalition	Franklin County’s HOPE (Health Opportunities through Poverty Elimination) for the Future	\$5,000.00	\$192,500.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
MaineGeneral Health	Healthy Waterville: Increasing Community Connections and Access to Healthy Food for All	\$5,000.00	\$192,500.00
Piscataquis Regional Food Center	Piscataquis Healthy Food for All	\$5,000.00	\$125,000.00
The Opportunity Alliance	Healthy Youth - Healthy Lake Region	\$5,000.00	\$192,500.00
Consultants/Contracts			
Carole Martin	Technical Support for MeHAF’s Place-Based Initiatives	\$1,342.40	\$11,891.86
Carole Martin	Consulting Support for MeHAF’s Place-Based Initiatives & Rural Health Listening Sessions Facilitation	\$9,983.66	\$9,983.66
S.E. Foster	Evaluation of MeHAF’s Community-Based Initiatives	\$56,061.60	\$70,077.00
Total Grants and Contracts		\$92,387.66	\$986,952.52

OUTREACH AND ENROLLMENT GRANTS			
City of Portland - Portland Public Health & Human Services	Minority Health Program Enrollment*	\$25,000.00	\$25,000.00
Consumers for Affordable Health Care	Connecting Mainers to Coverage*	\$30,000.00	\$30,000.00
Maine Access Immigrant Network	Outreach and Enrollment 2019*	\$25,000.00	\$25,000.00
Maine Equal Justice	2019 Outreach and Enrollment Project*	\$35,000.00	\$35,000.00
Maine Mobile Health Program	Access to Insurance for Maine’s Agricultural Workers and Seafood Processors*	\$20,486.00	\$20,486.00
Maine Primary Care Association	2019 Outreach and Enrollment*	\$25,000.00	\$25,000.00
New Mainers Public Health Initiative	MaineCare Expansion Initiative	\$25,000.00	\$25,000.00
Public Health Research Institute - fiscal sponsor for Wabanaki Public Health	ACA MaineCare Direct Outreach & Enrollment*	\$25,000.00	\$25,000.00
State of Maine, Department of Health and Human Services, Office of MaineCare Services	MaineCare Expansion*	\$450,000.00	\$720,000.00
Western Maine Community Action	ACA and MaineCare Outreach and Enrollment*	\$80,000.00	\$80,000.00

*Grants partially supported by Robert Wood Johnson Foundation grant 76606 Maximizing the Success of Maine’s Medicaid Expansion.

Total Grants and Contracts	\$740,486.00	\$1,010,486.00
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SAFETY NET ORAL HEALTH GRANTS			
Catholic Charities Maine	Dental Practice Improvements at Jessie Albert Dental and Orthodontic Center	\$25,000.00	\$25,000.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
Community Dental	Safety Net Solutions Implementation Grant	\$24,992.00	\$24,992.00
Kennebec Valley Family Dentistry	Support to Implement Safety Net Oral Health Practice Improvement Plan	\$25,000.00	\$25,000.00
St. Croix Regional Family Health Center	Support to Implement Safety Net Oral Health Practice Improvement Plans	\$25,000.00	\$25,000.00
Consultants/Contracts			
Health & Education Communications Consultant	Maine Oral Health Funders	\$16,091.09	\$21,000.00
Total Grants and Contracts		\$116,093.09	\$120,992.00

HEALTHY OLDER PEOPLE			
Millinocket Regional Hospital	Thrive Penobscot - Thriving in Place Grant Extension	\$10,000.00	\$310,000.00
Maine Council On Aging	Exploring Pathways to Healthy Aging	\$49,668.00	\$49,668.00
The Connecticut Peer Review Organization, Inc. dba Qualidigm	Healthy Aging Population Initiative	\$48,642.00	\$48,642.00
Consultants/Contracts			
University of Maine System, Muskie School of Public Service, Cutler Institute for Health and Social Policy	Focus Groups: Older Adults Needs Assessment for State Plan on Aging	\$24,784.00	\$49,568.00
University of Maine, Center on Aging	Thriving in Place Program Ripple Effects Mapping	\$3,086.77	\$5,338.71
Andrea Paul	Re-Imagining Residential Care	\$1,817.40	\$20,000.00
Total Grants and Contracts		\$137,998.17	\$483,216.71

