



MeHAF's FIRST

20

YEARS

Partnership, Learning, and Progress

MeHAF

MAINE HEALTH ACCESS FOUNDATION

20 YEARS





We measure in growth.

We measure in learning.

We measure in challenges faced.

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“How do you measure? Measure a year?”

Prior annual reports have measured our work in a fairly consistent manner, with lists of grants awarded, a selection of stories and anecdotes, and photos of grantees.

This report attempts to measure both the past year – and the first two decades of MeHAF’s work – in a single narrative. We will look back on early foundation efforts, share highlights of our evolution as an organization, and give perspective on 2020, a year of forced change, deep reflection, and quick adaptation driven by urgent calls for racial justice and a global pandemic.

And so, how do we measure a year, or years, as is asked in the iconic song from *RENT**?

We measure in growth. We have responded to national, state, and local opportunities including supporting implementation of the Affordable Care Act, making major investments in behavioral health and integrated care, accelerating innovations in payment reform and rural health, building capacity of community-led organizations focused on health equity, advancing healthy aging, fostering the strength of health advocacy organizations, and sharing data to help guide decision-makers.

We measure in learning. We understand that access to health care services is just a small part of what supports people to be healthy. We increasingly support efforts that address both lack of access and the health inequities brought about by systemic injustice. We are more firmly grounded in our journey to advance equity. We are exploring the potential to use our endowment as a tool for social change. Our learning is in partnership with grantees and others around the state, and it works best when everyone brings knowledge, experience, talents, and resources to the table.

We measure in challenges faced. For MeHAF, and for everyone, 2020 did not go as planned. With a once-in-a-century pandemic demanding our response, we dropped all thoughts of business as usual. Instead, we focused on how we could best be of help. What could MeHAF do to support the organizations at the heart of our mission? How could we do our part to support their survival?

How do we measure a year in the life of an organization, or its full 20-year history? While our mission has been consistent since the beginning, the context for our work has changed dramatically. Organizations live and grow. They are influenced by the people who are a part of them and the organizations they partner with. They change – to meet the challenges and opportunities of the times they are in.

Join us as we reflect on 2020 and MeHAF’s first 20 years.

Constance Adler, MD
CHAIR, BOARD OF TRUSTEES

Barbara Leonard, MPH
PRESIDENT & CEO

* From *Seasons of Love*, by Jonathan Larson, from the Broadway musical *RENT*. The musical’s story is set against the backdrop of another health crisis: the HIV/AIDS epidemic. The musical won the Pulitzer Prize for Drama and a Tony Award for Best Musical.

Incorporated on April 14, 2000, the Maine Health Access Foundation began with an \$82 million endowment and the goal of expanding access and improving the quality of health care, particularly for the uninsured and underserved, in ways that were strategic, measurable, and sustained.

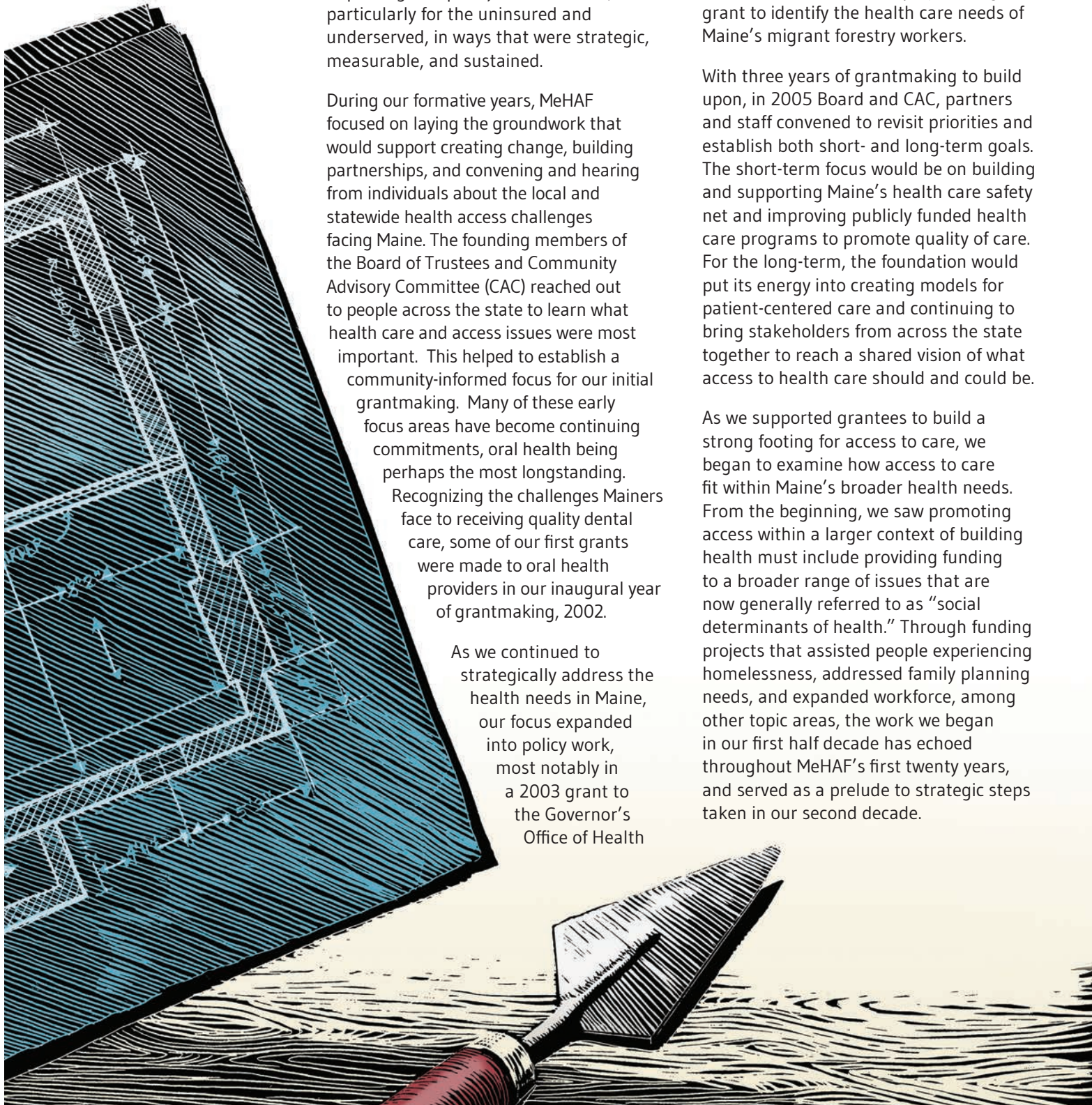
During our formative years, MeHAF focused on laying the groundwork that would support creating change, building partnerships, and convening and hearing from individuals about the local and statewide health access challenges facing Maine. The founding members of the Board of Trustees and Community Advisory Committee (CAC) reached out to people across the state to learn what health care and access issues were most important. This helped to establish a community-informed focus for our initial grantmaking. Many of these early focus areas have become continuing commitments, oral health being perhaps the most longstanding. Recognizing the challenges Mainers face to receiving quality dental care, some of our first grants were made to oral health providers in our inaugural year of grantmaking, 2002.

As we continued to strategically address the health needs in Maine, our focus expanded into policy work, most notably in a 2003 grant to the Governor's Office of Health

Policy and Finance, to support the state of Maine's efforts to create better access to health care and coverage for Maine people. It was in 2003 that we also began early work to address health equity, through a grant to identify the health care needs of Maine's migrant forestry workers.

With three years of grantmaking to build upon, in 2005 Board and CAC, partners and staff convened to revisit priorities and establish both short- and long-term goals. The short-term focus would be on building and supporting Maine's health care safety net and improving publicly funded health care programs to promote quality of care. For the long-term, the foundation would put its energy into creating models for patient-centered care and continuing to bring stakeholders from across the state together to reach a shared vision of what access to health care should and could be.

As we supported grantees to build a strong footing for access to care, we began to examine how access to care fit within Maine's broader health needs. From the beginning, we saw promoting access within a larger context of building health must include providing funding to a broader range of issues that are now generally referred to as "social determinants of health." Through funding projects that assisted people experiencing homelessness, addressed family planning needs, and expanded workforce, among other topic areas, the work we began in our first half decade has echoed throughout MeHAF's first twenty years, and served as a prelude to strategic steps taken in our second decade.



