



# Recommitment

2021 ANNUAL REPORT

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**MEHAF**  
MAINE HEALTH ACCESS FOUNDATION

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### MESSAGE FROM THE BOARD CHAIR AND PRESIDENT

## *Towards Recommitment*

As seasoned organizational leaders, we sometimes call upon the perspective brought by time to guide our long-term work. This is especially true when we are faced with challenges along the way. A critical mindset that we find can sustain focus over a longer time horizon is recommitment. It's an understanding that to achieve any long-term purpose, we need to periodically re-examine what strategies will help us get where we want to go, identify guardrails to help us stay on course, test whether these methods are still relevant and effective, adjust as needed, and move forward with renewed intent.

In 2018, MeHAF developed a strategic framework outlining priorities and strategies to guide our work over four years. The pandemic disrupted plans we had barely begun to implement. While we were fortunate that the framework helped guide our grantmaking in response to the pandemic, we also knew that in 2021 we had to return to activities that had been set aside.

This 2021 Annual Report displays our first steps toward recommitting to the strategies in our 2018 plan. The past year's grants and program activities continued to include important pandemic response, balanced with a return to the key strategies we had prioritized.

As we move into 2022, we will fully recommit to the priorities we identified before the pandemic, informed by the challenges and experiences of the past two years.

*Catherine Ryder*  
CHAIR, BOARD OF TRUSTEES

*Barbara Leonard*  
PRESIDENT & CEO

## Improving Maine for All of Us as We Age

**O**ur commitment to making Maine a great place to grow older was reflected in several grants, and in support for health advocacy organizations this year. Grants included the Maine Council on Aging's pilot efforts with Maine municipalities to help better understand and respond to older residents' needs. This work builds local capacity to analyze community level data and partner across sectors including health systems, community-based providers, payers, and public health officials to address health inequities and unmet needs by implementing collaborative solutions.

Crisis-level shortages of direct care professionals (DCPs) across long-term services and supports settings, building over time with demographic shifts and exacerbated by COVID-19,

have spurred the search for effective solutions. We collaborated with Maine's Office of Aging and Disability Services to support an initiative led by the Maine Long-Term Care Ombudsman Program to engage DCPs in shaping those solutions through a three-year outreach and leadership-building process. This project, initiated with a series of focus groups to collect insights from the field, is supporting DCPs in defining and expressing their collective voice to impact Maine's workforce planning and policymaking through a new Direct Care Professionals Advisory Council.

Other policy-oriented work included research focused on older women in Maine and a pilot project to expand options available in elder abuse cases to include restorative justice approaches.

## Expanding Rural Health and Workforce

**E**fforts to advance health in Maine's rural communities in 2021 centered around grantmaking to drive local action and community leadership as well as supporting policy research.

In Jackman, funding for the full implementation of a Critical Access Physician Extender pilot continued, leading to four Advanced Emergency Medical Service (EMS) providers completing a new certification recognized by the state EMS board. Further, we made grants both to explore developing the roles of Community Health Workers in Maine, and to explore pathways for New Mainers with clinical backgrounds to practice at levels consistent with their expertise.

We supported the local coordination and planning of a pilot Community Connection Center in Baileyville, a hub designed by community members to address health-related needs and connect community members to social services and health resources.

We also worked closely with Maine Medical Association to convene a workgroup of health care and social services leaders to explore ways to facilitate development of an information-sharing network that supports addressing patients' health-related social needs, such as food insecurity and unstable housing.

## Building an Advocacy Cohort for Change

We have been making grants to support policy advocacy for over a decade. In recent years, our support has shifted to general operating support rather than project grants to provide partners with maximum flexibility to respond quickly and nimbly to important emerging issues. Our approach to supporting health advocacy has further evolved from early grants to a limited number of organizations working on a narrowly defined set of health policy priorities to supporting a diverse ecosystem of organizations that are advancing equitable health policies from a variety of perspectives and approaches. This has included an intentional effort to fund more grassroots organizations that center community organizing and engagement of specific populations

that experience barriers to health care in their advocacy efforts. In 2021, our Health Advocacy grantee cohort numbered 23 organizations.

Through our role as convener, we connect grassroots partners with one another, and with members of the cohort who bring strengths rooted in their depth of professional expertise in health policy development, research, and legislative and administrative processes. We also provide training and technical assistance to grantees in response to their expressed needs. In recent years, this technical support has focused primarily on communications and message development capacities.

This strategic development has required us to adjust how we think about and measure the success of our health advocacy funding.