OTHER FUNDING			
ACCESSIBILITY EXPENSE GRANTS			
Healthy Community Coalition, Preble Street		\$11,253.00	\$11,253.00
Total Grants and Contracts		\$11,253.00	\$11,253.00

CHARITABLE GIFTS			
H.O.M.E. Inc.	Site Visit	\$500.00	\$500.00
Indian Township Tribal Government	Charitable Gift - Contribution towards new freezer	\$1,000.00	\$1,000.00
International Community Health Services	Site Visit	\$500.00	\$500.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
Maine Initiatives	Welcome Home Learning Tour Sponsorship	\$7,000.00	\$7,000.00
Maine Initiatives	Changemakers 2019 Sponsorship	\$5,000.00	\$5,000.00
Maine Initiatives	Solidarity Fund	\$5,000.00	\$5,000.00
Maine Philanthropy Center	Maine Philanthropy Center Opportunity Fund	\$5,000.00	\$5,000.00
Primary Care Progress, Inc.	2019 Gregg Stracks Leadership Summit	\$1,000.00	\$1,000.00
Total Grants and Contracts		\$25,000.00	\$25,000.00

DISCRETIONARY GRANTS			
Avesta Housing	Expansion of Maine Lead Paint Research Initiative	\$5,000.00	\$5,000.00
Cary Medical Center	Blood Pressure Self Management Program	\$4,500.00	\$4,500.00
Central Maine Community Health Corporation	Lead Poisoning Prevention Marketing Campaign	\$10,000.00	\$10,000.00
Christine B. Foundation, Inc.	Piscataquis County Cancer Navigator Program	\$2,189.50	\$2,189.50
City of Portland - Portland Public Health & Human Services	The Minority Health Program (MHP) Stakeholder Alignment	\$10,000.00	\$10,000.00
Community Clinical Services	Healthcare Delivery for Vulnerable Citizens in Lewiston-Auburn	\$8,500.00	\$8,500.00
Community Dental	Lewiston Dental Center Compressor	\$10,000.00	\$10,000.00
Hand In Hand/Mano En Mano	2019 Community Survey	\$10,000.00	\$10,000.00
Harrington Family Health Center	Small/Pediatric Dental X-Ray Sensor	\$5,000.00	\$5,000.00
Hope Acts	Asylum Seeker Assistance Program - Process and Metrics Development	\$7,000.00	\$7,000.00
Maine AllCare	Community Health Survey	\$10,000.00	\$10,000.00
Maine Center for Public Interest Reporting	Why Are Maine Babies Dying?	\$9,500.00	\$9,500.00
Maine Immigrant and Refugee Services	HealthME Project-Youth	\$5,000.00	\$5,000.00
Maine Inside Out	Pre/Perinatal Health and Early Parenting Support Needs Assessment with Young People Impacted by Incarceration	\$7,500.00	\$7,500.00
MaineHealth - Maine Medical Center	Preble Street Learning Collaborative Evaluation Plan	\$7,500.00	\$7,500.00
MaineHealth - Pen Bay Medical Center	Harvest Bucks at the Rockland Farmers Market	\$4,696.00	\$4,696.00
MaineHealth - Western Maine Health Care Corporation	Oxford County Wellness Collaborative Sustainability Plan	\$6,440.00	\$6,440.00
Milestone Recovery	Electronic Health Records	\$7,500.00	\$7,500.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
New Mainers Public Health Initiative	Culturally and Linguistically Competent Child Development Services Case Managers and Revise Early Childhood Assessment Tool	\$8,000.00	\$8,000.00
Oasis Health Network Inc.	Developing a New Vision and Path Forward for Oasis Free Clinics	\$5,000.00	\$5,000.00
Partners In Hope - Maine	Partners In Hope - Maine	\$10,000.00	\$10,000.00
Penobscot Community Health Care	Evaluation: PCHC Dental Therapy Pilot Project	\$7,500.00	\$7,500.00
Physicians for Social Responsibility - Maine Chapter	Public Opinion Polling about Pesticide Use in Maine	\$5,000.00	\$5,000.00
Pleasant Point EMS	Rural School Readiness Pilot Program	\$5,000.00	\$5,000.00
Saving Smiles of Maine	Saving Smiles for Miles - Improving Diagnostics and Referrals	\$5,995.00	\$5,995.00
Southern Maine Workers’ Center	Innovating Community Engagement Strategies	\$5,000.00	\$5,000.00
State of Maine, Department of Health and Human Services	Opiate Summit 2019	\$10,000.00	\$10,000.00
University of New England	Cultural Bias Class for First Year Medical Students	\$1,910.00	\$1,910.00
Woodfords Family Service	Summer EnRICHment Program	\$5,000.00	\$5,000.00
Total Grants and Contracts		\$198,730.50	\$198,730.50

