

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

2018

Open to Public Inspection

Form **990-PF**

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

For calendar year 2018 or tax year beginning , and ending

Name of foundation Maine Health Access Foundation, Inc.		A Employer identification number 01-0535144
Number and street (or P.O. box number if mail is not delivered to street address) 150 Capitol Street	Room/suite 4	B Telephone number (207) 620-8266
City or town, state or province, country, and ZIP or foreign postal code Augusta, ME 04330		C If exemption application is pending, check here ... <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here ... <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation ... <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ... <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 111,038,268.	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ... <input type="checkbox"/>
(Part I, column (d) must be on cash basis.)		

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received	2,000.		N/A	
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	84.	84.		Statement 1
	4 Dividends and interest from securities	1,378,169.	1,306,387.		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	3,377,267.			
	b Gross sales price for all assets on line 6a	11,342,640.			
	7 Capital gain net income (from Part IV, line 2)		3,377,267.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income	5,539.	7,059,128.		Statement 2	
12 Total. Add lines 1 through 11	4,763,059.	11,742,866.			
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	201,917.	10,096.		191,821.
	14 Other employee salaries and wages	583,925.	7,169.		576,756.
	15 Pension plans, employee benefits	144,409.	1,394.		143,015.
	16a Legal fees	5,446.	0.		5,446.
	b Accounting fees	28,435.	2,000.		26,435.
	c Other professional fees	12,461.	0.		12,461.
	17 Interest				
	18 Taxes	89,229.	0.		54,229.
	19 Depreciation and depletion	17,342.	0.		
	20 Occupancy	104,582.	0.		104,582.
	21 Travel, conferences, and meetings	75,026.	0.		75,026.
	22 Printing and publications	12,499.	0.		12,499.
	23 Other expenses	1,365,789.	361,177.		1,004,227.
	24 Total operating and administrative expenses. Add lines 13 through 23	2,641,060.	381,836.		2,206,497.
	25 Contributions, gifts, grants paid	1,980,093.			3,591,845.
26 Total expenses and disbursements. Add lines 24 and 25	4,621,153.	381,836.		5,798,342.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	141,906.				
b Net investment income (if negative, enter -0-)		11,361,030.			
c Adjusted net income (if negative, enter -0-)			N/A		

Part II Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only.	Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	25,835.		
	2 Savings and temporary cash investments	928,772.	925,629.	925,629.
	3 Accounts receivable ▶ 245.			
	Less: allowance for doubtful accounts ▶	1,480.	245.	245.
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	64,047.	60,818.	60,818.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock			
	c Investments - corporate bonds			
	Liabilities	11 Investments - land, buildings, and equipment: basis ▶		
Less: accumulated depreciation ▶				
12 Investments - mortgage loans				
13 Investments - other Stmt 8		126,253,357.	109,988,975.	109,988,975.
14 Land, buildings, and equipment: basis ▶ 173,667.				
Less: accumulated depreciation ▶ 146,066.		38,203.	27,601.	27,601.
15 Other assets (describe ▶ Statement 9)		124,000.	35,000.	35,000.
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		127,435,694.	111,038,268.	111,038,268.
17 Accounts payable and accrued expenses		35,366.	32,522.	
18 Grants payable		2,211,752.	600,000.	
19 Deferred revenue				
20 Loans from officers, directors, trustees, and other disqualified persons				
21 Mortgages and other notes payable				
22 Other liabilities (describe ▶ Statement 10)	624,000.	417,000.		
23 Total liabilities (add lines 17 through 22)	2,871,118.	1,049,522.		
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26, and lines 30 and 31.			
	24 Unrestricted	124,564,576.	109,988,746.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 27 through 31.			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
29 Retained earnings, accumulated income, endowment, or other funds				
30 Total net assets or fund balances	124,564,576.	109,988,746.		
31 Total liabilities and net assets/fund balances	127,435,694.	111,038,268.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	124,564,576.
2 Enter amount from Part I, line 27a	2	141,906.
3 Other increases not included in line 2 (itemize) ▶ Refunded grants	3	2,171.
4 Add lines 1, 2, and 3	4	124,708,653.
5 Decreases not included in line 2 (itemize) ▶ Net unrealized loss on investments	5	14,719,907.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	109,988,746.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a Net Gains from Pooled Investments				
b				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))	
a 11,342,640.		7,965,373.	3,377,267.	
b				
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a			3,377,267.	
b				
c				
d				
e				
2 Capital gain net income or (net capital loss)		{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2 3,377,267.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8		{ }		3 N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No
 If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2017	5,959,207.	119,921,177.	.049693
2016	5,828,760.	112,625,521.	.051753
2015	6,525,635.	117,681,817.	.055452
2014	5,454,155.	122,201,113.	.044633
2013	5,477,994.	117,522,363.	.046612
2 Total of line 1, column (d)			2 .248143
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years			3 .049629
4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5			4 120,912,671.
5 Multiply line 4 by line 3			5 6,000,775.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 113,610.
7 Add lines 5 and 6			7 6,114,385.
8 Enter qualifying distributions from Part XII, line 4			8 5,798,342.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)			
1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b		1	227,221.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2	0.
3 Add lines 1 and 2		3	227,221.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	227,221.
6 Credits/Payments:			
a 2018 estimated tax payments and 2017 overpayment credited to 2018	6a	250,889.	
b Exempt foreign organizations - tax withheld at source	6b	0.	
c Tax paid with application for extension of time to file (Form 8868)	6c	130,000.	
d Backup withholding erroneously withheld	6d	0.	
7 Total credits and payments. Add lines 6a through 6d	7	380,889.	
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	0.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	153,668.	
11 Enter the amount of line 10 to be: Credited to 2019 estimated tax 153,668. Refunded	11	0.	