With a broader and more diverse set of organizations in the cohort, each receiving unrestricted support that is not tied to a pre-defined work plan, success must be measured by determining whether the flexible funding model, in concert with grantee convenings and direct technical assistance, are enhancing organizational capacity and/or collaboration and network ties among the grantees.

Through listening to grantees and working with evaluation partners, we documented significant increases in reciprocal relationships between grantees and the frequency with which they engaged with one another over the past two years. Additionally, many grantees have reported increases in their advocacy capacity and skills, particularly in the areas of communications and messaging. While we cannot claim credit for all of these positive trends in collaboration and capacity, we feel our support has contributed to an environment that has bolstered these encouraging results.

We recognize that shifts in health policy are deeply tied to the success of our mission, and we will continue to work with our nonprofit partners to evolve our support in ways that best serve our shared vision for greater access and better health for everyone in Maine.

## Advancing Efforts in Health Access with Responsive Grantmaking

This year we began our first full cycle of our newest grant programs, the Community Responsive Grants (CRG) and Systems Improvement and Innovation Responsive Grants (SIIRG). Funding in both programs supports approaches led or informed by communities, based on their experiences and the concerns they identify. Projects address systemic barriers to achieving health equity. The responsive structure of these complementary programs is designed to provide annual opportunities to apply, creating a more predictable year-to-year funding cycle for applicants.

This year we modified core aspects of CRG and SIIRG to emphasize the equal value of community-led and systems-driven efforts to improve access to care and health. We welcomed 17 new CRG grantees and 13 SIIRG grantees. Projects funded include groups working on a statewide basis, as well as local- and regionally-focused efforts encompassing each of Maine's 16 counties. The diverse projects range from addressing racial inequities in maternal and child health to developing the healthcare workforce in Immigrant communities, to improving access to health and mental health services for LGBTQ+ youth.

## Continued Response to COVID-19

As Maine moved into a second year of the pandemic, we realized a significant portion of our funding had to again focus on meeting the needs of our grantees and those they serve as they coped with the continuing impact of COVID-19. Our 2020 funding focused on rapid response to assist organizations serving people in direct need, and it also moved us towards less restrictive application and reporting requirements. In 2021 we continued some of these process changes, ensuring that our funds would be available quickly and efficiently.

Early in the year we joined other funders in contributing to Maine Initiatives' pooled funds for support of vaccine outreach, community

supports and navigation for COVID-19 services, and supporting community-based organizations with needed technical assistance. We made grants to support vaccinations for community-dwelling older adults in rural areas, and directed grants were also made to organizations whose services had been greatly impacted: adult day services providers, recovery centers, dental hygienist programs serving school children, organizations serving people who are or recently have been incarcerated, free clinics, and organizations supporting those experiencing homelessness.

# MEHAF

## Board of Trustees

### 2021

MeHAF's statewide Board of Trustees oversees the work of the foundation and serve as responsible stewards for the foundation's resources. The Board brings a wealth of expertise and experiences from leaders who represent the demographic, professional, and philosophical diversity of Maine. In 2021, the Board welcomed three new members\*.

**Constance Adler, MD, FAAFP**  
CHESTERVILLE

**Roy Hitchings, Jr., FACHE**  
CAMDEN

**Dennis King, FACHE**  
FREEPORT

**Michael Lambke, MD**  
SKOWHEGAN

**Samuela Manages\*, MD, FAAFP**  
ST. DAVID

**Anthony Marple, MBA**  
WHITEFIELD

**Edward Miller, MS**  
HALLOWELL

**Claudette Ndayininahaze**  
WESTBROOK

**Bruce Nickerson, CPA**  
HOLDEN

**Grace Odimayo, DMD**  
AUGUSTA

**Susan Roche, Esq.**  
PORTLAND

**Catherine Ryder, LCPC ACS**  
WINDHAM

**Clarissa Sabattis, RN**  
HOULTON

**Abdulkerim Said\*, BS, BHP, MHRTC-B, CAC**  
AUBURN

**Toho Soma, MPH, MS**  
PORTLAND

**Odette Thurston, MBA**  
FALMOUTH

**Ian Yaffe\***  
SOUTH PORTLAND

# MEHAF

## Community Advisory Committee

### 2021

The foundation's statewide Community Advisory Committee (CAC) includes diverse individuals who advise the Board and staff on critical issues that align with MeHAF's mission. They provide thoughtful input into our periodic needs assessments and strategic planning efforts. With their extensive knowledge of and connections to MeHAF's priority population – people who are uninsured and medically underserved – CAC members bridge the foundation's statewide role to on-the-ground work in communities across Maine. In 2021, the CAC welcomed six new members\*.

