



2022 ANNUAL REPORT

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MeHAF 2022 Annual Report

message from the board chair & president







Barbara Leonard PRESIDENT & CEO

Community Matters

As we considered the work that MeHAF supported in the past year, a simple idea was woven throughout: community matters.

We can achieve our mission to promote access to quality health care, especially for those who are uninsured and underserved, and improve the health of everyone in Maine only with deep understanding of the value of community in people's lives. How health care is delivered, and the many other societal forces that influence people's health, are driven by powerful systems of complex organizations and public policy. But these forces don't always reflect and respond to the communities they were created to serve.

The communities where people live and with whom they identify hold less formal power than these larger societal forces. But in many ways, communities are the most critical factor in supporting changes for the better.

"Community" can be defined in many different ways: geography, race, ethnicity, country of origin, gender and gender identity, shared common experience, age, and more. In our grantmaking we emphasize that each and every community matters. People's sense of belonging has immense influence on their health and ability to seek and receive care for all of their health-related needs. How can these connections be leveraged?

And we strive to consistently ask, what are the community matters, or issues, that are most important to its members? What issues improve people's lives, and which ones create barriers or cause harm? Which community matters most influence day-to-day experiences and access to resources?

In this year's annual report, we share examples of how paying attention to communities, and supporting what matters to them, can shape better health and improved access to health care for all of us in Maine.

Supporting Maine's Older Adult Community Through Workforce Solutions

Maine ranks among the top states for supportive policies that improve direct care worker compensation, training, and access to employment for those who work with older people, people with disabilities, and those with behavioral health needs. Nevertheless, for over a decade the number





of people not getting essential care has grown exponentially. At least 10,000 approved hours of state-funded care go undelivered in any given week because of worker shortages. This gap has more than doubled since 2016.

In 2022, we funded a three-year initiative led by the Maine Council on Aging, along with partners the Maine Center

for Economic Policy and the Public Health Institute, to mobilize a cross-sector coalition around an action and advocacy roadmap to grow the essential care and support workforce. This effort focuses on expanding the number and types of people engaged in strategies to build a robust care workforce. Maine has been moving in the right direction, but the data tell us that we need to expand the conversation to identify and implement new approaches so that all of us can count on having access to care and support when we need it.

Free Clinics: Supporting Health Access in Communities at Every Level





Although through our 22 years we have funded projects of individual organizations in Maine known as "Free Clinics," we had never considered bringing them together as an intentional, statewide cohort, with grant funding for their work. In 2022, we began multi-year support of these seven clinics that provide physical, dental, and behavioral health services at no cost to patients, many of whom are the state's most vulnerable.

The nearly \$1 million dollars committed over the next four years will focus primarily on day-to-day operations. However, funds have also been provided to support research focused on understanding patients who seek care at these locations,



opportunities for broadening outreach, and strengthening overall fiscal support.

We recognized that even with a number of coverage options available, Free Clinics are a vital part of the overall health access system in Maine. This multi-year, multi-aspect funding will not only give long needed insight into the specific role these clinics play in the health care delivery system, but also ideally provide stronger infrastructure and support for their longevity.

Community Engagement from Planning



Our two Responsive Grants programs, Community Responsive Grants (CRG) and Systems Improvement and Innovation Responsive Grants (SIIRG), saw their third and second years of funding, respectively, in 2022. The programs, designed to complement one another, are centered around addressing systemic barriers to achieving health equity and focus on funding approaches that are led by or informed by communities, based on their experiences and the concerns they identify.

In addition to bringing on new grantees, CRG and SIIRG also saw some important programmatic changes. We approved a multi-year continuation of the programs guaranteeing we will offer them through at least 2025. The SIIRG program began working on piloting a process to offer a third year of funding to projects that show potential for lasting systems change.

In all, 2022 saw 11 new grantees begin projects under the CRG program and 16 new projects begin under the SIIRG program, bringing the totals to 22 CRG projects and 21 SIIRG projects. Among the new grants, eight projects had a statewide focus and 19 had a focus on a specific county. Across all CRG and SIIRG projects, there is specific work being done in each of Maine's 16 counties and five Tribal Communities. Projects focus on oral health, behavioral health/substance use disorder, and healthcare workforce, among many others.

These new, community-informed programs have also led us to consider improving other processes in our grantmaking, including the application review process. In the first years of

to Decision Making

CRG and SIIRG, we reached out to community members with specific knowledge to join panels to review applications. In 2022, we broadened our approach through an open public call to establish a standing Grant Reviewer Pool, thereby further including community at each step of the grant making process.

We also have begun to view these two programs through the lens of evaluation. Given the complementary nature of CRG and SIIRG, the evaluation approach being taken is a joint one and includes engaging grantees in a co-design evaluation plan process, evaluation capacity building workshops, and technical assistance.