MEETING SUPPORT GRANTS			
Beth C. Wright Cancer Resource Center	Washington County Cancer Conference	\$1,000.00	\$1,000.00
Christine B. Foundation, Inc.	13th Annual Down East Living With Cancer Conference	\$1,000.00	\$1,000.00
Consumers for Affordable Health Care	7th Annual Health Care for Maine (HC4ME) Conference: “ A New Day for Health Care in Maine”	\$2,000.00	\$2,000.00
Daniel Hanley Center for Health Leadership	Inspiring Leadership for Sustainable Community Health Improvement: Addressing Maine’s Social Needs & Social Determinants of Health	\$2,000.00	\$2,000.00
Maine Chapter, American Academy of Pediatrics	2019 Northern New England Advocacy and Legislation Conference	\$2,000.00	\$2,000.00
Maine Council On Aging	Maine Wisdom Summit - Igniting Aging Activism	\$2,000.00	\$2,000.00
Maine DHHS Center for Disease Control and Prevention	2019 Northeast Epidemiology Conference and Maine CDC Annual Infectious Disease Conference	\$2,000.00	\$2,000.00
Maine Hospice Council, Inc.	Hospice Volunteer Conference	\$2,000.00	\$2,000.00
Maine Public Health Association	One Maine, One Health: Uniting Maine’s People, Environment and Wildlife for Better Health and Economy	\$2,000.00	\$2,000.00
Maine Sea Coast Mission	Island Eldercare Retreat	\$2,000.00	\$2,000.00
Northern Light Eastern Maine Medical	Creating a Resilient, Patient-centered Physician Workforce: The Maine Medical Arts & Humanities Workshop	\$2,000.00	\$2,000.00

GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2019 AMOUNT	TOTAL AWARD
Pine Tree Society for Handicapped Children and Adults, Inc.	Southern Maine Autism Conference	\$2,000.00	\$2,000.00
Speaking Up For Us	Speaking Up For US Annual Conference: Building Healthy Communities One Relationship at a Time	\$2,000.00	\$2,000.00
University of Maine, Center on Aging	The 14th Annual University of Maine Clinical Geriatrics Colloquium: Innovations in Dementia Care	\$2,000.00	\$2,000.00
University of New England	29th Annual Maine Geriatrics Conference	\$2,000.00	\$2,000.00
Total Grants and Contracts		\$28,000.00	\$28,000.00

LEADERSHIP GRANTS			
Blue Cross Blue Shield of Massachusetts Foundation, Inc.	2019 Health Coverage Fellowship	\$19,000.00	\$19,000.00
Center for Health Policy Development	#NASHPCONF19 State Leaders Program Scholarships	\$12,500.00	\$12,500.00
Daniel Hanley Center for Health Leadership	Improving the Health of Racial & Ethnic Minority Communities in Maine; a Two Pronged Approach	\$70,000.00	\$100,000.00
Health Equity Alliance (fka Down East AIDS Network)	2019 Dr. Wendy J. Wolf Health Leadership Award	\$10,000.00	\$10,000.00
Maine Association of Nonprofits	Equity Initiative Supporting Maine Nonprofit Sector	\$10,000.00	\$10,000.00
Total Grants and Contracts		\$20,000.00	\$20,000.00