**Gloria Aponte C., MPH**  
PORTLAND

**Thomas Bartol, NP**  
MANCHESTER

**Nelida Berke\*, MPH**  
WINDHAM

**Donna Brown\***  
BANGOR

**Jacqui Clark**  
HALLOWELL

**Matthew Dexter**  
BANGOR

**Gia Drew**  
KENNEBUNKPORT

**Dennis Fitzgibbons**  
YARMOUTH

**Elsie Flemings**  
BAR HARBOR

**Tracey Hair**  
BUCKSPORT

**Robert Kieffer, CIC**  
CARIBOU

**Rebecca Matusovich\***  
NEW GLOUCESTER

**Kenney Miller**  
CAMDEN

**Fowsia Musse**  
AUBURN

**Elizabeth Neptune**  
PRINCETON

**Noah Nesen, MD**  
GLENBURN

**Jessica Oakes**  
HANCOCK

**Reshid Shankol, MD, MPH, LSW**  
LEWISTON

**Benjamin Sprague\***  
BANGOR

**Sara Squires\***  
AUGUSTA

**Joby Thoyalil\***  
PORTLAND

**Shirley Weaver, PhD**  
KENNEBUNK

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
<b>HEALTH EQUITY</b>			
<b>Health Equity Capacity Building Grants*</b>			
Amistad, Inc.	Operating Support for Capacity Building	\$30,000	\$185,000
Hand In Hand/Mano En Mano	Operating Support for Capacity Building	\$25,000	\$180,000
In Her Presence	Operating Support for Capacity Building	\$25,000	\$180,000
Mabel Wadsworth Center	Operating Support for Capacity Building	\$30,000	\$185,000
Maine Access Immigrant Network	Operating Support for Capacity Building	\$30,000	\$185,000
Maine Mental Health Connections, Inc. - Together Place Peer Run Recovery Network	Operating Support for Capacity Building	\$30,000	\$184,211
Maine Transgender Network, Inc.	Operating Support for Capacity Building	\$30,000	\$185,000
Mi'kmaq Nation	Operating Support for Capacity Building	\$25,000	\$180,000
New England Arab American Organization	Operating Support for Capacity Building	\$25,000	\$180,000
New Mainers Public Health Initiative	Operating Support for Capacity Building	\$30,000	\$185,000
Somali Bantu Community Association of Lewiston Maine	Operating Support for Capacity Building	\$30,000	\$185,000
Southern Maine Workers' Center - Portland Outright	Operating Support for Capacity Building	\$25,000	\$175,000
Survivor Speak USA	Operating Support for Capacity Building	\$30,000	\$185,000
Wabanaki Health and Wellness	Operating Support for Capacity Building	\$30,000	\$185,000
Wabanaki Public Health	Operating Support for Capacity Building	\$30,000	\$130,000
<small>*Some grantees opted to convert a portion of funds designated for technical assistance to operating support grants. Where applicable, these amounts are reflected in 2021 payments and total awards.</small>			
<b>Related Grants</b>			
Maine Community Foundation	Supporting Health and Health Care in Maine's Communities of Color	\$75,000	\$225,000
Maine Initiatives	Maine's Immigrant & Refugee Funders Collaborative	\$40,000	\$40,000
MaineHealth - Maine Shared Community Health Needs Assessment	Maine Shared Community Health Needs Assessment Equity Engagement Pilot	\$21,000	\$21,000
<b>Contracts/Consultants</b>			
S.E. Foster	Health Equity Capacity Building Grants Program Evaluation	\$34,936	\$139,747
S.E. Foster	Health Equity Capacity Building Grants Program Evaluation Extension #1	\$17,100	\$17,100

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
S.E. Foster	Health Equity Capacity Building Grants Program Evaluation Extension #2	\$17,500	\$17,500
Up With Community	Health Equity Capacity Building Coordinator	\$13,650	\$13,650
<b>Total Grants and Contracts</b>		<b>\$677,461</b>	<b>\$3,213,233</b>
<b>HEALTH ADVOCACY</b>			
<b>Grants</b>			
AARP Foundation - AARP Maine	Operating Support for Health Advocacy	\$25,000	\$50,000
ACLU of Maine Foundation	Operating Support for Health Advocacy	\$25,000	\$50,000
Consumers for Affordable Health Care	Operating Support for Health Advocacy	\$45,000	\$90,000
Disability Rights Maine	Operating Support for Health Advocacy	\$25,000	\$50,000
EqualityMaine Foundation	Operating Support for Health Advocacy	\$25,000	\$50,000
Hand In Hand/Mano En Mano - Presente! Maine	Operating Support for Health Advocacy	\$25,000	\$50,000
Health Equity Alliance	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Behavioral Health Foundation	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Center for Economic Policy	Operating Support for Health Advocacy	\$45,000	\$90,000
Maine Children's Alliance	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Council On Aging	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Equal Justice	Operating Support for Health Advocacy	\$45,000	\$90,000
Maine Family Planning	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Immigrants' Rights Coalition	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Medical Education Trust	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Mobile Health Program	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine People's Resource Center	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Primary Care Association	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Public Health Association	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Transgender Network, Inc.	Operating Support for Health Advocacy	\$25,000	\$50,000
Planned Parenthood of Northern New England	Operating Support for Health Advocacy	\$25,000	\$50,000