Maine: A Statewide Community with Comprehensive Reproductive Care for All

2022 saw the culmination of historical challenges to reproductive health care across the country with the Supreme Court's Dobbs v. Jackson Women's Health Organization decision that overturned Roe v. Wade. The decision allows for states to create significant legal barriers for those seeking services and for the organizations trying to maintain access.

As Maine's only funder dedicated to access to health care, we have since our earliest years recognized and supported access to comprehensive reproductive care including abortion care. In August 2022, our Board reaffirmed this commitment.





Although Maine has legal protection for access to the full spectrum of reproductive care, we saw the need to provide support during this challenging time for the organizations on the ground. We provided \$200,000 to eight organizations in the state that do an array of work around reproductive health. The organizations are large and small, and each provides either direct services, or advocacy, or both, to continue ongoing access to vital reproductive health services.

Collaborative, Community-Driven Funding Decisions in Health Equity

With grantee and staff participation, we developed a new, collectively-defined approach to our Health Equity Capacity-Building (HECB) program. One major aspect of this new design is a pool of funds the grantees themselves can access to support collaborative projects that they undertake together. This marks the first time in our history where we have fully turned over the funding decision-making for a set of grants to the grantees themselves. Volunteer members of the HECB grantee cohort designed the application questions, reporting process, and ultimately vote to decide which projects to fund.



Projects included a collaboration between New England Arab American Organization and New Mainers Public Health Initiative for an educational outreach campaign about negative impacts of early marriage and a partnership between Wabanaki **Public Health and Wellness** and Together Place Peer Run Recovery Center to host a community event in Bangor to increase local awareness about neighbors in recovery, issues they live with, and available resources.

Grantees approved a total of four collaborative projects in 2022 with a second round of project funding slated for 2023.





Board of Trustees 2022

MeHAF's statewide Board of Trustees oversees the work of the foundation and serves as a responsible steward for the foundation's resources. The Board brings a wealth of expertise and experiences from leaders who represent the demographic, professional, and philosophical diversity of Maine. In 2022, the Board welcomed three new members*.



Elizabeth Bordowitz* PORTLAND



Edward Miller HALLÓWELL



Clarissa Sabattis HOULTON



Barbara Crider* ACTON



Bruce Nickerson HOLDEN



Abdulkerim Said AUBURN



Dennis King FREEPORT



Grace Odimayo AUGUSTA



Toho Soma PORTLAND



Michael Lambke SKOWHEGAN



Susan Roche PORTLAND



Odette Thurston FALMOUTH



Kevin Lewis* WINTHROP



Catherine Ryder WINDHAM



lan Yaffe SOUTH PORTLAND



Samuela Manages ST. DAVID



Community Advisory Committee

2022

The foundation's statewide Community Advisory Committee (CAC) includes diverse individuals who advise the Board and staff on critical issues that align with MeHAF's mission. They provide thoughtful input into our periodic needs assessments and strategic planning efforts. With their extensive knowledge of and connections to MeHAF's priority population - people who are uninsured and medically underserved -CAC members bridge the foundation's statewide role to on-the-ground work in communities across Maine. In 2022, the CAC welcomed one new member*.