Part VII-A Statements Regarding Activities		Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.	1b		X
c Did the foundation file Form 1120-POL for this year?	1c		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. $\$$ 0. (2) On foundation managers. $\$$ 0.			
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. $\$$ 0.			
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	2		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	4b	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> .	5		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	7	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. ME			
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	8b	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV	9		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		X

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address www.mehaf.org	X	
14 The books are in care of Barbara Leonard, M.P.H. Telephone no. (207) 620-8266 Located at 150 Capitol Street, No. 4, Augusta, ME ZIP+4 04330		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year		N/A
16 At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here		X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2018? If "Yes," list the years	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)		N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2018.)		N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018?		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? Yes No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? Yes No

(3) Provide a grant to an individual for travel, study, or other similar purposes? Yes No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions Yes No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? Yes No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions **5b** X
 Organizations relying on a current notice regarding disaster assistance, check here

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? Yes No
 If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No **6b** X
 If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? Yes No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? Yes No **7b** Yes No N/A

8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? Yes No

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 11		181,300.	20,617.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Ruta Kadanoff 150 Capitol Street, Augusta, ME 04330	Senior Program Officer 40.00	91,086.	17,383.	0.
Catherine Luce 150 Capitol Street, Augusta, ME 04330	Dir. of Grant Mgmt. 37.50	76,074.	17,439.	0.
Charles Dwyer 150 Capitol Street, Augusta, ME 04330	Program Officer 40.00	73,635.	14,081.	0.
Margo Beland 150 Capitol Street, Augusta, ME 04330	Finance Manager 37.50	71,688.	13,939.	0.
Kathryn Pierce 150 Capitol Street, Augusta, ME 04330	Program Officer 40.00	70,734.	13,704.	0.
Total number of other employees paid over \$50,000				3

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Prime Buchholz & Associates 40 Pleasant Street, Portsmouth, NH 03801	Investment advisory	94,366.

Total number of others receiving over \$50,000 for professional services 0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 Various direct charitable activities and contracts. Please see attached statement 14.	2,210,156.
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
3 All other program-related investments. See instructions.	

Total. Add lines 1 through 3 0.