OTHER GRANTS, CONTRACTS & CONSULTANTS			
The Bingham Program	Maine Census Outreach Fund 2020	\$20,000.00	\$20,000.00
Davey Strategies	MeHAF Metaphor Development	\$600.00	\$7,400.00
Open Source Leadership Strategies	Equity Culture Audit	\$34,957.91	\$34,957.91
State of Maine, DHHS, Maine Center for Disease Control and Prevention	Policy Research - BRFSS Access to Care Module	\$28,000.00	\$28,000.00
University of Maine System, Muskie School of Public Service, Cutler Institute for Health and Social Policy	Analysis of Maine Behavioral Risk Factor Surveillance Survey Data to Monitor Coverage and Access to Care	\$14,033.25	\$18,711.00
Total Grants and Contracts		\$97,591.16	\$109,068.91

TOTAL ALL GRANTS AND CONTRACTS 2019	\$4,728,708.06	\$8,242,207.99
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STATEMENT OF FINANCIAL POSITION 2019

	2019 Unaudited	2018
ASSETS		
General fund cash and cash equivalents	75,759	---
Accounts receivable	---	245
General fund investments, fair value	125,448,288	110,914,604
Program-related investments	---	---
Prepaid income taxes	35,000	35,000
Prepaid expenses and deposits	65,759	60,818
Property and equipment - net	33,850	27,601
Total Assets	125,658,656	111,038,268
LIABILITIES AND NET ASSETS		
Liabilities		
Grants payable	1,015,000	600,000
Deferred tax liability	417,000	417,000
Accounts payable and accrued liabilities	25,748	32,522
Total Liabilities	1,457,748	1,049,522
Net Assets		
Without donor restrictions	123,840,903	109,988,746
With donor restrictions	360,005	---
Total Net Assets	124,200,908	109,988,746
Total Liabilities & Net Assets	125,658,656	111,038,268

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

	2019 Unaudited Without Donor Restrictions	2019 Unaudited With Donor Restrictions	Total	2018
SUPPORT AND REVENUES				
Investment returns (losses), net of fees	20,246,392	---	20,246,392	(10,325,563)
Contributions	20,000	874,090	894,090	2,000
Other income: miscellaneous	8,502	---	8,502	5,539
Total Support & Revenue	20,274,894	874,090	21,148,984	(10,318,024)
Net Assets Released from Restrictions	514,085	514,085	---	---
Total Revenue and Other Support	20,788,979	360,005	21,148,984	(10,318,024)
EXPENSES				
Grants and program expenses, net of refunds of unspent amounts	5,361,341	---	5,361,341	2,906,203
Administrative expenses	1,425,481	---	1,425,481	1,316,603
Excise tax expense	150,000	---	150,000	35,000
Total Expenses	6,936,822	---	6,936,822	4,257,806
Change in net assets	13,852,157	360,005	14,212,162	(14,575,830)
MeHAF Net Assets, January 1	109,988,746	---	109,988,746	124,564,576
MeHAF Net Assets, December 31	123,840,903	360,005	124,200,908	109,988,746



MeHAF Staff

Margo Beland – Finance Manager
Charles Dwyer – Senior Program Officer*
Andrea Francis – Program Officer*
Jake Grindle – Program Officer
Holly Irish – Grants Associate
Ruta Kadonoff – Director of Programs

Dani Kalian – Executive Assistant
Barbara Leonard – President & CEO
Catherine Luce – Director of Grants Management**
Jeb Murphy – Communications Associate
Frank Martinez Nocito – Program Officer
Kathryn Pierce – Program Officer**

* Joined MeHAF in 2019 ** Left MeHAF in 2019 (Not pictured)

Consultants

AUDITORS

Anne Cloutier, CPA, FHFMA – Principal
Kevin Chase, CPA – Manager
Ashley Knox – Audit Senior
Baker Newman Noyes

TAX ACCOUNTANT

Drew Cheney, CPA, JD, LL.M – Principal
Nicholas Porto, CPA, MSA – Principal
Baker Newman Noyes

GENERAL COUNSEL

Nelson A. Toner, Esq.
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INVESTMENT ADVISORS

Gregory C. Johnson, CFA – Managing Principal/Consultant
Ian D. MacPherson, CFA, CAIA – Principal/Consultant
Cassandra L. Binette, CFA – Consultant
Nathan A. Reid, CFA, CAIA – Consultant
Prime Buchholz

Note: The Board of Trustees engages the firm of Baker Newman Noyes of Portland, Maine, to perform the annual audit. To obtain a copy of our audit report, visit our website.

MeHAF
 MAINE HEALTH ACCESS FOUNDATION

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