Thomas Bartol MANCHESTER



Nélida Berke WINDHAM



Donna Brown BANGOR



Jacqui Clark HALLOWELL



Matthew Dexter BANGOR



Gia Drew KENNEBUNKPORT



Elsie Flemings BAR HARBOR



Tracey Hair BUCKSPORT



Fenton Jones* PRESQUE ISLE



Robert Kieffer CARIBOU



Rebecca Matusovich NEW GLOUCESTER



Kenney Miller CAMDEN



Fowsia Musse AUBURN



Elizabeth Neptune PRINCETON



Noah Nesin GLENBURN



Jessica Oakes HANCOCK



Reshid Shankol LEWISTON



Benjamin Sprague BANGOR



Sara Squires AUGUSTA



Joby Thoyalil PORTLAND



Shirley Weaver KENNEBUNK

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
ADVOCACY, ACCESS & ENROLLMENT			
Health Advocacy Grants			
AARP Foundation	Operating Support for Health Advocacy	\$25,000	\$50,000
ACLU of Maine Foundation	Operating Support for Health Advocacy	\$30,000	\$55,000
Consumers for Affordable Health Care	Operating Support for Health Advocacy	\$45,000	\$90,000
Disability Rights Maine	Operating Support for Health Advocacy	\$25,000	\$50,000
EqualityMaine Foundation	Operating Support for Health Advocacy	\$25,000	\$50,000
Health Equity Alliance	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Behavioral Health Foundation	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Center for Economic Policy	Operating Support for Health Advocacy	\$45,000	\$90,000
Maine Children's Alliance	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Council On Aging	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Equal Justice	Operating Support for Health Advocacy	\$75,000	\$120,000
Maine Family Planning	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Immigrants' Rights Coalition	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Medical Education Trust	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Mobile Health Program	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine People's Resource Center	Operating Support for Health Advocacy	\$40,000	\$65,000
Maine Primary Care Association	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Public Health Association	Operating Support for Health Advocacy	\$25,000	\$50,000
Maine Transgender Network, Inc.	Operating Support for Health Advocacy	\$25,000	\$50,000
Planned Parenthood of Northern New England	Operating Support for Health Advocacy	\$25,000	\$50,000
Presente! Maine	Operating Support for Health Advocacy	\$25,000	\$25,000
Resources for Organizing and Social Change - fiscal sponsor for Maine Prisoner Advocacy Coalitior	Operating Support for Health Advocacy	\$25,000	\$50,000
Southern Maine Workers' Center	Operating Support for Health Advocacy	\$25,000	\$50,000
Free Clinic Grants Supporting Access to Care			
Ellsworth Free Medical Clinic	Access to Care for People in Maine Who are Uninsured	\$20,000	\$80,000
Friends of the Portland Community Free Clinic	Access to Care for People in Maine Who are Uninsured	\$30,000	\$120,000

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Maine Seacoast Mission	Access to Care for People in Maine Who are Uninsured	\$20,000	\$80,000
Mid-Coast Health Net, Inc.	Access to Care for People in Maine Who are Uninsured	\$50,000	\$200,000
Oasis Free Clinics	Access to Care for People in Maine Who are Uninsured	\$50,000	\$200,000
The Root Cellar - fiscal sponsor for Maine-ly Teeth	Access to Care for People in Maine Who are Uninsured	\$20,000	\$80,000
Trinity Jubilee Center	Access to Care for People in Maine Who are Uninsured	\$10,000	\$40,000
Reproductive Health Grants	·		
ACLU of Maine Foundation	Access to Comprehensive Reproductive Health Services	\$25,000	\$25,000
Grandmothers for Reproductive Rights	Access to Comprehensive Reproductive Health Services	\$5,000	\$5,000
Mabel Wadsworth Center	Access to Comprehensive Reproductive Health Services	\$20,000	\$20,000
Maine Coalition to End Domestic Violence	Access to Comprehensive Reproductive Health Services	\$20,000	\$20,000
Maine Family Planning	Access to Comprehensive Reproductive Health Services	\$50,000	\$50,000
Maine Women's Lobby Education Fund	Access to Comprehensive Reproductive Health Services	\$20,000	\$20,000
Medical Care Development	Access to Comprehensive Reproductive Health Services	\$10,000	\$10,000
Planned Parenthood of Northern New England	Access to Comprehensive Reproductive Health Services	\$50,000	\$50,000
Related Grants			
Consumers for Affordable Health Care	Consumer Assistance Program Support: Assisting People Who Face Barriers to Accessing Health Care Coverage	\$75,000	\$225,000
Disability Rights Maine	Assessing Access to Healthcare Among Mainers with Disabilities	\$40,000	\$40,000
Maine Children's Alliance	Increasing Access to Children's Health Insurance Program	\$48,262	\$48,262
Contracts/Consultants			
Partnerships for Health	Health Advocacy Grants Program Evaluation	\$24,844	\$99,508
Pivot Point, Inc.	Health Advocacy Program Support	\$6,223	\$21,223
USM/Muskie School of Public Service, Cutler Institute for Health and Social Policy	Health Care Access Analysis	\$29,552	\$36,142
TOTAL GRANTS & CONTRACTS		\$1,308,880	\$2,765,135
HEALTH EQUITY			
Health Equity Capacity Building Grants*			
Amistad, Inc.	Operating Support for Capacity Building	\$25,000	\$185,000