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	122,623,297.
b	Average of monthly cash balances	1b	130,684.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	122,753,981.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	122,753,981.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,841,310.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	120,912,671.
6	Minimum investment return. Enter 5% of line 5	6	6,045,634.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	6,045,634.
2a	Tax on investment income for 2018 from Part VI, line 5	2a	227,221.
b	Income tax for 2018. (This does not include the tax from Part VI.)	2b	12,955.
c	Add lines 2a and 2b	2c	240,176.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	5,805,458.
4	Recoveries of amounts treated as qualifying distributions	4	36,171.
5	Add lines 3 and 4	5	5,841,629.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	5,841,629.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	5,798,342.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	5,798,342.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	5,798,342.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				5,841,629.
2 Undistributed income, if any, as of the end of 2018:				
a Enter amount for 2017 only			5,547,079.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2018:				
a From 2013				
b From 2014				
c From 2015				
d From 2016				
e From 2017				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2018 from Part XII, line 4: ▶ \$ 5,798,342.				
a Applied to 2017, but not more than line 2a			5,547,079.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2018 distributable amount				251,263.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2017. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2018. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019				5,590,366.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2013 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2019. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2014				
b Excess from 2015				
c Excess from 2016				
d Excess from 2017				
e Excess from 2018				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2018, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year				(e) Total
	(a) 2018	(b) 2017	(c) 2016	(d) 2015	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

None

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

See statement 15

b The form in which applications should be submitted and information and materials they should include:

See statement 15

c Any submission deadlines:

See statement 15

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

See statement 15

Part XV Supplementary Information *(continued)*

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
See statement 14	N/A	See Statement 14	Promote access to quality health care	3,591,845.
Total				3a 3,591,845.
b Approved for future payment				
See statement 14	N/A	See Statement 14	Promote access to quality health care	600,000.
Total				3b 600,000.

Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
Interest	84.	84.	
Total to Part I, line 3	84.	84.	

Form 990-PF Other Income Statement 2

Description	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Net adjustment for investment income on schedules K-1 (not recorded on books)	7,059,128. -7,059,128.	7,059,128. 0.	
Accounting services	5,110.	0.	
Other income	429.	0.	
Total to Form 990-PF, Part I, line 11	5,539.	7,059,128.	

Form 990-PF Legal Fees Statement 3

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Legal	5,446.	0.		5,446.
To Fm 990-PF, Pg 1, ln 16a	5,446.	0.		5,446.

Form 990-PF	Accounting Fees			Statement	4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Accounting	28,435.	2,000.		26,435.	
To Form 990-PF, Pg 1, ln 16b	28,435.	2,000.		26,435.	

Form 990-PF	Other Professional Fees			Statement	5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Consulting	12,461.	0.		12,461.	
To Form 990-PF, Pg 1, ln 16c	12,461.	0.		12,461.	

Form 990-PF	Taxes			Statement	6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Excise taxes	35,000.	0.		0.	
Payroll taxes	54,229.	0.		54,229.	
To Form 990-PF, Pg 1, ln 18	89,229.	0.		54,229.	

Form 990-PF	Other Expenses			Statement	7
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Office supplies & expenses	48,836.	0.		48,836.	
Website	4,070.	0.		4,070.	
Insurance	14,111.	0.		14,111.	
Telecommunications	7,870.	0.		7,870.	
Investment fees	361,177.	361,177.		0.	
Program related expenses: contracts	208,156.	0.		208,156.	

Program related expenses:			
consultants	45,395.	0.	45,395.
Program related expenses:			
conferences	5,267.	0.	5,267.
Program related expenses:			
grant management	14,483.	0.	14,483.
Program related expenses:			
communications	36,333.	0.	36,333.
Program related expenses:			
technical assistance	317,036.	0.	317,036.
Program related expenses:			
special projects	42,124.	0.	42,124.
Program related expenses:			
miscellaneous	46,039.	0.	46,039.
Program related expenses:			
evaluation	85,967.	0.	85,967.
Program related expenses:			
needs assessment	127,480.	0.	127,480.
Payroll Administration	1,445.	0.	1,445.
Accrual to cash conversion:			
operating expenses	0.	0.	-385.
To Form 990-PF, Pg 1, ln 23	1,365,789.	361,177.	1,004,227.