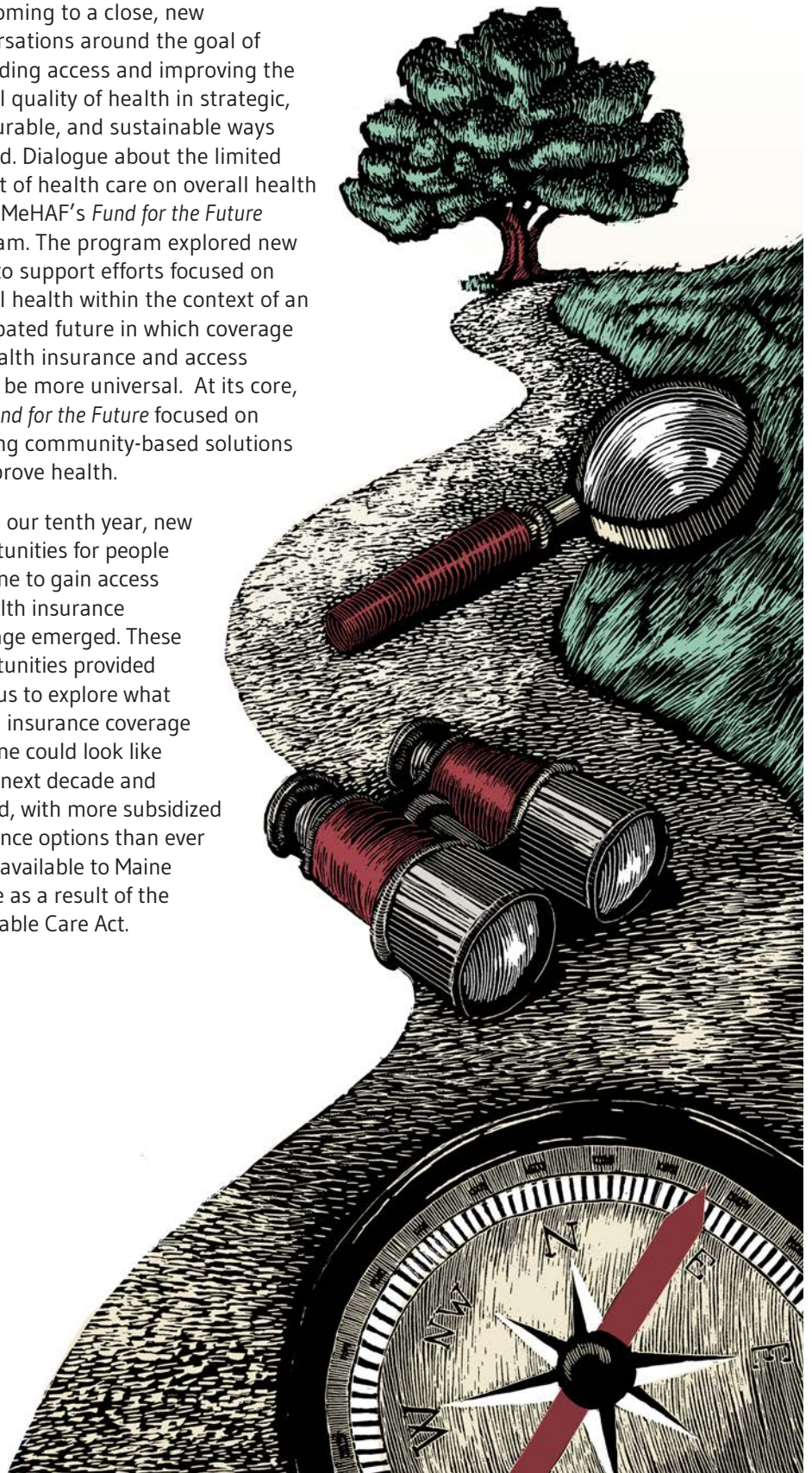
2006's *Seeking Opinions from the Grassroots* grants provided another opportunity for MeHAF to hear about what the growing foundation should explore. Organizations statewide convened 150 focus groups that engaged more than 1,400 Maine people to share their experiences, views, and preferences for receiving health services. This important input both confirmed our strategic focus areas and directly influenced the addition of grant programs to develop integrated care across physical, mental, and substance abuse services, spurring the nearly decade-long *Integration Initiative* that ultimately resulted in over \$10 million in grant and program investment.

One of the largest and perhaps most far-reaching projects MeHAF ever funded began in 2007 with a \$2 million grant to HealthInfoNet. This grant began the demonstration phase of Maine's now nationally recognized statewide electronic health information exchange. The first year of this project engaged one-third of the state's practicing physicians across 15 hospitals, along with State government agencies, to facilitate access to patient information to improve health care for all.

While 2006 and 2007 saw economic growth and opportunity in Maine, the financial crisis of 2008 created hardship. MeHAF recognized that the strain on funding across the public and private sectors would lead to an increase in need for services as families struggled to survive day to day. Although MeHAF's endowment declined, our strategy focused on ways to ensure that important health-focused services would survive through and beyond the crisis. MeHAF worked with other philanthropies to support technical assistance to key health and social service organizations through the *Nonprofit Viability* program.

As our first decade as a foundation was coming to a close, new conversations around the goal of expanding access and improving the overall quality of health in strategic, measurable, and sustainable ways opened. Dialogue about the limited impact of health care on overall health led to MeHAF's *Fund for the Future* program. The program explored new ways to support efforts focused on overall health within the context of an anticipated future in which coverage for health insurance and access might be more universal. At its core, the *Fund for the Future* focused on growing community-based solutions to improve health.

And in our tenth year, new opportunities for people in Maine to gain access to health insurance coverage emerged. These opportunities provided impetus to explore what health insurance coverage in Maine could look like in the next decade and beyond, with more subsidized insurance options than ever made available to Maine people as a result of the Affordable Care Act.



As MeHAF entered a second decade, our programmatic work began to reflect a more expansive approach to living our mission and values. In addition to continuing to work on improving the quality and accessibility of the health care delivery system, we began also making more significant investments in improving the social conditions that support people and communities to be healthy. Informed by the *Fund for the Future* and ongoing input from grantees, partners, and the Board of Trustees and Community Advisory Committee, programs like *Thriving in Place* and *Healthy Communities* were established to support grantees in addressing issues such as access to healthy food, coordination of social services, and peer supports for behavioral health.