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Hand In Hand/Mano En Mano	Operating Support for Capacity Building	\$25,000	\$180,000
In Her Presence	Operating Support for Capacity Building	\$30,000	\$185,000
Maine Access Immigrant Network	Operating Support for Capacity Building	\$30,000	\$190,000
Maine Transgender Network Inc.	Operating Support for Capacity Building	\$30,000	\$190,000
New Mainers Public Health Initiative	Operating Support for Capacity Building	\$30,000	\$190,000
Southern Maine Workers' Center - fiscal sponsor for Portland Outright	Operating Support for Capacity Building	\$25,000	\$175,000
Wabanaki Health and Wellness	Operating Support for Capacity Building	\$25,000	\$185,000
Mabel Wadsworth Center	Operating Support for Capacity Building	\$30,000	\$190,000
Maine Mental Health Connections, Inc.	Operating Support for Capacity Building	\$30,000	\$189,211
Mi'kmaq Nation	Operating Support for Capacity Building	\$30,000	\$185,000
New England Arab American Organization	Operating Support for Capacity Building	\$26,500	\$181,500
Somali Bantu Community Association	Operating Support for Capacity Building	\$30,000	\$190,000
Survivor Speak USA	Operating Support for Capacity Building	\$30,000	\$190,000
Wabanaki Public Health	Operating Support for Capacity Building	\$25,000	\$130,000
*Some grantees opted to convert a portion of funds designated	for technical assistance to operating support grants. Where applicable, these amounts are reflected in both payment	and award amounts.	
Related Grants			
Hand In Hand/Mano En Mano	Wellness for Women	\$12,500	\$12,500
Hope Acts	Case Management/Mental Health Support for Newly Housed Asylum Seekers	\$40,000	\$40,000
In Her Presence	Wellness for Women	\$12,500	\$12,500
In Her Presence	Substance Use Disorder Workshops for Immigrant Youth	\$12,500	\$12,500
Maine Community Foundation	Supporting Health and Health Care in Maine's Communities of Color	\$75,000	\$225,000
Maine Community Integration	Workshops on Sex Trafficking for Immigrant Youth and Parents in Lewiston/Auburn	\$17,130	\$17,130
Maine Initiatives	Immigrant & Refugee Funders Collaborative Pooled Fund	\$20,000	\$20,000
Maine Mental Health Connections, Inc.	Joint Community Awareness-Raising Event	\$12,500	\$12,500
New England Arab American Organization	Outreach Campaign to Educate Parents About the Negative Impacts of Early Marriage	\$12,500	\$12,500
New Mainers Public Health Initiative	Outreach Campaign to Educate Parents About the Negative Impacts of Early Marriage	\$12,500	\$12,500
New Mainers Public Health Initiative	Substance Use Disorder Workshops for Immigrant Youth	\$12,500	\$12,500
Survivor Speak USA	Workshops on Sex Trafficking for Immigrant Youth and Parents in Lewiston/Auburn	\$7,430	\$7,430

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Wabanaki Health and Wellness	Joint Community Awareness-Raising Event	\$12,500	\$12,500
Contracts/Consultants			
S.E. Foster	Health Equity Capacity Building Program Evaluation	\$75,000	\$225,000
Coaching and Technical Assistance to H	lealth Equity Capacity Building Grantees (3)**	\$19,592	\$38,092
	ated for technical assistance to operating support grants. Where applicable, these amounts are reflected in both payment and award amounts. ,959 was paid to reimburse grantees for technical assistance and capacity building support they contracted for or purchased directly.		
TOTAL GRANTS & CONTRACTS		\$775,652	\$3,408,363

RESPONSIVE GRANTS			
Community Responsive Grants (CRG)			
Amistad, Inc.	Women's Substance Use Disorder (SUD) Union Pilot	\$50,000	\$100,000
Cross Cultural Community Services	Oral Health Equity Collaborative (OHEC)	\$50,000	\$100,000
Hand In Hand/Mano En Mano	Bilingual Health Equity and Community Wellness Advocate	\$50,000	\$100,000
Maine Access Points	Bridging Access to Peer-Led Harm Reduction Education in Maine's Rural Communities	\$50,000	\$100,000
Maine Community Integration	Ka-Bogso (Be Healed): Addressing Intergenerational Trauma in Culturally-Friendly Ways	\$35,000	\$74,000
Maine Equal Justice	All Means All: Coverage for Adult Immigrants in Maine	\$50,000	\$100,000
Maine Inside Out	The Landing Spot	\$50,000	\$100,000
Maine People's Resource Center	Housing- Social Determinants of Health Implementation Project	\$50,000	\$100,000
Maine Transgender Network, Inc.	Expanding Mental Health Services to Underserved Transgender Mainers	\$30,000	\$30,000
New England Arab American Organization	Beit Jedi: Building Resilience Among Arab and Muslim Men (Beit Jedi, which means House of My Grandfather in Arabic)	\$50,000	\$100,000
Nibezun	New Dawn: Increasing Wabanaki Led Access to Natural Healing	\$49,980	\$99,960
Northern Light Health	Workforce Development for Immigrant and New Mainer Populations in the Healthcare Profession	\$50,000	\$100,000
OUT Maine	Making Maine's Health and Mental Health Services Accessible, Equitable, and Inclusive for LGBTQ+ Youth	\$50,000	\$100,000
Penobscot Bay YMCA	Voices From Knox County - Pathways to Equity and Belonging	\$50,000	\$100,000
Presentel Maine	La Red Matriarcal	\$30,000	\$30,000
Restorative Justice Institute of Maine	Collaborating to Build Community Resilience	\$50,000	\$100,000
SafeBAE	SafeBAE Certified Schools Program	\$50,000	\$100,000
Town of Mount Vernon Aging in Place Committee	Regional Expansion of a Program Addressing Medical, Mental Health & Safety Needs of Citizens Aging in Place	\$30,000	\$50,000