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
Resources for Organizing and Social Change - Maine Prisoner Advocacy Coalition	Operating Support for Health Advocacy	\$25,000	\$50,000
Southern Maine Workers' Center	Operating Support for Health Advocacy	\$25,000	\$50,000
<b>Related Grants</b>			
Consumers for Affordable Health Care	Ensuring the Consumer Voice in Addressing Barriers to Care	\$50,000	\$50,000
Maine Equal Justice	Administrative Advocacy - Rulemaking on Health Care	\$50,000	\$50,000
<b>Contracts/Consultants</b>			
Partnerships for Health	Health Advocacy Grants Program Evaluation	\$24,877	\$99,508
Pivot Point, Inc.	Health Advocacy Grantees Support	\$7,362	\$45,000
<b>Total Grants and Contracts</b>		<b>\$767,239</b>	<b>\$1,514,508</b>

## COMMUNITY RESPONSIVE GRANTS PROGRAM

<b>Grants</b>			
Aroostook County Action Program, Inc.	Aroostook County's Project RIGHT - Rural Initiative to Grow Housing Transitions	\$30,000	\$30,000
Defend Our Health	Healthy Housing for New Mainers	\$30,000	\$30,000
Hand In Hand/Mano En Mano	Bilingual Health Equity and Community Wellness Advocate	\$50,000	\$100,000
Healthy Peninsula	Age-Friendly Planning After COVID	\$30,000	\$30,000
In Her Presence	Using Our Skills – Harnessing an Untapped Resource to Meet Health Professional Needs in Maine	\$50,000	\$50,000
Maine Access Points	Bridging Access to Peer-Led Harm Reduction Education in Maine's Rural Communities	\$50,000	\$100,000
Maine Equal Justice	All Means All: Coverage for Adult Immigrants in Maine	\$50,000	\$100,000
Maine Inside Out	The Landing Spot	\$30,000	\$30,000
Mindbridge	Healing Racial Trauma Initiative	\$30,000	\$30,000
New England Arab American Organization	Beit Jedi: Building Resilience Among Arab and Muslim Men (Beit Jedi, means House of My Grandfather in Arabic)	\$50,000	\$100,000
Northern Light Health	Workforce Development for Immigrant and New Mainer Populations in the Health Care Profession	\$50,000	\$100,000
OUT Maine	Making Maine's Health and Mental Health Services Accessible, Equitable, and Inclusive for LGBTQ+ Youth	\$50,000	\$100,000
Penobscot Bay YMCA	Voices From Knox County - Pathways to Equity and Belonging	\$50,000	\$100,000

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
Restorative Justice Institute of Maine	Collaborating to Build Community Resilience	\$50,000	\$100,000
SafeBAE	SafeBAE Certified Schools Program	\$50,000	\$100,000
Town of Mount Vernon Aging in Place Committee	Regional Expansion of a Program Addressing Medical, Mental Health, and Safety Needs of Citizens Aging in Place	\$20,000	\$50,000
Wabanaki Public Health	Elder Support Services	\$50,000	\$100,000
<b>Total Grants</b>		<b>\$720,000</b>	<b>\$1,250,000</b>