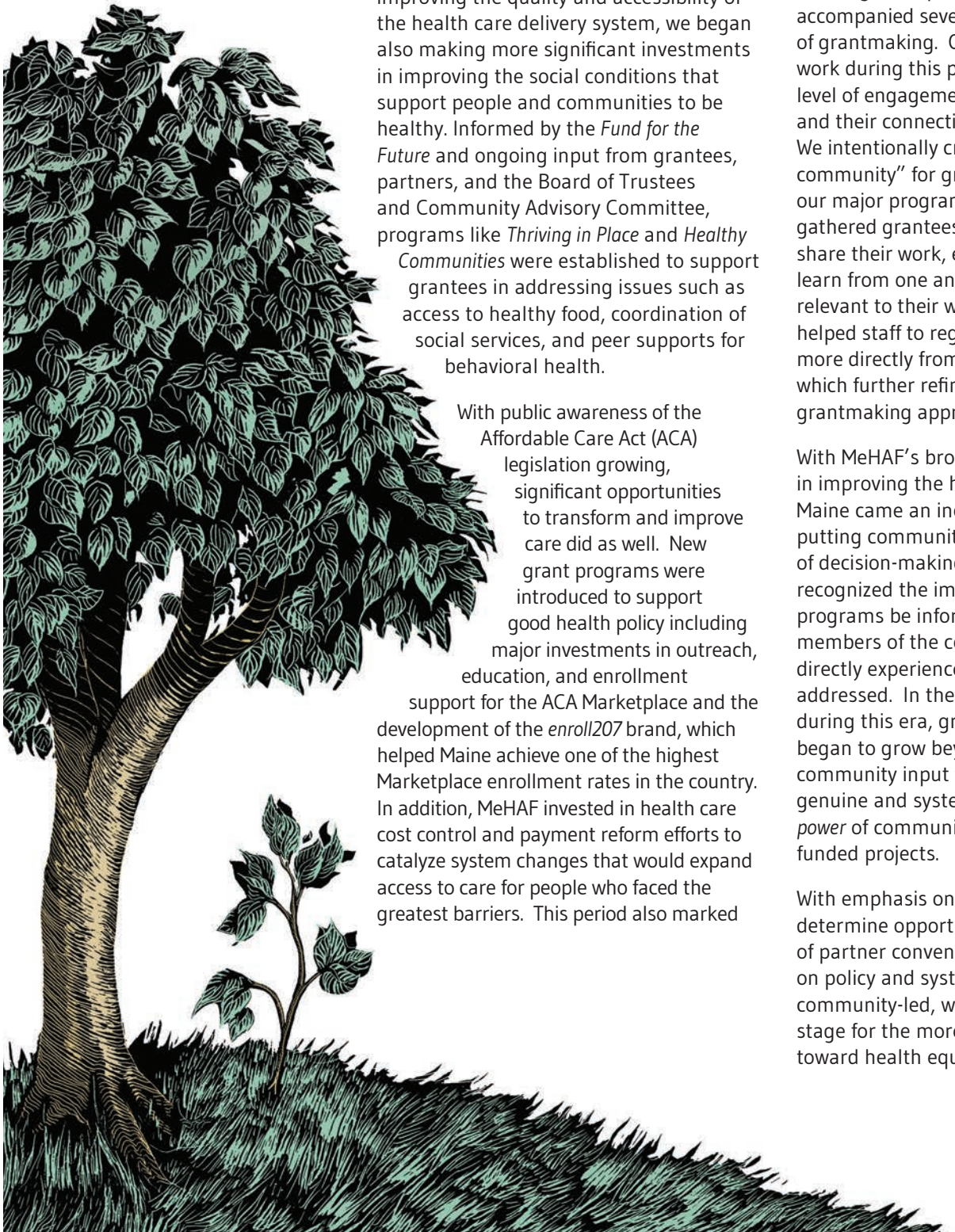
With public awareness of the Affordable Care Act (ACA) legislation growing, significant opportunities to transform and improve care did as well. New grant programs were introduced to support good health policy including major investments in outreach, education, and enrollment support for the ACA Marketplace and the development of the *enroll207* brand, which helped Maine achieve one of the highest Marketplace enrollment rates in the country. In addition, MeHAF invested in health care cost control and payment reform efforts to catalyze system changes that would expand access to care for people who faced the greatest barriers. This period also marked

the beginning of our investment in policy advocacy organizations, both through the *Health Reform Advocacy* program and the *Advocacy Capacity-Building* program.

Growing conception of MeHAF's values accompanied several changes in our style of grantmaking. One major theme of our work during this period was deepening the level of engagement with our grantees, and their connections with one another. We intentionally created a "learning community" for grantees in each of our major programs, an approach that gathered grantees together regularly to share their work, engage in evaluation, and learn from one another and from experts relevant to their work. These sessions also helped staff to regularly listen and learn more directly from community leaders, which further refined programmatic and grantmaking approaches.

With MeHAF's broader embrace of its role in improving the health of everyone in Maine came an increased emphasis on putting community voices at the center of decision-making. MeHAF has always recognized the importance of having programs be informed and guided by members of the community who have directly experienced the problems being addressed. In the programs created during this era, grant program guidelines began to grow beyond requiring community input to emphasizing the genuine and systematic *decision-making power* of community members within funded projects.

With emphasis on the broader factors that determine opportunities for health, growth of partner convenings, and an emphasis on policy and systems change being truly community-led, we began setting the stage for the more central orientation toward health equity that was to come.



With firmly established roots in the state and philanthropy, MeHAF continued to evolve, learning and adapting to changing circumstances while pursuing our mission.

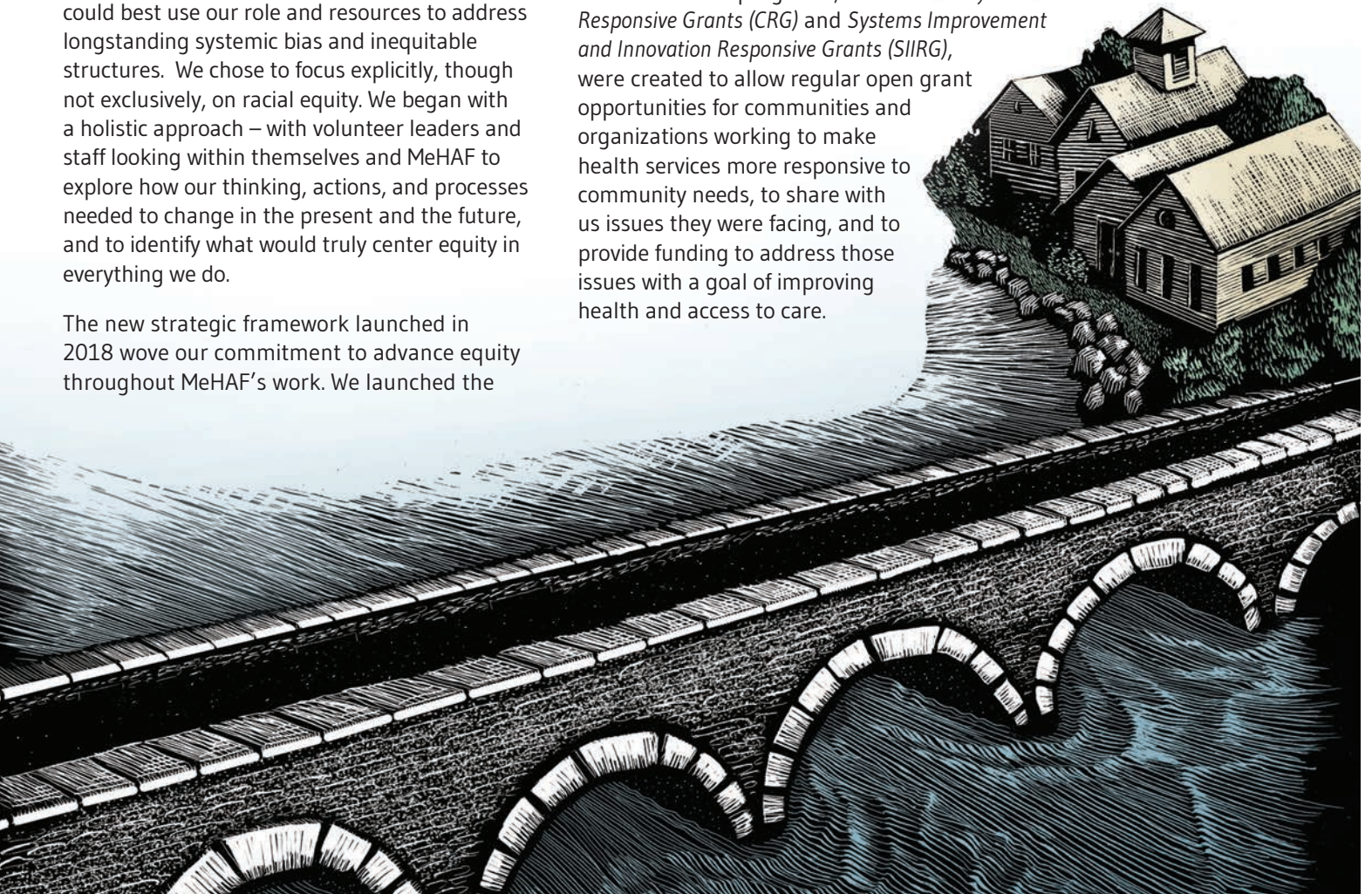
Guided by the Board and CAC, 2016 and 2017 saw the addition of new strategic focus areas to our ongoing work. First, we expanded our behavioral health focused grantmaking to more purposefully address the nation's growing opioid epidemic. The *Expanding Patient-Centered Addiction Care* program significantly expanded medication assisted treatment capacity and reduced wait times across the state for people seeking care for opiate use disorders. We worked with leaders in rural health to help accelerate their innovative efforts to bolster access to care.

And in 2017 our most significant learning journey since inception would begin, deepening our focus on equity and seeking to understand how we could best use our role and resources to address longstanding systemic bias and inequitable structures. We chose to focus explicitly, though not exclusively, on racial equity. We began with a holistic approach – with volunteer leaders and staff looking within themselves and MeHAF to explore how our thinking, actions, and processes needed to change in the present and the future, and to identify what would truly center equity in everything we do.