Form 990-PF	Other Investments	Statement	8
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Description	Valuation Method	Book Value	Fair Market Value
Adage Capital Partners	FMV	18,914,931.	18,914,931.
Adamas Opportunities, L.P.	FMV	10,371,339.	10,371,339.
BlackRock Strategic Income	FMV	3,964,569.	3,964,569.
Brookfield Global	FMV	4,457,848.	4,457,848.
Colchester Global LP	FMV	5,960,900.	5,960,900.
FPA Crescent Fund	FMV	2,049,479.	2,049,479.
Metropolitan West Total Return	FMV	5,698,846.	5,698,846.
Nyes Ledge Capital Offshore Fund	FMV	5,579,119.	5,579,119.
Parametric Emerging Markets 2	FMV	3,332,355.	3,332,355.
RS Global Natural Resources Fund	FMV	2,507,933.	2,507,933.
Silchester Interntnl Tobacco Free	FMV	15,712,902.	15,712,902.
Vanguard FTSE	FMV	4,389,044.	4,389,044.
Vanguard Inflation Protected	FMV	3,638,255.	3,638,255.
Vanguard Long Term Treasury	FMV	4,210,878.	4,210,878.
Vanguard Total International	FMV	4,425,450.	4,425,450.
Vanguard Total Stock Market Index	FMV	10,711,873.	10,711,873.
Wellington CTF Commodities	FMV	4,063,254.	4,063,254.
Total to Form 990-PF, Part II, line 13		109,988,975.	109,988,975.

Form 990-PF	Other Assets		Statement	9
Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value	
Program-related investment	34,000.	0.	0.	
Refundable income taxes	90,000.	35,000.	35,000.	
To Form 990-PF, Part II, line 15	124,000.	35,000.	35,000.	

Form 990-PF	Other Liabilities		Statement	10
Description			BOY Amount	EOY Amount
Deferred tax liability			624,000.	417,000.
Total to Form 990-PF, Part II, line 22			624,000.	417,000.

Form 990-PF	Part VIII - List of Officers, Directors Trustees and Foundation Managers	Statement	11
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Name and Address	Title and Avrg Hrs/Wk	Compen-sation	Employee Ben Plan Contrib	Expense Account
Nancy Fritz 150 Capitol Street, Suite 4 Augusta, ME 04330	Secretary 3.00	0.	0.	0.
Lisa Sockabasin, BSN 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 2.00	0.	0.	0.
Shirley Weaver, PhD 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 3.00	0.	0.	0.
Edward Miller, MSED 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 3.00	0.	0.	0.
Constance Adler, MD, FAAFP 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 4.00	0.	0.	0.

Roy Hitchings, Jr., FACHE 150 Capitol Street, Suite 4 Augusta, ME 04330	Chair 5.00	0.	0.	0.
Anthony Marple, MBA 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 2.00	0.	0.	0.
Ted Sussman, MD, MACP 150 Capitol Street, Suite 4 Augusta, ME 04330	Past Chair 5.00	0.	0.	0.
Bruce Nickerson, CPA 150 Capitol Street, Suite 4 Augusta, ME 04330	Treasurer 4.00	0.	0.	0.
Dennis King, FACHE 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 2.00	0.	0.	0.
Deborah Deatruck, MPH 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 2.00	0.	0.	0.
Catherine Ryder, LCPC ACS 150 Capitol Street, Suite 4 Augusta, ME 04330	Vice Chair 3.00	0.	0.	0.
Michelle Probert 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 2.00	0.	0.	0.
Susan Roche, Esq. 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 2.00	0.	0.	0.
Toho Soma, MPH 150 Capitol Street, Suite 4 Augusta, ME 04330	Trustee 3.00	0.	0.	0.
Barbara Leonard 150 Capitol Street, Suite 4 Augusta, ME 04330	President & CEO 40.00	181,300.	20,617.	0.
Totals included on 990-PF, Page 6, Part VIII		<u>181,300.</u>	<u>20,617.</u>	<u>0.</u>

Form 990-PF	Other Revenue			Statement	12
Description	Bus Code	Unrelated Business Inc	Excl Code	Excluded Amount	Related or Exempt Func- tion Income
Net adjustment for investment income on schedules K-1 (not recorded on books)				7,059,128.	
				-7,059,128.	
Accounting services			01	5,110.	
Other income			01	429.	
Total to Form 990-PF, Pg 12, ln 11				5,539.	