## SYSTEMS IMPROVEMENT AND INNOVATION RESPONSIVE GRANTS PROGRAM

<b>Grants</b>			
Community Concepts	Advancing Oral Health and Responding to the Dire Dental Needs of Underserved Women and Children in Franklin and Oxford Counties	\$19,828	\$19,828
In Her Presence	MotherCircle	\$50,000	\$100,000
Kennebec Valley Dental Coalition, Inc. d/b/a Waterville Community Dental Center	Implementing the Virtual Dental Home Model to Make Oral Health Services Accessible to Children in Rural Early Childcare Programs	\$50,000	\$100,000
Maine Chapter, American Academy of Pediatrics	Enhancing the Management of Substance Use Disorder Among Youth in Community and Primary Health Care Settings	\$30,000	\$30,000
Maine Children's Alliance	Understanding and Addressing Racial Inequities in Maternal and Child Health	\$27,436	\$27,436
Maine Hospice Council, Inc.	Palliative Care: Creating Access for Rural Maine Communities	\$29,998	\$29,998
MaineHealth - Maine Medical Center; The Gender Clinic	Advancing Health Equity Through Provider Education on Sexual Orientation and Gender Identity	\$30,000	\$30,000
MaineHealth - Maine Medical Center; Access to Care Program	Moving Upstream: Maximizing Enrollment for Newly Medicare-Eligible Mainers	\$50,000	\$100,000
New England Arab American Organization	SafeNow: Improving Access To Health and Support Services for Victims of Family Violence	\$43,595	\$87,190
SAGE Maine - A program of EqualityMaine	Inclusive Aging Services for LGBT Older Adults	\$30,000	\$30,000
Tri-County Mental Health Services	Somali CommUNITY Recovery	\$30,000	\$30,000
Wabanaki Public Health	Supporting Systems Improvement for Maternal and Child Health for the Tribes in Maine	\$50,000	\$100,000
York Hospital	ASSESS for Success: York Hospital's Plan to Assess Screening, Stigma, Education, and Supportive Services to Improve Care for Older Adults	\$29,785	\$29,785
<b>Total Grants and Contracts</b>		<b>\$470,642</b>	<b>\$714,237</b>



## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
<b>HEALTH WORKFORCE</b>			
<b>Related Grants</b>			
Medical Care Development	Charting a Sustainable Path for the Maine Community Health Worker Initiative	\$30,000	\$30,000
Portland Adult Education	New Mainers Resource Center/Portland Adult Education Foreign Trained Health Professional Licensing Project	\$24,000	\$24,000
State of Maine, Department of Public Safety - Maine Emergency Medical Services	Maine EMS Professional Recruitment and Retention Focus Groups and Quality Improvement Standardization	\$36,391	\$36,391
Town of Jackman / Community Health Advisory Team (CHAT)	Community Care Physician Extender	\$50,000	\$100,000
<b>Consultants/Contracts</b>			
Partnerships for Health	Health Workforce Program Evaluation Consultation and Grantee Technical Assistance	\$7,500	\$7,500
<b>Total Grants and Contracts</b>		<b>\$147,891</b>	<b>\$197,891</b>

<b>HEALTHY OLDER ADULTS</b>			
<b>Related Grants</b>			
Elder Abuse Institute of Maine	Restorative Approaches to Elder Justice - Planning the RISE Alternative Model	\$25,000	\$25,000
Maine Council On Aging	Municipal Data-sharing Across Sectors for Healthy Aging	\$50,000	\$150,000
Maine Long-Term Care Ombudsman Program	Engaging and Empowering Direct Care Workers Initiative	\$29,166	\$33,166
Maine Women's Lobby Education Fund	Older Women in Maine: A Snapshot for Health and Economic Justice	\$49,477	\$49,477
<b>Consultants/Contracts</b>			
University of Maine System, Inc. Muskie School of Public Service, Cutler Institute for Health and Social Policy	Adult Day Services Study & Report	\$23,190	\$34,781
<b>Total Grants and Contracts</b>		<b>\$176,833</b>	<b>\$292,424</b>

<b>COVID-19 RESPONSE FUNDING</b>			
<b>Directed Grants</b>			
Aroostook Area Agency on Aging, Inc.	Phase I COVID-19 Response Grant	\$20,000	\$20,000
Eastern Area Agency on Aging	Phase I COVID-19 Response Grant	\$20,000	\$20,000