The new strategic framework launched in 2018 wove our commitment to advance equity throughout MeHAF's work. We launched the

Health Equity Capacity Building (HECB) program, funding eight organizations led by and serving communities facing disproportionate barriers to health and health care. The program was one of our most important forays into programs grounded in mutual trust and sharing of power to date, pairing multi-year, unrestricted grants and an extensive technical assistance component to enhance grantee strength and capacity. With its initial success, a second cohort was added in 2019. Learning from and with the *HECB* program has become a beacon as we look towards future work, constructively challenging our thinking and processes across all program areas and helping us to more fully live into our equity value.

We began testing another new grantmaking approach in 2019 with the two-fold goal of greater predictability of funding and greater openness and responsiveness to community needs. Two new programs, the *Community Responsive Grants (CRG)* and *Systems Improvement and Innovation Responsive Grants (SIIRG)*, were created to allow regular open grant opportunities for communities and organizations working to make health services more responsive to community needs, to share with us issues they were facing, and to provide funding to address those issues with a goal of improving health and access to care.



Meeting the Challenge

The first two months of 2020 were filled with news of a growing epidemic overseas. By March 2020, we were clearly experiencing a worldwide pandemic. It had arrived in Maine and would be our greatest challenge to date. During this time of crisis, we knew we would be most effective if we remained focused on the core of our mission to improve access to quality care and held true to our values.

We reallocated a significant portion of budgeted 2020 program funds, and later received Board support to exceed our planned annual grant expenditures. This enabled us to mobilize a considerable COVID-19 response. MeHAF acknowledged the need for urgency and flexibility not only in our approaches to new funding, but in supporting grantees in ongoing grant programs. Staying well-informed and connected to organizational partners, several funding approaches were considered with the goal of minimizing and simplifying processes for potential applicants and grantees. We streamlined grantmaking processes to reduce time and complexity in making grants to organizations playing critical roles in the response to the emerging public health crisis.

Pending plans for new grantmaking were suspended, including the launch of the new *Systems Improvement and Innovation Responsive Grants* program, reporting requirements for existing grantees were reduced, deferred, or eliminated, and in some cases, project-specific grants were converted to general operating support. Overall, our support grew into three phases of COVID-19 funding over a nine-month period. This included unrestricted directed grants, rapid-response grants, strategic funding to support coordination for those most affected, and collaboration with other Maine

philanthropies through pooled funds that helped to extend our reach. Combined, these approaches allowed us to focus resources on organizations working directly with populations significantly or disproportionately impacted by COVID-19. During this period, we also continued to fund ongoing project-based work across our strategic areas of focus. Altogether, the full COVID-19 response in 2020 included 194 individual grants to 111 organizations, equaling nearly \$2.8 million.



The pandemic, a crisis that required quick and decisive action, also provided MeHAF a real-time opportunity to apply our evolving equity principles. It required us, with every decision, to measure our work against our foundational, core mission and our values.

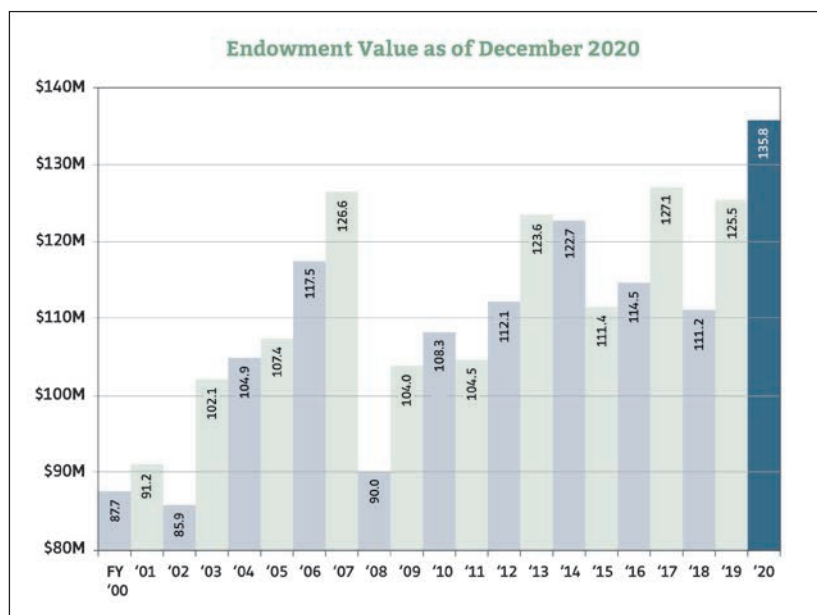
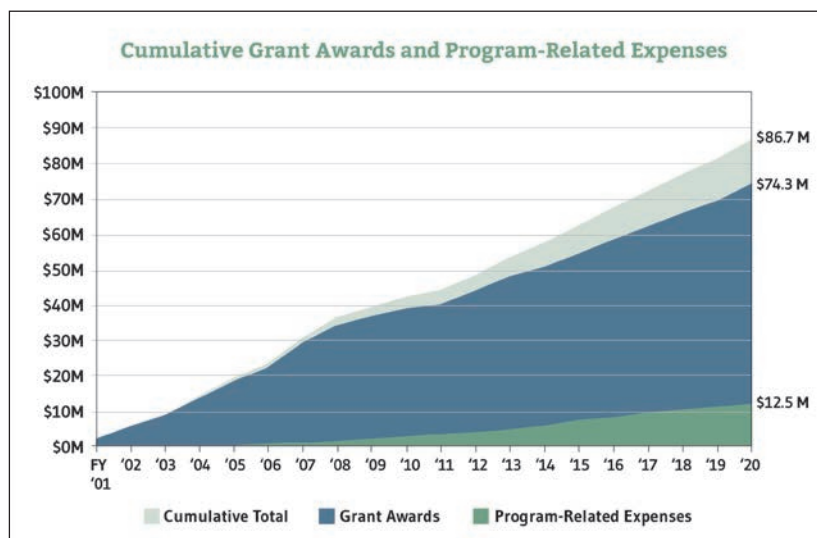
Although there is still work to be done both with COVID-19 and beyond, as Maine's only philanthropy with a sole focus on health and health access, we have risen to the challenges of 2020 and the past twenty years. More importantly, we will do so with current and new partners in the years and decades to come.



MeHAF was established as a private foundation whose endowment is expected to exist in perpetuity. The Board is entrusted with ensuring prudent management and preservation of assets. MeHAF has a Board-approved investment strategy that is designed to achieve long-term investment returns.

The funds for MeHAF's grants, program activities, and operating expenses are derived primarily from income generated by the endowment. MeHAF's Finance Committee oversees the investments in the endowment and provides fiscal oversight of MeHAF's annual budget and expenditures. The Committee includes members of our Board of Trustees and Community Advisory Committee as well as external members with finance and investment expertise and an interest in MeHAF's mission and goals. Several external members have served on the Committee since MeHAF's founding, and all lend their wisdom and experience to the Committee's work.

Over the past 20 years, MeHAF has paid out the equivalent of its founding endowment, \$82 million, in grants and program expenditures, while also building the endowment to over \$135 million at the end of 2020. This was achieved through a strategic asset allocation policy that is reviewed on a regular basis and adjusted as appropriate. Asset classes are diversified to promote growth and control risk. MeHAF's investment advisors, Prime Buchholz and Associates, have served in a consultative role for the past two decades.



Statement of Financial Position - 2020

Statement of Financial Position

	2020 UNAUDITED	2019
ASSETS		
General fund cash and cash equivalents	80,851	75,759
Accounts receivable	— — —	— — —
General fund investments, fair value	135,789,051	125,448,288
Program-related investments	— — —	— — —
Prepaid income taxes	137,000	137,000
Prepaid expenses and deposits	61,377	65,759
Property and equipment - net	28,644	33,850
Total Assets	136,096,923	125,760,656
LIABILITIES AND NET ASSETS		
Liabilities		
Grants payable	325,000	1,015,000
Deferred tax liability	296,000	296,000
Accounts payable and accrued liabilities	33,279	25,748
Total Liabilities	654,279	1,336,748
Net Assets		
Without donor restrictions	135,442,644	124,063,903
With donor restrictions	— — —	360,005
Total Net Assets	135,442,644	124,423,908
Total Liabilities and Net Assets	136,096,923	125,760,656