MAINE HEALTH ACCESS FOUNDATION
FORM 990-PF: SUPPLEMENTAL STATEMENT 13

01-0535144
12/31/2018

PART I, LINE 19 & PART II, LINE 14

	<u>COST</u>	<u>DEPREC.</u>	<u>A/D</u>
FURNITURE & EQUIPMENT	<u>173,667</u>	<u>17,342</u>	<u>146,066</u>

Part IX-A: Summary of Direct Charitable Activities

The Maine Health Access Foundation (MeHAF) is the state's largest private 501(c)(3) nonprofit health care foundation. Our mission is to *promote access to quality health care, especially for those who are uninsured and underserved, and improve the health of everyone in Maine.* The foundation is governed by a fifteen-member statewide Board of Trustees and the Board benefits from the input of an eighteen-member statewide Community Advisory Committee.

MeHAF is non-partisan, does not have members, and has a self-sustaining funding source through its invested endowment. We do not receive public funding for our activities.

The information below is excerpted from MeHAF's 2018 Annual Report. It provides general highlights that describe how MeHAF is achieving its core mission, organizational updates, as well as specific examples of grants made during the year.

New Strategic Framework Approved June 2018

In creating its new strategic framework, MeHAF undertook a thoughtful planning effort, looking back on past successes and challenges and looking ahead toward the conditions and opportunities we expect and hope for in coming years.

This reflective planning showed that the expected future was not predictable, and a highly prescribed list of actions would not suit MeHAF's, or Maine's, needs. What manifested instead was a "framework," giving guidance and direction for our future work and allowing flexibility to respond to and accommodate the conditions we find when any future becomes the present.

The framework for 2019 – 2022 brings resonance to MeHAF's mission as it carries forward aspects of the past and ties in new areas of focus that can respond to immediate and future needs. Developed with input from grantees and MeHAF Community Advisory Committee members, community members across the state, and the MeHAF Board, the strategies provide opportunities for MeHAF to be a leader on some issues, and a key partner on others.

In Her Presence: Health Equity Capacity Building

Founded in 2015, *In Her Presence* (IHP) has grown from a small, volunteer-led organization of two women into a multi-program collaborative serving hundreds of women from more than a dozen different countries. All of IHP's programming and curriculum is informed by direct requests from program participants.

In 2016, IHP developed a health focused program, "Heal Your Body." The purpose of this program is to empower immigrant, refugee, and asylee women through education. Participants engage in discussions about their health and wellness in a culturally sensitive way, and many

carry what they learn to their broader communities. This program has created an opportunity to discuss health and health care in a safe and supportive community with self-directed inquiry and group learning.

“Heal Your Body” is one of IHP’s many programs that empower women to become strong, informed advocates for both themselves and their families. *In Her Presence* reflects an inspiring trend of immigrant women’s leadership in Maine and shows the benefits of tying together multiple cultural experiences for the benefit of everyone.

Thrive Penobscot: Thriving In Place

Thrive Penobscot, a collaboration led by Millinocket Regional Hospital, is integrating traditional health-related partners with more “unusual suspects,” creating valuable community allies to strengthen essential linkages between health care services, mental health, social services, and community supports. Among these allies is the Millinocket Memorial Library, which has become a central resource and information hub connecting individuals needing support with the Thrive Penobscot resources.

Library director Matt DeLaney and dedicated volunteers continue to expand their capacity to serve the older people of the community through this partnership by building their knowledge about the supports that the collaborating partners have to offer.