ORGANIZATION NAME	PROJECT TITLE 2	022 AMOUNT	TOTAL AWARD
Tree Street Youth	Community-Led Target-Focused Program Design Project	\$50,000	\$100,000
University of New England	Strengthening our Healthcare Workforce: Empowering New Mainer Youth to Explore and Pursue Health Career	\$50,000	\$100,000
Wabanaki Public Health	Elder Support Services	\$50,000	\$100,000
Western Maine Addiction Recovery Initiative	Peer-led Recovery Support for Rural Communities in Western Maine	\$50,000	\$100,000
Accessibility Expenses for Community Responsive	Grants*	\$58,814	\$124,154
*Supplemental funding provided to grantees to address barriers to equitab	le participation in their projects, such as language or physical accessibility.		
Systems Improvement and Innovation Responsi	ve Grants Program (SIIRG)		
Access to Care/CarePartners/MedAccess (MaineHealth)	Moving Upstream: Maximizing Enrollment for Newly Medicare-Eligible Mainers	\$50,000	\$100,000
Amistad, Inc.	Midcoast Overdose and Infection Initiative	\$50,000	\$100,000
Bangor Region YMCA	Co-Create Responsive, Sustainable, and Equitable Community Health Models for Older Adults with Chronic Diseases	\$29,891	\$29,891
City of Bangor, Health & Community Services	Substance Use and Overdose Prevention Through Equity Planning at Bangor Public Health and Community Services	\$30,000	\$30,000
Co-Occurring Collaborative Serving Maine	Creating a Road Map for Priorities in the Certified Community Behavioral Health Centers (CCBHC) in Maine	\$30,000	\$30,000
Downeast Community Partners	Improving Access to Health Care for Rural Elders	\$13,809	\$13,809
Healthy Community Coalition (MaineHealth)	Mobile Harm Reduction in Franklin County	\$49,976	\$99,976
In Her Presence	MotherCircle	\$50,000	\$100,000
Kennebec Valley Dental Coalition, Inc. d/b/a Waterville Community Dental Center	Implementing the Virtual Dental Home Model to Make Oral Health Services Accessible to Children in Rural Early Childcare Programs	\$50,000	\$100,000
Maine Behavioral Healthcare (MaineHealth)	Collaborative Care and Consultation – Creating a System to Improve Access to Care for Mainers with Behavioral Health Needs	\$30,000	\$30,000
Maine Chapter, American Academy of Pediatrics	Treatment, Recovery, Education, Advocacy for Teens with SUD in Maine - Implementation	\$50,000	\$100,000
Maine Council On Aging	Transportation Equity for Healthy Aging	\$50,000	\$100,000
Maine Inside Out	Youth Leadership and Peer Support to Effect Transformative School and Systems Change	\$40,000	\$80,000
Maine Medical Center (MaineHealth)	Addressing Health Equity in Child Development	\$50,000	\$100,000
Medical Care Development	Community Engaged Oral Health System	\$30,000	\$30,000
New England Arab American Organization	SafeNow: Improving Access to Health and Support Services for Victims of Family Violence	\$43,595	\$87,190

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Northern Light Acadia Hospital	Improving Access and Reducing Barriers: Substance Use Disorder at Northern Light Health Rural and Urban Hospitals	\$50,000	\$100,000
The Opportunity Alliance	Culturally Responsive Behavioral Health Early Intervention Planning Project	\$30,000	\$30,000
Wabanaki Public Health	Supporting Systems Improvement for Maternal and Child Health for the Tribes in Maine	\$50,000	\$100,000
Woodfords Family Service	Woodfords' Psychiatric Primary Care Physician Consultation Program	\$50,000	\$100,000
York County Community Action Corporation	GROUNDWORK	\$30,000	\$30,000
Accessibility Expenses for Systems Improvement a	nd Innovation Responsive Grants Program*	\$11,924	\$36,512
*Supplemental funding provided to grantees to address barriers to equitable	e participation in their projects, such as language or physical accessibility.		
Contracts/Consultants			
Partnerships for Health	Joint Program Evaluation Technical Assistance for CRG and SIIRG Grant Programs	\$19,000	\$25,000
S.E. Foster	Joint Program Evaluation for CRG and SIIRG Grant Programs	\$36,000	\$48,000
TOTAL GRANTS & CONTRACTS		\$2,007,989	\$3,708,492
ORAL HEALTH GRANTS Maine Community Foundation	Maine Oral Health Funders Pooled Fund	\$100,000	\$300,000
Partnership for Children's Oral Health	Building Pediatrician Oral Health Capacity Via Teledentistry	\$25,000	\$25,000
Partnership for Children's Oral Health	Oral Health Industry Partnership Start-up	\$35,000	\$35,000
Contracts/Consultants			
Health & Education Communication Consultants	Maine Oral Health Funders Coordinator	\$15,173	\$15,173
TOTAL GRANTS & CONTRACTS		\$175,173	\$375,173
HEALTHY OLDER ADULTS, RURAL HEALTI	H, BEHAVIORAL HEALTH & HEALTH WORKFORCE		
Related Grants			
Elder Abuse Institute of Maine	Restorative Approaches to Elder Justice - RISE Alternative Implementation	\$42,300	\$42,300
Friends of Emergency Medical Services for Maine	Informed Community Self-Determination Proof of Concept	\$49,738	\$49,738
Kennebec Behavioral Health	Rapid Access Project for Somerset County Residents	\$50,000	\$50,000
Maine Behavioral Health Foundation	Certified Community Behavioral Health Clinics Learning Collaborative	\$41,000	\$147,000
Maine Community Foundation	Substance Use Disorder Fund	\$25,000	\$25,000