Statement of Activities

	2020 UNAUDITED			2019
	Without Donor Restrictions	With Donor Restrictions	Total	
SUPPORT AND REVENUES				
Investment returns (losses), net of fees	17,391,170	— — —	17,391,170	20,246,392
Contributions	26,000	— — —	26,000	894,090
Other income: miscellaneous	6,248	— — —	6,248	8,502
Total Support and Revenue	17,423,418	— — —	17,423,418	21,148,984
Net assets released from restrictions	360,005	(360,005)	— — —	— — —
Total Revenue and Other Support	17,783,423	(360,005)	17,423,418	21,148,984
EXPENSES				
Program				
Grants, net of refunds of unspent amounts	4,369,632	— — —	4,369,632	4,537,225
Program service expenses	618,012	— — —	618,012	824,116
Total Program	4,987,644	— — —	4,987,644	5,361,341
Management and General				
Program related	1,260,830	— — —	1,260,830	1,266,116
Support services	149,208	— — —	149,208	159,365
Total Management and General	1,410,038	— — —	1,410,038	1,425,481
Excise tax expense (benefit)	7,000	— — —	7,000	(73,000)
Total Expenses	6,404,682	— — —	6,404,682	6,713,822
Change in Net Assets	11,378,741	(360,005)	11,018,736	14,435,162
MeHAF Net Assets, January 1	124,063,903	360,005	124,423,908	109,988,746
MeHAF Net Assets, December 31	135,442,644	— — —	135,442,644	124,423,908

2020 Board of Trustees • Community Advisory Committee

BOARD OF TRUSTEES 2020

MeHAF's statewide Board of Trustees oversees the work of the foundation and serves as a responsible steward for the foundation's resources. The Board brings a wealth of expertise and experiences from leaders who represent the demographic, professional, and philosophical diversity of Maine. In 2020, the Board welcomed three new members*.

Constance Adler, MD, FAAFP Chesterville	Anthony Marple, MBA Whitefield	Catherine Ryder, LCPC ACS Windham
Deborah Deatrack, MPH Cumberland Foreside	Edward Miller, MS Hallowell	Clarissa Sabattis, RN Houlton
Nancy Fritz Augusta	Claudette Ndayininahaze* Westbrook	Toho Soma, MPH, MS Portland
Roy Hitchings, Jr., FACHE Camden	Bruce Nickerson, CPA Holden	Odette Thurston*, MBA Falmouth
Dennis King, FACHE Freeport	Grace Odimayo*, DMD Augusta	Shirley Weaver, PhD Kennebunk
Michael Lambke, MD Skowhegan	Susan Roche, Esq. Portland	

COMMUNITY ADVISORY COMMITTEE 2020

The foundation's statewide Community Advisory Committee (CAC) includes diverse individuals who advise the Board and staff on critical issues that align with MeHAF's mission. With their extensive knowledge of and connections to MeHAF's priority population – people who are uninsured and medically underserved – CAC members bridge the foundation's mission to on-the-ground work in communities across Maine. In 2020, the CAC welcomed four new members*.

Gloria Aponte C., MPH Portland	Elsie Flemings Bar Harbor	Elizabeth Neptune Princeton
Thomas Bartol, NP Manchester	Ann Gahagan, RN, BSN, MSN, CDE, BC-ADM, FNP-C Caribou	Noah Nesin*, MD Glenburn
Jacqui Clark Hallowell	Holly Gartmayer-DeYoung Eastport	Jessica Oakes Hancock
Norma Desjardins, DMD Van Buren	Tracey Hair Bucksport	Abdulkerim Said, BS, BHP, MHRTC-B, CAC Auburn
Matthew Dexter Bangor	Robert Kieffer, CIC Caribou	Reshid Shankol*, MD, MPH, LSW Lewiston
Deqa Dhalac South Portland	Kenney Miller* Camden	Shirley Weaver*, PhD Kennebunk
Gia Drew Kennebunkport	Fowsia Musse Auburn	
Dennis Fitzgibbons Yarmouth		

Over the last 20 years,

MeHAF has engaged 144 people from communities throughout Maine to serve on our Board of Trustees and Community Advisory Committee. Each of these individuals has brought their unique perspective to our work and helped shape the foundation. To each current and previous Trustee and Advisory Committee member, we say thank you for time and commitment to the Maine Health Access Foundation.

Former Board of Trustees 2001-2020

John Benoit	Lani Graham	Cheryl Rust
Anne Brown	Mary Henderson	Charlene Rydell
Carol Carothers	Kenneth Hews	Christopher St.
Jack Comart	Frank Johnson	John
Kevin Concannon	Lisa Kavanaugh	Connie Sandstrom
Wesley Davidson	Warren Kessler	Jane Saxl
Deborah Deatrack	Richard Marston	Diana Scully
Laurie Eddy	Frank McGinty	Lisa Sockabasin
Lisa Faires	Lisa Miller	Ted Sussman
Nancy Fritz	Wayne Myers	Steve Tremblay
Sara Gagné-Holmes	Karen O'Rourke	Jeff Wahlstrom
Kevin Gildart	Michelle Probert	Shirley Weaver
Maroulla Gleaton	Patricia Riley	Lee Webb
	Neil Rolde	

Former Community Advisory Committee Members 2001-2020

John Applin	Ann Gahagan	Tezita Negussie
Kolawole Bankole	Holly Gartmayer-DeYoung	Luc Nya
Lisa Belanger	Barbara Ginley	Karen O'Rourke
Julia Bell	Mary Ann Gleason	Arabella Pérez
Paul Best	Maroulla Gleaton	Hannah Pingree
Kate Brogan	Sophie Glidden	Peggy Pinkham
David Burt	Elinor Goldberg	Scott Planting
Alan Cartwright	Jake Grindle	Lisa Pohlmann
Edmund Cervone	Megan Hannan	Kandye Powell
Jack Comart	Meg Haskell	Valerie Ricker
Dolores Cummins	Karen Heck	Cheryl Rust
Deborah Curtis	Kenneth Hews	Constance
Cindy Freeman	Phil Heywood	Sandstrom
Cyr	Carrie Horne	Randy Schwartz
Joanne	Mary Jude	Toho Soma
D'Arcangelo	Lisa Kavanaugh	Diana Scully
Nakia Dana	Evelyn Kieltyka	Lisa Sockabasin
Robert Davis	Patricia Knox-Nicola	Jose Soto
Deborah Deatrack	Berell Kornreich	Jonathan Sprague
Norma Desjardins	Victoria Kuhn	Meredith Tipton
Deqa Dhalac	Tonya Labbe	Sharon Tomah
Peter Doran	Elizabeth Mahoney	Carl Toney
Jeff Dow	Simonne Maline	Meryl Troop
Peter Driscoll	Dennis Marble	Romaine Turyn
John Edwards	Robin Mayo	Bonnie Vaughan
Nancy Fishwick	Dorothy Merrick	Stephanie
Betty Forsythe	Edward Miller	Walstedt
Dan Foster	Dora Anne Mills	David White
Carter Friend	Al Monier	Skip White
Ruth Frydman	Wayne Myers	Marjorie Withers
Sara Gagné-Holmes		Ann Woloson
		Shawn Yardley

MeHAF STAFF

Margo Beland – Finance Manager
Charles Dwyer – Senior Program Officer
Andrea Francis – Program Officer
Jake Grindle – Senior Program Officer
Holly Irish – Grants Associate

Ruta Kadonoff – Vice President of Programs
Dani Kalian – Executive Assistant
Barbara Leonard – President & CEO
Jeb Murphy – Communications Associate
Frank Martinez Nocito – Program Officer

CONSULTANTS

AUDITORS

Anne Cloutier, CPA, FHFMA – Principal
Kevin Chase, CPA – Manager
Ashley Knox – Audit Senior
Baker Newman Noyes

TAX ACCOUNTANTS

Drew Cheney, CPA, JD, LL. M – Principal
Nicholas Porto, CPA, MSA – Principal
Baker Newman Noyes

GENERAL COUNSEL

Nelson A. Toner, Esq.
Bernstein Shur

INVESTMENT ADVISORS

Gregory Johnson, CFA – Managing Principal/Consultant
Ian MacPherson, CFA, CAIA – Principal/Consultant
Kate Dumas, CFA – Principal/Consultant
Cassandra Binette, CFA – Consultant
Nathan Reid, CFA, CAIA – Senior Investment Analyst
Prime Buchholz

Note: The Board of Trustees engages the firm of Baker Newman Noyes of Portland, Maine, to perform the annual audit. To obtain a copy of our audit report, visit our website.