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
SeniorsPlus	Phase I COVID-19 Response Grant	\$20,000	\$20,000
Southern Maine Agency on Aging	Phase I COVID-19 Response Grant	\$20,000	\$20,000
Spectrum Generations	Phase I COVID-19 Response Grant	\$20,000	\$20,000
Amistad, Inc.	Phase II COVID-19 Response Grant	\$8,000	\$8,000
Aroostook Area Agency on Aging, Inc.	Phase II COVID-19 Response Grant	\$7,000	\$7,000
Aroostook County Action Program, Inc.	Phase II COVID-19 Response Grant	\$7,000	\$7,000
Aroostook Mental Health Services, Inc. - Roads to Recovery Center	Phase II COVID-19 Response Grant	\$8,000	\$8,000
Bangor Area Recovery Network, Inc.	Phase II COVID-19 Response Grant	\$8,000	\$8,000
Brunswick Area Respite Program	Phase II COVID-19 Response Grant	\$7,000	\$7,000
City of Portland - Office of Elder Affairs - Barron Center / Adult Day Program	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Downeast Community Partners	Phase II COVID-19 Response Grant	\$15,000	\$15,000
Ellsworth Free Medical Clinic	Phase II COVID-19 Response Grant	\$7,000	\$7,000
Friends of the Portland Community Free Clinic	Phase II COVID-19 Response Grant	\$10,000	\$10,000
H.O.M.E. Inc.	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Health Equity Alliance	Phase II COVID-19 Response Grant	\$8,000	\$8,000
Healthy Acadia	Phase II COVID-19 Response Grant	\$13,000	\$13,000
Homeless Services of Aroostook	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Knox County Homeless Coalition	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Larry Labonte Recovery Center	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Maine Dental Health Outreach	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Maine Prisoner Re-Entry Network	Phase II COVID-19 Response Grant	\$8,000	\$8,000
Maine Sea Coast Mission	Phase II COVID-19 Response Grant	\$10,000	\$10,000
MaineGeneral Rehabilitation and Long Term Care	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Mid-Coast Health Net, Inc.	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Mid-Maine Homeless Shelter & Services	Phase II COVID-19 Response Grant	\$8,000	\$8,000
Milestone Recovery	Phase II COVID-19 Response Grant	\$5,000	\$5,000

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
Oasis Health Network, Inc.	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Penobscot Community Health Care - Hope House	Phase II COVID-19 Response Grant	\$5,000	\$5,000
PIR2Peer Recovery Community Center	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Portland Recovery Community Center	Phase II COVID-19 Response Grant	\$18,000	\$18,000
Preble Street	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Resources for Organizing and Social Change - Maine Prisoner Advocacy Coalition	Phase II COVID-19 Response Grant	\$8,000	\$8,000
REST Center - Recovery Employment Support Training	Phase II COVID-19 Response Grant	\$5,000	\$5,000
Restorative Justice Institute of Maine	Phase II COVID-19 Response Grant	\$8,000	\$8,000
Rockland District Nursing Association	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Rumford Group Homes, Inc.	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Saving Smiles of Maine	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Southern Maine Agency on Aging	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Spectrum Generations	Phase II COVID-19 Response Grant	\$15,000	\$15,000
Sunrise Opportunities	Phase II COVID-19 Response Grant	\$7,000	\$7,000
The Root Cellar	Phase II COVID-19 Response Grant	\$15,000	\$15,000
Western Maine Addiction Recovery Initiative	Phase II COVID-19 Response Grant	\$5,000	\$5,000
York County Shelters Program, Inc.	Phase II COVID-19 Response Grant	\$10,000	\$10,000
Maine Access Immigrant Network	2020 COVID-19 Responsive Grant <i>with payment deferred to 2021</i>	\$20,000	\$20,000
<b>Related Grants</b>			
Maine Initiatives	Community-Led Needs Assessment Project (Phase I)	\$30,000	\$30,000
Maine Initiatives	Immigrant & Refugee Funders Collaborative/ILO Pooled Fund for COVID Response	\$250,000	\$250,000
Maine Initiatives	Immigrant & Refugee Funders Collaborative	\$50,000	\$50,000
Maine Mobile Health Program	Support for Outbreak Response	\$5,000	\$5,000
<b>Total Grants</b>		<b>\$795,000</b>	<b>\$795,000</b>