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Maine Council On Aging	Maine Access to Care Initiative	\$201,659	\$585,839
Maine Council On Aging	Municipal Data-sharing Across Sectors for Healthy Aging (MDASH)	\$50,000	\$150,000
Maine Long-Term Care Ombudsman Program	Engaging and Empowering Direct Care Workers Initiative	\$2,000	\$33,166
Maine Primary Care Association	Community Health Worker Program Operational Assessment and Technical Assistance for FQHCs	\$50,000	\$50,000
New England Rural Health RoundTable	Maine Rural Health Action Network	\$35,530	\$35,530
Contracts/Consultants			
Andrew Coburn	Health Related Social Needs Pre-Planning Consulting	\$7,980	\$7,980
Andrew Coburn	Rockland District Nursing Association Profile	\$2,800	\$3,500
Deborah Deatrick	Health Related Social Needs Pre-Planning Consulting	\$7,980	\$7,980
Maine Medical Association	Community Information Exchange Workgroup Coordinator	\$10,640	\$12,400
Pivot Point, Inc.	Rural Health Action Network Coordination	\$4,774	\$18,501
Pivot Point, Inc.	Behavioral Health Retrospective Graphic	\$4,000	\$6,000
SAE & Associates, LLC	Certified Community Behavioral Health Clinics Proposal Preparation & Technical Assistance Service	s \$37,625	\$37,625
USM/Muskie School of Public Service, Cutler Institute for Health and Social Policy	Adult Day Services Study & Report	\$11,591	\$34,781
TOTAL GRANTS & CONTRACTS		\$634,616	\$1,297,340

COVID-19 RESPONSE FUNDING			
Directed Grants			
Aroostook Area Agency on Aging, Inc.	COVID-19 Response Grant	\$20,000	\$20,000
Coastal Recovery Community Center	COVID-19 Response Grant	\$2,000	\$2,000
Eastern Area Agency on Aging	COVID-19 Response Grant	\$20,000	\$20,000
Emmanuel Lutheran Episcopal Church - Bridging the Gap Program	COVID-19 Response Grant	\$5,000	\$5,000
Good Shepherd Food Bank	COVID-19 Response Grant	\$25,000	\$25,000
Healthy Acadia - Inspire Center	COVID-19 Response Grant	\$4,000	\$4,000
Larry Labonte Recovery Center	COVID-19 Response Grant	\$3,000	\$3,000
Maine Prisoner Re-Entry Network - fiscal sponsor for Augusta Recovery Re-Entry Center	COVID-19 Response Grant	\$5,000	\$5,000

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Mid-Maine Homeless Shelter & Services	COVID-19 Response Grant	\$10,000	\$10,000
Milestone Recovery	COVID-19 Response Grant	\$10,000	\$10,000
New Beginnings, Inc.	COVID-19 Response Grant	\$10,000	\$10,000
Penobscot Community Health Care - Hope House	COVID-19 Response Grant	\$10,000	\$10,000
PIR2Peer Recovery Community Center	COVID-19 Response Grant	\$3,000	\$3,000
Preble Street	COVID-19 Response Grant	\$10,000	\$10,000
Rest Center - Recovery Employment Support Training	COVID-19 Response Grant	\$7,000	\$7,000
Save A Life, Incorporated	COVID-19 Response Grant	\$3,000	\$3,000
SeniorsPlus	COVID-19 Response Grant	\$20,000	\$20,000
Southern Maine Agency on Aging	COVID-19 Response Grant	\$20,000	\$20,000
Spectrum Generations	COVID-19 Response Grant	\$20,000	\$20,000
Tedford Housing	COVID-19 Response Grant	\$7,000	\$7,000
Your Place, Inc.	COVID-19 Response Grant	\$2,000	\$2,000
TOTAL GRANTS		\$266,000	\$266,000