COVID-19 Directed Grants

ORGANIZATION NAME	PHASE I AMOUNT	PHASE II AMOUNT	PHASE III AMOUNT
Amistad, ACLU Foundation of Maine		\$25,000.00	
Amistad, Inc.	\$20,000.00	\$15,000.00	\$15,000.00
Aroostook Area Agency on Aging, Inc.		\$20,000.00	\$15,000.00
Aroostook Band of Micmacs	\$20,000.00	\$20,000.00	\$20,000.00
Aroostook Mental Health Services, Inc.	\$40,000.00		
Bangor Area Recovery Network, Inc.	\$5,000.00	\$10,000.00	\$10,000.00
Community Health and Counseling Services	\$10,000.00		
Consumer Council System of Maine	\$5,000.00	\$15,000.00	
Consumers for Affordable Health Care	\$25,000.00	\$10,000.00	
Crisis & Counseling Centers, Inc.	\$5,000.00		
Crossroads for Women, Inc.	\$5,000.00		
Day One	\$5,000.00		
Disability Rights Maine	\$10,000.00	\$15,000.00	
Eastern Area Agency on Aging		\$20,000.00	\$15,000.00
Ellsworth Free Medical Clinic	\$7,000.00	\$7,000.00	\$7,000.00
Friends of the Portland Community Free Clinic	\$10,000.00	\$10,000.00	\$10,000.00
H.O.M.E., Inc.		\$10,000.00	\$10,000.00
Hand In Hand/Mano En Mano		\$20,000.00	\$20,000.00
Hand In Hand/Mano En Mano - COVID Pooled Fund		\$15,000.00	
Hand In Hand/Mano En Mano - fiscal sponsor for Presente Maine		\$20,000.00	\$15,000.00
Health Equity Alliance	\$5,000.00	\$25,000.00	\$20,000.00
Healthy Acadia	\$10,000.00	\$15,000.00	\$10,000.00
Homeless Services of Aroostook		\$10,000.00	\$10,000.00
Houlton Band of Maliseet Indians	\$20,000.00	\$20,000.00	\$20,000.00
In Her Presence		\$10,000.00	\$10,000.00
Kennebec Behavioral Health	\$10,000.00		
Knox County Homeless Coalition		\$10,000.00	\$10,000.00
Lakes Region Recovery Center	\$5,000.00		
Mabel Wadsworth Center	\$10,000.00		
Maine Access Immigrant Network		\$20,000.00	
Maine Ambulance Association		\$25,000.00	
Maine Association of Community Service Providers		\$25,000.00	
Maine Behavioral Health Foundation	\$15,000.00	\$15,000.00	
Maine Community Foundation - COVID-19 Emergency Fund	\$50,000.00		\$80,000.00
Maine Community Integration		\$10,000.00	\$10,000.00
Maine Council On Aging	\$25,000.00	\$25,000.00	
Maine Equal Justice	\$25,000.00	\$10,000.00	
Maine Family Planning	\$10,000.00		
Maine Immigrant and Refugee Services		\$20,000.00	\$10,000.00
Maine Immigrants' Rights Coalition		\$30,000.00	\$20,000.00
Maine Initiatives	\$25,000.00		
Maine Inside Out		\$10,000.00	
Maine Mental Health Connections, Inc.	\$5,000.00	\$10,000.00	\$10,000.00
Maine Mobile Health Program	\$20,000.00		
Maine Primary Care Association	\$25,000.00	\$30,000.00	

Grants & Contracts - COVID-19

COVID-19 Directed Grants

ORGANIZATION NAME	PHASE I AMOUNT	PHASE II AMOUNT	PHASE III AMOUNT
Maine Prisoner Re-Entry Network		\$20,000.00	\$10,000.00
Maine Seacoast Mission	\$10,000.00	\$10,000.00	\$10,000.00
Mid-Coast Health Net, Inc.	\$10,000.00	\$10,000.00	\$10,000.00
Mid-Maine Homeless Shelter & Services		\$10,000.00	\$10,000.00
Milestone Recovery	\$5,000.00	\$10,000.00	\$10,000.00
Motivational Services	\$5,000.00		
NAMI Maine	\$10,000.00	\$20,000.00	
New England Arab American Organization		\$10,000.00	\$10,000.00
New Mainers Public Health Initiative		\$25,000.00	\$20,000.00
Oasis Health Network, Inc.	\$10,000.00	\$10,000.00	\$10,000.00
Oxford County Mental Health Services	\$10,000.00		
Partnership for Children's Oral Health	\$50,000.00	\$40,000.00	
Passamaquoddy Tribe at Indian Township	\$20,000.00	\$20,000.00	\$20,000.00
Passamaquoddy Tribe at Pleasant Point	\$20,000.00	\$20,000.00	\$20,000.00
Peninsula Free Health	\$3,000.00		
Penobscot Community Health Care - Hope House		\$10,000.00	\$10,000.00
Penobscot Nation	\$20,000.00	\$20,000.00	\$20,000.00
Penquis	\$10,000.00		
Pine Tree Legal Assistance		\$15,000.00	\$15,000.00
Planned Parenthood of Northern New England	\$10,000.00		
Portland Recovery Community Center	\$20,000.00	\$20,000.00	\$15,000.00
Preble Street		\$10,000.00	\$10,000.00
Public Health Research Institute - fiscal sponsor for Wabanaki Public Health		\$20,000.00	\$20,000.00
Resources for Organizing and Social Change - fiscal sponsor for Maine Prisoner Advocacy Coalition		\$20,000.00	\$10,000.00
Rumford Group Homes, Inc.		\$10,000.00	\$10,000.00
SeniorsPlus		\$20,000.00	\$15,000.00
Somali Bantu Community Association of Lewiston Maine		\$10,000.00	\$10,000.00
Southern Maine Agency on Aging		\$20,000.00	\$15,000.00
Southern Maine Workers' Center		\$10,000.00	\$10,000.00
Spectrum Generations		\$20,000.00	\$15,000.00
Spurwink	\$10,000.00		
Sunrise Opportunities - fiscal sponsor for Community Caring Collaborative	\$5,000.00		
The Center For Grieving Children		\$5,000.00	\$5,000.00
The Root Cellar	\$10,000.00	\$5,000.00	\$5,000.00
Tri-County Mental Health Services	\$10,000.00		
Wabanaki Health and Wellness		\$10,000.00	\$10,000.00
York County Shelters Program, Inc.		\$5,000.00	\$5,000.00
	\$675,000.00	\$987,000.00	\$677,000.00
	TOTAL FUNDING (ALL THREE ROUNDS)		\$2,339,000.00

Grants & Contracts



ORGANIZATION NAME	PROJECT TITLE	2020 AMOUNT	TOTAL AWARD
HEALTH EQUITY			
Health Equity Capacity Building Grants*			
Amistad, Inc.	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Aroostook Band of Micmacs	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Hand In Hand/Mano En Mano	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
In Her Presence	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Mabel Wadsworth Center	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Maine Access Immigrant Network	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Maine Mental Health Connections, Inc. - fiscal sponsor for Together Place Peer Run Recovery Center	Operating Support for Capacity Building	\$29,211.00	\$79,211.00
Maine Transgender Network Inc.	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
New England Arab American Organization	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
New Mainers Public Health Initiative	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Public Health Research Institute - fiscal sponsor for Wabanaki Public Health	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Somali Bantu Community Association of Lewiston Maine	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Southern Maine Workers' Center - fiscal sponsor for Portland Outright	Operating Support for Capacity Building	\$25,000.00	\$75,000.00
Survivor Speak USA	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
Wabanaki Health and Wellness	Operating Support for Capacity Building	\$30,000.00	\$80,000.00
<i>* at their discretion, some grantees opted to convert a portion of their technical assistance funds to operating support grants</i>			
Related Grants			
Maine Community Foundation	COVID-19 Emergency Relief Fund: COVID Cultural Brokers (c)	\$150,000.00	\$150,000.00
Maine Community Foundation - People of Color Fund	Supporting Health and Health Care in Maine's Communities of Color	\$75,000.00	\$225,000.00
Maine Immigrant and Refugee Services	MEIRS Transitional Plan: General Operating	\$16,000.00	\$16,000.00
Maine Initiatives	Immigrant & Refugee Funders Collaborative Pooled Fund	\$25,000.00	\$50,000.00
Consultants/Contracts			
S.E. Foster	Evaluation of the Health Equity Capacity Building Grants Program - Years 2 and 3	\$69,873.60	\$139,747.24
Up With Community	Health Equity Capacity Building Program Coordination	\$26,403.90	\$50,000.00
Health Equity Consultants - Coaching & Technical Assistance (14)*		\$63,141.40	\$71,491.40
<i>* consultant list available upon request</i>			
Total Grants and Contracts - Health Equity Capacity Building Grants		\$869,629.90	\$1,896,449.64
ORAL HEALTH			
Grants			
Partnership for Children's Oral Health	Building Transformative Initiatives for Oral Health Systems Change	\$30,000.00	\$30,000.00
Consultants/Contracts			
Health & Education Communication Consultants	Coordination of Maine Oral Health Funders Group*	\$17,331.70	\$20,000.00
<i>* portion of contract is paid by other Maine Oral Health Funder participants</i>			
Total Grants and Contracts - Oral Health		\$47,331.70	\$50,000.00
HEALTHY OLDER PEOPLE			
Grants			
Maine Council On Aging	Municipal Data-sharing Across Sectors for Healthy Aging (MDASH)	\$50,000.00	\$50,000.00
Consultants/Contracts			
Andrea Paul	Re-Imagining Residential Care	\$18,969.05	\$20,786.45
University of Southern Maine - Muskie School of Public Service, Cutler Institute for Health and Social Policy	Supporting MeHAF's Residential Care Workgroup	\$19,348.00	\$19,348.00
University of Southern Maine - Muskie School of Public Service, Cutler Institute for Health and Social Policy	Focus Groups: Older Adults for State Plan on Aging	\$24,784.00	\$49,568.00
University of Maine, Center on Aging	Thriving in Place Program Ripple Effects Mapping	\$982.39	\$6,321.10
Total Grants and Contracts - Healthy Older People		\$114,083.44	\$146,023.55