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
<b>DISCRETIONARY GRANTS</b>			
Bangor Region YMCA	Evaluating a Pilot Program to Provide Access for Alzheimer's and Parkinson's Patients and Their Caregivers to an Evidence-Based Wellness Program Including Mental Health Support	\$10,000	\$10,000
Central Maine Medical Center	Expanding Health Equity Through Faculty Development	\$5,875	\$5,875
Community Dental	Expanding Access and Removing Barriers to Care with Geographic Sedation Services	\$10,000	\$10,000
EqualityMaine Foundation	Improving the Health and Wellness of LGBTQ+ Older Adults Across Maine	\$10,000	\$10,000
Hope Acts	Addressing Urgent Needs of Asylum Seekers	\$10,000	\$10,000
Kennebec Behavioral Health	Kennebec Behavioral Health - Advancing Trauma-informed, Resilience-Oriented Equity	\$5,000	\$5,000
Kennebec Valley Family Dentistry	Purchase of an Airflow Prophylaxis Master for Use at Kennebec Valley Family Dentistry	\$9,960	\$9,960
Maine Boys to Men	Expanding Access to Our Reducing Sexism and Violence Program (RSVP) <sup>™</sup> in Maine's Tribal Communities	\$7,500	\$7,500
Maine Council On Aging	Equity & Healthy Aging	\$10,000	\$10,000
Maine Resilience Building Network	Reframing Public Health Through A Community Resiliency Lens	\$10,000	\$10,000
Maine Transgender Network, Inc.	Transgender Community Health Database	\$10,000	\$10,000
MaineGeneral Rehabilitation and Long Term Care	Boosting Patient-Centered Care in Long Term Care through Storytelling	\$8,000	\$8,000
Midcoast Community Alliance d/b/a Midcoast Youth Center	On-site Social Worker at Midcoast Youth Center	\$7,000	\$7,000
Mid-Coast Health Net, Inc.	Barriers to Care Community Survey	\$5,000	\$5,000
Nibezun	Homeopathic Community Clinic	\$10,000	\$10,000
The Commons at Central Hall	Maine Highlands Community Health Worker Training Planning	\$5,000	\$5,000
<b>Total Discretionary Grants</b>		<b>\$133,335</b>	<b>\$133,335</b>
<b>MEETING SUPPORT GRANTS</b>			
Maine Center for Economic Policy	Policy Insights 2021	\$2,000	\$2,000
Maine Children's Alliance	Child and Family Wellbeing Policy Convening	\$1,000	\$1,000
Maine Council On Aging	Embracing a New Normal - Bouncing Forward to Build an Age-Positive Culture in Maine	\$2,000	\$2,000
University of Maine, Center on Aging	2021 University of Maine Clinical Geriatrics Colloquium	\$2,000	\$2,000
<b>Total Meeting Support Grants</b>		<b>\$7,000</b>	<b>\$7,000</b>

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
<b>LEADERSHIP GRANTS</b>			
Blue Cross Blue Shield of Massachusetts Foundation, Inc.	2021 Health Coverage Fellowship	\$20,000	\$20,000
Daniel Hanley Center for Health Leadership	Empowering Leadership in Maine’s Racial & Ethnic Minority Communities to Improve Health	\$25,000	\$25,000
Maine Community Foundation	Investing in Leaders of Color	\$15,000	\$15,000
Maine Council On Aging	2021 Dr. Wendy J. Wolf Health Leadership Award	\$10,000	\$10,000
Wabanaki Public Health	2021 Dr. Wendy J. Wolf Health Leadership Award	\$10,000	\$10,000
<b>Total Leadership Grants</b>		<b>\$80,000</b>	<b>\$80,000</b>

<b>CHARITABLE GIFTS</b>			
Immigrant Legal Advocacy Project (ILAP)	CEO Designated Charitable Gift	\$1,400	\$1,400
In Her Presence	Board Designated Charitable Gift	\$900	\$900
Maine Behavioral Health Foundation	CEO Designated Charitable Gift	\$5,000	\$5,000
Maine Development Foundation	CEO Designated Charitable Gift	\$1,000	\$1,000
Maine Family Planning	Board Designated Charitable Gift	\$900	\$900
Maine Philanthropy Center	CEO Designated Charitable Gift	\$7,500	\$7,500
Maine Public	CEO Designated Charitable Gift	\$5,000	\$5,000
Midcoast Conservancy	Board Designated Charitable Gift	\$1,800	\$1,800
Wabanaki Health and Wellness	Board Designated Charitable Gift	\$1,800	\$1,800
<i>In honor of departing Board of Trustee members, MeHAF makes a board-designated charitable gift of \$200 per term of service.</i>			
<b>Total Charitable Gifts</b>		<b>\$25,300</b>	<b>\$25,300</b>

<b>OTHER GRANTS</b>			
AdCare Educational Institute of Maine	3rd Annual Governor Mills’ Opioid Response Summit	\$10,000	\$10,000
Consumers for Affordable Health Care	Consumer Engagement Initiative	\$50,000	\$50,000
Maine Community Foundation	Maine Oral Health Funders	\$125,000	\$300,000
Maine Community Foundation	MeHAF Donor Advised Fund: Future COVID-19 Response	\$250,000	\$250,000
Maine Community Foundation	Substance Use Disorder Fund	\$10,000	\$10,000

## GRANTS & CONTRACTS

ORGANIZATION NAME	PROJECT TITLE	2021 AMOUNT	TOTAL AWARD
Medical Care Development	Maine Community Connection Centers	\$25,000	\$25,000
<b>Total Other Grants</b>		<b>\$470,000</b>	<b>\$645,000</b>