DISCRETIONARY GRANTS			
Access to Care/CarePartners/MedAccess (MaineHealth)	Access to Care Uber Health Pilot Project for New Mainers	\$5,000	\$5,000
Bangor Region YMCA	A Pilot Project to Provide At-Risk Teens with Access to Behavioral Tools to Reduce Anxiety, Depression, and Improve Mental Health	\$6,830	\$6,830
Community Clinical Services	Pronoun Language/Communication	\$2,500	\$2,500
Community Dental	Website Development to Improve Patient Services and Access to Oral Health Care	\$10,000	\$10,000
Daniel Hanley Center for Health Leadership	Non-Profit Merger Transition - Stronger Together!	\$5,000	\$5,000
Eastern Area Agency on Aging	Powerful Tools for Caregivers	\$8,500	\$8,500
Ellsworth Free Medical Clinic	Improving the Information Technology Infrastructure at Ellsworth Free Medical Clinic	\$4,000	\$4,000
Goodwill Industries of Northern New England	Developing and Implementing Self-Advocacy Skills with Residents of Group Homes	\$5,000	\$5,000
Hospice Volunteers of Somerset County	Partnering Hospice Services with Opiate Recovery Homes	\$2,500	\$2,500
Kennebec Valley Community Action Program	Gas Card Pilot Project in Somerset County	\$5,000	\$5,000

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Kennebec Valley Family Dentistry	Purchase of an X-ray Sensor and an Intraoral Camera for Use at Kennebec Valley Family Dentistry		\$9,507
Maine Association of Recovery Residences	Maine Association of Recovery Residences Safety and Wellness Program: Peer Pilot Study		\$9,600
Maine Council On Aging	Age+ Community Conversation Toolkit		\$10,000
Maine Medical Education Trust	Perinatal Quality Collaborative for Maine (PQC4ME)	\$8,000	\$8,000
Maine Shared Community Health Needs Assessment (MaineHealth)	Moving from Data to Action on the Maine Shared Community Health Needs Assessment	\$2,000	\$2,000
Pinetree Institute	Maine Recovery Friendly Workplace Planning Process	\$10,000	\$10,000
WhyHunger, Inc - fiscal sponsor for Eastern Woodlands Rematriation	Indigenous Birthwork Gathering	\$10,000	\$10,000
TOTAL DISCRETIONARY GRANTS		\$113,437	\$113,437
MEETING SUPPORT GRANTS			
Avesta Housing	Maine Affordable Housing Coalition Housing Policy Conference	\$2,000	\$2,000
Community Change, Inc.	Next Step Organizing 2022 Virtual Series	\$2,000	\$2,000
Daniel Hanley Center for Health Leadership	Creating a Healthy, Sustainable Health Care Workforce	\$2,000	\$2,000
HealthInfoNet	Statewide Health Information Exchange Social Health Data Action Plan Convening Series	\$2,000	\$2,000
Hospice of Southern Maine	Thresholds Conference: Grief is Individual & Universal	\$2,000	\$2,000
Maine Council On Aging	Breaking the Limits: Cultivating a Vision for Equity in Aging		\$2,000
Maine Public Health Association	Adapting in Times of Adversity: The Role of Public Health in Strengthening Maine's Communities		\$2,000
University of New England	30th Annual Maine Geriatrics Conference	\$2,000	\$2,000
TOTAL MEETING SUPPORT GRANTS		\$16,000	\$16,000
LEADERSHIP GRANTS			
Blue Cross Blue Shield of Massachusetts Foundation, Inc.	2022 Health Coverage Fellowship	\$20,000	\$20,000
Daniel Hanley Center for Health Leadership	Empowering Leadership in Maine's Racial & Ethnic Minority Communities to Improve Health	\$25,000	\$25,000
Maine Community Foundation	Investing in Leaders of Color	\$18,000	\$33,000
Maine Council On Aging	Leadership Exchange on Ageism	\$15,000	\$15,000
Maine Development Foundation	Policy Leaders Academy	\$10,000	\$10,000