Grants & Contracts



ORGANIZATION NAME	PROJECT TITLE	2020 AMOUNT	TOTAL AWARD
HEALTH WORKFORCE			
Grants			
Medical Care Development	Hybrid Core Community Health Worker Training	\$40,000.00	\$40,000.00
Consultants/Contracts			
Partnerships for Health	Health Workforce Program Evaluation Consultation	\$5,000.00	\$6,500.00
Total Grants and Contracts - Health Workforce		\$45,000.00	\$46,500.00

HEALTH ADVOCACY			
Grants			
AARP Foundation	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Consumers for Affordable Health Care	Operating Support for Health Advocacy	\$45,000.00	\$90,000.00
Disability Rights Maine	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Health Equity Alliance (fka Down East AIDS Network)	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Behavioral Health Foundation	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Center for Economic Policy	Operating Support for Health Advocacy	\$45,000.00	\$90,000.00
Maine Children's Alliance	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Council On Aging	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Equal Justice	Operating Support for Health Advocacy	\$45,000.00	\$90,000.00
Maine Family Planning	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Medical Education Trust	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Mobile Health Program	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Primary Care Association	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Maine Public Health Association	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Planned Parenthood of Northern New England	Operating Support for Health Advocacy	\$25,000.00	\$50,000.00
Consultants/Contracts			
Partnerships for Health	Advocacy Grants Program Evaluation	\$12,435.00	\$49,740.00
Pivot Point, Inc.	Health Advocacy Grants Consultation Support*	\$35,198.75	\$45,000.00
Topos Research Partnership, LLC	Topos Research Partnership, LLC^	\$29,000.00	\$49,000.00

* a portion of this contract was supported by a grant to MeHAF by the Rx Foundation

^ this contract was supported by a grant to MeHAF by the Rx Foundation

Total Grants and Contracts - Health Advocacy		\$511,633.75	\$1,013,740.00
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BEHAVIORAL HEALTH			
Grants			
Amistad, Inc.	Peer Supported Recovery Residence Program Planning	\$25,000.00	\$25,000.00
Open Door Recovery Center	Substance Use Disorder Treatment Facility for Women	\$20,000.00	\$20,000.00
New Mainers Public Health Initiative	Assessment of the Ethnic Communities of Portland, Lewiston, and Auburn to Describe the SUD Problem & Inform the Solutions	\$35,000.00	\$35,000.00
Consultants/Contracts			
Amistad, Inc.	Reducing Barriers to MAT for Vulnerable Populations	\$9,056.25	\$29,756.25
The Connecticut Peer Review Organization, Inc. dba Qualidigm	Technical Assistance for Addiction Care Grantees 2019-2020	\$12,854.00	\$30,824.00
University of Southern Maine - Muskie School of Public Service, Cutler Institute for Health and Social Policy	Addiction Care Grants Program Evaluation	\$59,820.00	\$74,775.00
Total Grants and Contracts - Behavioral Health		\$161,730.25	\$215,355.25

MAINECARE & MARKETPLACE OUTREACH AND ENROLLMENT			
Grants			
Consumers for Affordable Health Care	ACA and MaineCare Outreach and Enrollment	\$23,000.00	\$53,000.00
Maine Access Immigrant Network	ACA and MaineCare Outreach and Enrollment	\$12,500.00	\$37,500.00
Maine Equal Justice Partners	ACA and MaineCare Outreach and Enrollment	\$12,000.00	\$47,000.00
New Mainers Public Health Initiative	ACA and MaineCare Outreach and Enrollment	\$12,500.00	\$37,500.00
Public Health Research Institute - fiscal sponsor for Wabanaki Public Health	ACA and MaineCare Outreach and Enrollment	\$10,000.00	\$35,000.00

Grants & Contracts



ORGANIZATION NAME	PROJECT TITLE	2020 AMOUNT	TOTAL AWARD
State of Maine, Department of Health and Human Services, Office of MaineCare Services	MaineCare Expansion*	\$270,000.00	\$720,000.00
Western Maine Community Action	ACA and MaineCare Outreach and Enrollment	\$20,000.00	\$100,000.00
Related Grants			
Consumers for Affordable Health Care	Consumer Engagement Initiative	\$50,000.00	\$50,000.00
* this grant was partially supported by a grant to MeHAF from the Robert Wood Johnson Foundation			
Total Grants and Contracts - MaineCare & Marketplace Outreach and Enrollment		\$410,000.00	\$1,080,000.00

RURAL HEALTH			
Grants			
Penobscot Community Health Care	Right Care, Right Place, Right Time in Maine	\$50,000.00	\$50,000.00
New England Rural Health RoundTable	Strategies for Advancing Rural Health Systems Transformation in Maine	\$33,000.00	\$33,000.00
Town of Jackman / Community Health Advisory Team	Community Care Physician Extender	\$50,000.00	\$50,000.00
Consultants/Contracts			
Kathleen E. Perkins LLC	Rural EMS Training Application Coordination	\$2,800.00	\$2,800.00
Pivot Point, Inc.	Rural Health Transformation Grants Consultation Support	\$1,887.32	\$12,812.11
Pivot Point, Inc.	Rural Health Action Network Coordination	\$7,576.25	\$30,000.00
University of Southern Maine - Muskie School of Public Service, Cutler Institute for Health and Social Policy	Rural Catalyst and Accelerator Grants Evaluation	\$4,500.00	\$36,000.00
Total Grants and Contracts - Rural Health		\$149,763.57	\$214,612.11

COVID-19 RAPID RESPONSE GRANTS			
Acton Fire-Rescue	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Aroostook Mental Health Services, Inc.	COVID-19 Rapid Response Grant	\$10,907.00	\$10,907.00
Ashland Ambulance Service	COVID-19 Rapid Response Grant	\$7,560.00	\$7,560.00
Augusta Fire & Rescue Department	COVID-19 Rapid Response Grant	\$14,459.26	\$14,459.26
Bangor Region YMCA	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Boothbay Region Health Care, Inc.	COVID-19 Rapid Response Grant	\$7,000.00	\$7,000.00
Calais Fire-EMS	COVID-19 Rapid Response Grant	\$4,525.00	\$4,525.00
Catholic Charities Maine	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Cedars Nursing Care Center, Inc.	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Delta Ambulance Corporation	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Frannie Peabody Center	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
G&H Ambulance Service Inc.	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Goodwill Industries of Northern New England	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
In Her Presence	COVID-19 Rapid Response Grant	\$7,600.00	\$7,600.00
Independence Association	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Kennebec Behavioral Health	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
KidsPeace National Centers of New England, Inc.	COVID-19 Rapid Response Grant	\$10,000.00	\$10,000.00
Liberty Volunteer Ambulance Service	COVID-19 Rapid Response Grant	\$11,301.77	\$11,301.77
LifeFlight Foundation	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Maine Children's Home for Little Wanderers	COVID-19 Rapid Response Grant	\$8,500.00	\$8,500.00
Maine Resilience Building Network	COVID-19 Rapid Response Grant	\$12,000.00	\$12,000.00
MaineHealth - Healthy Community Coalition	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Medical Care Development	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Mobius, Inc	COVID-19 Rapid Response Grant	\$7,500.00	\$7,500.00
Penobscot Community Health Care	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Port Resources	COVID-19 Rapid Response Grant	\$4,400.00	\$4,400.00
Portland Community Health Center dba Greater Portland Health	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
St. George Ambulance	COVID-19 Rapid Response Grant	\$10,000.00	\$10,000.00
Sunrise Opportunities	COVID-19 Rapid Response Grant	\$12,000.00	\$12,000.00
Sweetser	COVID-19 Rapid Response Grant	\$11,000.00	\$11,000.00
The Northern Lighthouse, Inc.	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00