Thrive Penobscot is effectively harnessing the power and possibility of collective action through their partnership network. The hospital, library, local economic development organizations *Our Katahdin* and *The Katahdin Collaborative*, local community member advisors, and two newly launched regional food councils, among others, are working together to enhance the community as a place where everyone can continue to thrive as they age.

Supporting Maine’s older people in their communities continues to be a strategic priority for MeHAF. Thrive Penobscot’s network exemplifies the possibilities that emerge when a community comes together and applies a spirit of ingenuity to achieving this goal.

The Daniel Hanley Center for Health Leadership, a Foundation-Initiated Grant

For 12 years, the Daniel Hanley Center for Health Leadership’s *Health Leadership Development Program* (HLD) has brought together classes of new, current, and emerging health leaders across Maine to build cross-organizational leadership capacity. In recent years, MeHAF has played an important role by providing scholarships for leaders from Maine’s most diverse populations, so that they can enhance their own leadership capacity, and their participation can enhance cultural understanding of Maine’s growing racial and ethnic populations within each HLD class.

Over a nine-month period annually, HLD creates opportunities for individuals to grow their leadership skills, examine systemic issues through varied perspectives, and build broader understanding of Maine's health care delivery system. With nearly 400 leaders who have graduated from the program, HLD's network of alumni spans race, ethnicity, age, gender, and geography.

HLD's value of bringing together multiple perspectives builds trust within each year's class that stretches across the state as alumni move back into their professional lives. HLD fosters change through the catalyst of diversified leadership, moving Maine towards being a state where health is equitable, culturally informed, and accessible to every person.

Central Maine Health Care: Rural Health Transformation

Central Maine Health Care (CMHC) and its project partners began with a goal of proactively enrolling Bridgton Hospital emergency department (ED) patients into health coverage. They ultimately created an innovative Community Paramedicine program that integrates a primary care hub, home visits to support chronic care management, and a referral system of external resources to assist with non-traditional health needs.

The project began at a 25-bed critical access hospital and engaged 168 patients who were frequently seen in the ED. With the hope of developing supportive, trusting relationships for overall better care, patients were paired with a paramedic and offered support through enabling services.

By offering more individually tailored care that wove in necessary social supports, the paramedics helped their patients to rely less on the ED. Long-term monitoring shows that this program's impact on redirecting patients to more appropriate sources of care has not diminished over time, and it is lowering overall costs.

CMHC's project ended differently than it began, but what was created in this effective, small scale Community Paramedicine program shows strong potential for replication in other parts of Maine.

The projects above represent examples of how MeHAF deploys an array of strategies to advance our work. In 2018, we made single and multi-year grants, funded consultant engagements to advance targeted work, provided technical assistance on various initiatives, and conducted research and analysis to advance our priorities and our mission.

The following is a complete list of the grant and contract payments provided in fiscal year 2018.