ORGANIZATION NAME	PROJECT TITLE	2022 AMOUNT	TOTAL AWARD
Maine Immigrants' Rights Coalition	2022 Dr. Wendy J. Wolf Health Leadership Award	\$10,000	\$10,000
Thomas College	Leadership Learning Exchange for Equity	\$20,000	\$40,000
TOTAL LEADERSHIP GRANTS		\$118,000	\$153,000
CHARITABLE GIFTS			
Cary Medical Center	Community Advisory Committee Designated Charitable Gift	\$300	\$300
Coyote Institute	CEO Designated Charitable Gift	\$500	\$500
Cross Cultural Community Services	CEO Designated Charitable Gift	\$2,500	\$2,500
Disability Rights Maine	Board Meeting Speaker Gift	\$1,000	\$1,000
In Her Presence	CEO Designated Charitable Gift	\$2,500	\$2,500
Jefferson Cary Foundation	Community Advisory Committee Designated Charitable Gift	\$300	\$300
Maine Access Immigrant Network	CEO Designated Charitable Gift	\$2,500	\$2,500
Maine Immigrant and Refugee Services	CEO Designated Charitable Gift	\$1,000	\$1,000
Maine Immigrants' Rights Coalition	CEO Designated Charitable Gift	\$50,000	\$50,000
New Mainers Public Health Initiative	CEO Designated Charitable Gift	\$2,500	\$2,500
Sarah's House of Maine	Board Designated Charitable Gift	\$1,800	\$1,800
State of Maine, Permanent Commission on the Status of Racial, Indigenous, and Tribal Populations	CEO Designated Charitable Gift	\$1,000	\$1,000
Tree Street Youth	Board Designated Charitable Gift	\$400	\$400
TOTAL CHARITABLE GIFTS		\$66,300	\$66,300
OTHER GRANTS			
Maine Council On Aging	Community Information Exchange Planning Phase II	\$105,000	\$105,000
Maine Public	Connecting Communities	\$20,000	\$20,000
Preble Street	Health Care Outreach to Process Experiences (HOPE)	\$50,000	\$50,000
TOTAL OTHER GRANTS		\$175,000	\$175,000
TOTAL ALL GRANTS & CONTRACTS		\$5,657,047	\$12,344,330

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

	2022	2021 Audited		2022	2021 Audited
ASSETS			SUPPORT AND REVENUES		
General fund cash and cash equivalents	55,774	40,975	Investment returns (losses), net of fees	(20,256,473)	18,938,411
Accounts receivable		5,000	Contributions	17,000	18,500
General fund investments, fair value	120,985,481	148,577,549	Other income: miscellaneous	1,281	21,604
Prepaid income taxes	170,000	170,000	Total Support & Revenue	(20,238,192)	18,978,515
Prepaid expenses and deposits	90,980	77,947			
Right of use asset	109,125		EXPENSES		
Property and equipment - net	26,864	32,468	Program		
Total Assets	121,438,224	148,903,939	Grants, net of refunds of unspent amounts	8,447,077	6,951,924
			Program service expenses	526,244	411,469
LIABILITIES AND NET ASSETS				8,973,321	7,363,393
Liabilities					
Grants payable	6,162,900	3,012,595	Management & General		
Deferred tax liability	60,000	60,000	Program related	1,357,464	1,268,877
Accounts payable and accrued liabilities	44,690		Support services	164,707	148,821
Lease liability, current	109,125	36,123		1,522,171	1,417,698
Total Liabilities	6,376,715	3,108,718			
			Excise tax expense	28	80,000
Net Assets			Total Expenses	10,495,520	8,861,091
Without donor restrictions	115,061,509	145,795,221			
			Change in net assets	(30,733,712)	10,117,424
Total Net Assets	115,061,509	145,795,221			
Total Liabilities & Net Assets	121,438,224	148,903,939	MeHAF Net Assets, January 1 MeHAF Net Assets, December 31	145,795,221 115,061,509	135,677,797 145,795,221

Consultants

AUDITORS Anne Cloutier, CPA, FHFMA - Principal Baker Newman Noyes

TAX ACCOUNTANTS Nicholas Porto, CPA, MSA - Principal **Baker Newman Noyes**

GENERAL COUNSEL Nelson A. Toner, Esq. Bernstein Shur

INVESTMENT ADVISORS

Gregory C. Johnson, CFA - Managing Principal Ian D. MacPherson, CFA, CAIA - Principal Catherine A. Powers, CFA - Principal Nathan A. Reid, CFA, CAIA - Principal Kate D. Dumas, CFA - Senior Consultant Prime Buchholz LLC

Note: The Board of Trustees engages the firm of Baker Newman Noyes of Portland, Maine, to perform the annual audit. To obtain a copy of our audit report, visit our website.

A Thank You

When we landed on the concept "Community Matters" for this annual report, we knew the best way to represent "community" visually was asking our grantees to show us theirs. What you see in this report is a fraction of the photo submissions we received. Over twenty organizations sent hundreds of photos of the work they do, the people they support and serve, and the communities they live in. We thank each organization for their submissions, both those that were published and those that were not, and we will continue to seek opportunities to share the multitude of beautiful images that did not make it into the 2022 Annual Report.



MeHAF Staff

Margo Beland - Finance Manager Charles Dwyer - Senior Program Officer Andrea Francis* - Program Officer Jake Grindle - Senior Program Officer Holly Irish – Grants Manager Ruta Kadonoff – Vice President for Programs Dani Kalian - Executive Assistant Barbara Leonard - President & CEO Jeb Murphy - Communications Manager Frank Martinez Nocito - Program Officer

*left September 2022