Grants & Contracts



ORGANIZATION NAME	PROJECT TITLE	2020 AMOUNT	TOTAL AWARD
Tri-County Emergency Medical Services, Inc.	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Tri-County Mental Health Services	COVID-19 Rapid Response Grant	\$14,728.00	\$14,728.00
United Ambulance Service	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Volunteers of America Northern New England	COVID-19 Rapid Response Grant	\$8,400.00	\$8,400.00
Waterville Fire Department	COVID-19 Rapid Response Grant	\$13,400.00	\$13,400.00
York County Shelters Program, Inc.	COVID-19 Rapid Response Grant	\$15,000.00	\$15,000.00
Total Grants and Contracts - COVID-19 Rapid Response Grants		\$460,281.03	\$460,281.03

OTHER GRANTS

Discretionary Grants

Bangor Region YMCA	Evaluation to assess programming to reduce suicide and substance use among teens in Central Maine	\$9,000.00	\$9,000.00
Educate Maine	Incorporating Health Indicators into Annual Education Indicators for Maine Report and Fact Sheet	\$5,000.00	\$5,000.00
Frannie Peabody Center	Diversity, Equity, and Inclusion Initiative	\$5,000.00	\$5,000.00
Maine Bureau of Veterans' Services	Dentistry Access for Veterans In Maine	\$10,000.00	\$10,000.00
Maine Coalition to End Domestic Violence	Responding to Non-Fatal Strangulation Incidents in Maine	\$10,000.00	\$10,000.00
Maine Inside Out	Peer Support Pilot for System-Involved Young Parents	\$10,000.00	\$10,000.00
Maine Medical Education Trust	Universal Maternal Overdose Prevention	\$5,000.00	\$5,000.00
Maine Public Health Association	Health Equity Assessment	\$10,000.00	\$10,000.00
Maine Resilience Building Network	Cultivating Mattering for Maine Youth	\$10,000.00	\$10,000.00
Medical Care Development	Children's Oral Health e-Learning Platform (COHELP)	\$10,000.00	\$10,000.00
Midcoast Maine Community Action	Strategic Priority and Goal Setting Using a Whole Families Approach	\$5,000.00	\$5,000.00
Millinocket Regional Hospital	Mental Health Care Initiative	\$5,112.00	\$5,112.00
Piscataquis Regional Food Center	PRFC "Community Food Project" Planning	\$10,000.00	\$10,000.00
The Center for Wisdom's Women	Women For Sobriety Training and Implementation	\$5,000.00	\$5,000.00
Woodfords Family Service	Woodfords' Central Maine RCS Lending Library	\$5,000.00	\$5,000.00
Total Grants and Contracts - Discretionary Grants		\$114,112.00	\$114,112.00

Meeting Support Grants

Christine B. Foundation, Inc.	Bangor Region Cancer Conference - The Cancer Journey: From Surviving To Thriving	\$1,000.00	\$1,000.00
New England Rural Health RoundTable	Maine Rural Health Action Network's Legislative Lunch-N-Learn Series	\$1,250.00	\$1,250.00
Total Grants and Contracts - Meeting Support Grants		\$2,250.00	\$2,250.00

Leadership Grants

Blue Cross Blue Shield of Massachusetts Foundation, Inc.	2020 Health Coverage Fellowship	\$19,000.00	\$19,000.00
Daniel Hanley Center for Health Leadership	Improving the Health of Racial & Ethnic Minority Communities in Maine; a Two Pronged Approach	\$30,000.00	\$100,000.00
Maine Community Foundation	Investing in Leaders of Color	\$15,000.00	\$15,000.00
Maine Development Foundation	Policy Leaders Academy	\$10,000.00	\$10,000.00
Total Grants and Contracts - Leadership Grants		\$74,000.00	\$144,000.00

Charitable Gifts

AdCare Educational Institute of Maine	Maine Opioid Response Summit	\$5,000.00	\$5,000.00
Grantmakers in Aging, Inc.	Fund the Future Contribution	\$2,500.00	\$2,500.00
Inquiring Systems, Inc.	Seeing the Racial Waters - Keynote Sponsor, April 2, 2020	\$1,000.00	\$1,000.00
Maine Center for Public Interest Reporting	Maine Center for Public Interest Reporting/Pine Tree Watch COVID Reporting (c)	\$5,000.00	\$5,000.00
Maine Community Action Partnership	Grantwriting Support	\$2,000.00	\$2,000.00
Maine Community Foundation	COVID-19 Pooled Fund Support: Maine Immigrant Resource Coalition (MIRC) (c)	\$10,000.00	\$10,000.00
Maine Community Foundation	Substance Use Disorder Initiative Fund	\$5,000.00	\$5,000.00
Maine Equal Justice Partners	Board Designated Charitable Gift	\$800.00	\$800.00
Maine Initiatives	Immigrant-Led Organizations Pooled Fund	\$10,000.00	\$10,000.00
Maine Philanthropy Center	Philanthropy Partners Conference Sponsorship	\$7,500.00	\$7,500.00

Grants & Contracts



ORGANIZATION NAME	PROJECT TITLE	2020 AMOUNT	TOTAL AWARD
New Mainers Public Health Initiative	COVID 19 Rapid Response - Lewiston/Auburn Task Force (c)	\$10,000.00	\$10,000.00
No Place Like Home	Board Designated Charitable Gift	\$600.00	\$600.00
Vet to Vet Maine	Board Designated Charitable Gift	\$1,200.00	\$1,200.00
Young People in Recovery	Board Designated Charitable Gift	\$1,000.00	\$1,000.00
Total Grants and Contracts - Charitable Gifts		\$61,600.00	\$61,600.00

OTHER GRANTS			
Public Health Research Institute - fiscal sponsor for Wabanaki Public Health	2020 Waponahki Health Needs Assessment	\$75,000.00	\$75,000.00
Total Grants and Contracts - Other Grants		\$75,000.00	\$75,000.00

OTHER CONSULTANTS/CONTRACTS			
Catherine Kidman	Staff Development and Planning	\$4,593.75	\$7,000.00
Health and Work Outcomes, Inc.	Statewide Social Determinants of Health Collaboration Process Coordination	\$6,813.00	\$9,000.00
Kayla Cole	Community Information Exchange Planning	\$3,740.00	\$17,000.00
Open Source Leadership Strategies	Governance / Equity Theory of Change	\$5,000.00	\$25,000.00
PICA	Website Design	\$22,450.00	\$22,450.00
S.E. Foster	Evaluation of MeHAF's Community-Based Initiatives	\$14,015.40	\$70,077.00
The Center for Effective Philanthropy	Grantee and Applicant Perception Survey and Report	\$17,035.00	\$34,035.00
University of Southern Maine - Muskie School of Public Service, Cutler Institute for Health and Social Policy	BRFSS Analysis and Data Briefs	\$2,795.33	\$30,515.00
Total Grants and Contracts - Other Consultants/Contracts		\$76,442.48	\$215,077.00

TOTAL GRANTS AND CONTRACTS	\$3,172,858.12	\$5,735,000.58
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(c) these grants represent funding in response to the COVID-19 pandemic, in addition to our Rapid Response and Directed grants funding

TOTAL COVID-19 DIRECTED GRANTS <i>(listed separately)</i>	\$2,339,000.00
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GRAND TOTAL 2020 GRANT & CONTRACT PAYMENTS	\$5,511,858.12
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MEHAF

MAINE HEALTH ACCESS FOUNDATION

20 YEARS



MEHAF

MEHAF

MAINE HEALTH ACCESS FOUNDATION

20 YEARS