<b>OTHER CONSULTANTS/CONTRACTS</b>			
Health & Education Communication Consultants	Maine Oral Health Funders Coordinator	\$20,000	\$20,000
Health and Work Outcomes, Inc.	Statewide Social Determinants of Health Collaboration Process Coordination	\$2,187	\$9,000
Kayla Cole	Community Information Exchange Planning	\$4,462	\$8,202
Maine Medical Association	Community Information Exchange Workgroup Coordinator	\$1,760	\$10,000
Pivot Point, Inc.	Rural Health Action Network Coordination	\$6,151	\$30,000
University of Maine System, Inc. Muskie School of Public Service, Cutler Institute for Health and Social Policy	Behavioral Risk Factor Surveillance System (BRFSS) Analysis and Data Briefs	\$27,650	\$30,446
<b>Total Other Consultants/Contracts</b>		<b>\$62,210</b>	<b>\$107,648</b>

<b>GRAND TOTAL GRANTS &amp; CONSULTANTS/CONTRACTS</b>		<b>\$4,532,916</b>	<b>\$8,975,579</b>
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	2021 Unaudited	2020
<b>ASSETS</b>		
General fund cash and cash equivalents	40,975	80,851
Accounts receivable	5,000	---
General fund investments, fair value	148,502,201	136,025,204
Prepaid income taxes	35,000	35,000
Prepaid expenses and deposits	77,947	61,377
Property and equipment - net	32,468	28,644
<b>Total Assets</b>	<b>148,653,591</b>	<b>136,231,076</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Liabilities</b>		
Grants payable	3,012,595	325,000
Deferred tax liability	195,000	195,000
Accounts payable and accrued liabilities	36,123	33,279
<b>Total Liabilities</b>	<b>3,243,718</b>	<b>553,279</b>
<b>Net Assets</b>		
Without donor restrictions	145,449,873	135,677,797
<b>Total Net Assets</b>	<b>145,449,873</b>	<b>135,677,797</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>148,693,591</b>	<b>136,231,076</b>



MAINE HEALTH ACCESS FOUNDATION

## STATEMENT OF ACTIVITIES

	2021 Unaudited	2020
<b>SUPPORT AND REVENUES</b>		
Investment returns (losses), net of fees	18,863,063	17,627,323
Contributions	18,500	26,000
Other income: miscellaneous	21,604	6,248
<b>Total Support &amp; Revenue</b>	<b>18,903,167</b>	<b>17,659,571</b>
<b>Total Revenue and Other Support</b>	<b>18,903,167</b>	<b>17,659,571</b>
<b>EXPENSES</b>		
<b>Program</b>		
Grants, net of refunds of unspent amounts	6,951,924	4,369,632
Program service expenses	411,469	618,012
<b>Total Program</b>	<b>7,363,393</b>	<b>4,987,644</b>
<b>Management &amp; General</b>		
Program related	1,268,877	1,260,830
Support services	148,821	149,208
<b>Total Management &amp; General</b>	<b>1,417,698</b>	<b>1,410,038</b>
Excise tax expense	350,000	8,000
<b>Total Management &amp; General</b>	<b>9,131,091</b>	<b>6,405,682</b>
<b>Change in Net Assets</b>	<b>9,772,076</b>	<b>11,253,889</b>
<b>MeHAF Net Assets, January 1</b>	<b>135,677,797</b>	<b>124,423,908</b>
<b>MeHAF Net Assets, December 31</b>	<b>145,449,873</b>	<b>135,677,797</b>

## Consultants

**AUDITORS**

Anne Cloutier, CPA – Principal  
Baker Newman Noyes

**TAX ACCOUNTANTS**

Nicholas Porto, CPA – Principal  
Baker Newman Noyes

**GENERAL COUNSEL**

Nelson A. Toner, Esq  
Bernstein Shur

**INVESTMENT ADVISORS**

Gregory C. Johnson, CFA – Managing Principal  
Ian D. MacPherson, CFA – Principal  
Kate D Dumas, CFA – Senior Consultant  
Nathan A. Reid, CFA – Consulting Analyst  
Prime Buchholz LLC

*Note: The Board of Trustees engages the firm of Baker Newman Noyes of Portland, Maine, to perform the annual audit. To obtain a copy of our audit report, visit our website.*

## MeHAF Staff

Margo Beland – Finance Manager  
Charles Dwyer – Senior Program Officer  
Andrea Francis – Program Officer  
Jake Grindle – Senior Program Officer  
Holly Irish – Grants Manager  
Ruta Kadonoff – Vice President for Programs  
Dani Kallian – Executive Assistant  
Barbara Leonard – President & CEO  
Jeb Murphy – Communications Manager  
Frank Martinez Nocito – Program Officer

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# MEHAF

MAINE HEALTH ACCESS FOUNDATION

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