Organization	Organization Tax Status	Total Amount Awarded	Amount Paid in 2018	Grant Balance	Project Description
<i>Program contracts are italicized and highlighted yellow.</i>					
Access for All					
Advancing Health Reform Through Advocacy					
AARP Foundation 601 E Street, NW Washington, DC 20049 52-0794300	PC	\$85,000	\$50,000	\$0	AARP Foundation will conduct a statewide education & outreach campaign of Mainers 50+, with an emphasis on low-income Mainers who are uninsured or underinsured, on three key policy areas related to access to quality, affordable health care: Medicare, Medicaid long-term care, and private insurance market policies.
Consumers for Affordable Health Care P.O. Box 2490 Augusta, ME 04338-2490 04-3366975	PC	\$85,000	\$50,000	\$0	Goals for this project are to protect and preserve existing coverage gains, advocate for new coverage gains, and advance pro-consumer policies. Consumers for Affordable Health Care will educate policymakers and the general public about the potential impact of specific policy proposals; collect consumer stories on the impact of policy proposals; and represent and engage consumers in policy proposals, rulemaking, and other proposals that impact health coverage. They will also convene and coordinate organizations seeking to accomplish these same goals through the Health Care for Maine Alliance.
Health Equity Alliance 25A Pine Street Ellsworth, ME 04605 01-0441229	PC	\$79,547	\$49,562	\$0	The proposed project will increase access to substance use treatment by reducing barriers to care, increasing access to preventive services, and decreasing drug user stigma through a combination of legislative education and outreach to and mobilization of constituents.
Maine Center for Economic Policy One Weston Court, Suite 103 P.O. Box 437 Augusta, ME 04330 22-3317572	PC	\$85,000	\$50,000	\$0	The Maine Center for Economic Policy (MECEP) will work with partners and allies at the state and national level to protect access to affordable health coverage and, where possible, to increase it. MECEP provides lawmakers, opinion leaders, nonprofit advocates, the media, and citizens with information that helps frame the issues and assess the impact of policy options. MECEP also advances solutions, based on rigorous analyses, to improve affordable health care access in Maine.
Maine Children's Alliance 331 State Street Augusta, ME 04330 22-2546643	PC	\$85,000	\$50,000	\$0	The Maine Children's Alliance (MCA) will launch a major communications campaign focused on the real-life stories of children, their parents, and their health care providers, to show how repeal of the ACA, cuts to MaineCare and failure to reauthorize CHIP will affect them. MCA will work with partner advocates, in particular members of the Health Care for Maine Alliance, to safeguard health coverage for Maine kids and their parents, especially those in low income families.
Maine Equal Justice Partners 126 Sewall Street Augusta, ME 04330 04-3346273	PC	\$85,000	\$50,000	\$0	Through education, organizing, and advocacy, Maine Equal Justice Partners (MEJP) will work to preserve and increase access to affordable health care for underserved and uninsured Maine people at both the state and federal levels. MEJP will work to preserve coverage under the Affordable Care Act and prevent changes at the federal level that may affect how Medicaid dollars are distributed to the states. MEJP will also work with the Maine Department of Health and Human Services (DHHS) to improve operational and administrative processes as identified by our clients and service providers, and will ensure that the rights of people with low income are observed and protected.
Maine Medical Education Trust 30 Association Drive P.O. Box 190 Manchester, ME 04351 01-0443926	PC	\$85,000	\$50,000	\$0	The Maine Medical Education Trust will partner with the Maine Medical Association (MMA) to monitor proposals and policy developments nationally and in Maine that impact access to health insurance and quality health care for uninsured and low income patients, including access to substance use disorder and behavioral health treatment. The MMA will also assist with implementing treatment and recovery related policy recommendations of the Maine Opiate Collaborative, and will monitor the work of the Legislative Task Force on Maine's opioid crisis. The MMA will communicate with its members, medical specialty societies and other health care groups about the impact of health reform proposals on access to health care and preserving and expanding health coverage in Maine.

Organization	Organization Tax Status	Total Amount Awarded	Amount Paid in 2018	Grant Balance	Project Description
<i>Program contracts are italicized and highlighted yellow.</i>					
Maine Mobile Health Program 9 Green Street P.O. Box 405 Augusta, ME 04332 01-0414441	PC	\$62,533	\$35,000	\$0	Maine Mobile Health Program's (MMHP) will elevate the voices of migrant and seasonal farm workers (MSFW) and food workers in advocacy in three ways: a legislative education and outreach strategy highlighting the unique health access needs of this population; participation in coalitions to educate and promote health-reform advocacy on behalf of the client populations with other agencies and organizations; and a grassroots education and outreach campaign in Spanish and Haitian Creole to provide accurate and relevant information to the client population about health access policy.
Maine People's Resource Center 565 Congress St. #200 Portland, ME 04101 22-2586108	PC	\$82,775	\$50,000	\$0	Maine People's Resource Center (MPRC) will work to identify and engage directly affected individuals and small business owners and prepare them to share their stories around defending the Affordable Care Act (ACA) from repeal or weakening and protecting Medicaid and other social safety net programs from cuts. MPRC will continue to work with partners on efforts related to accepting federal funds to expand MaineCare, and increasing state funding to deal with Maine's opioid epidemic.
MaineHealth 22 Bramhall Street Portland, ME 04102 01-0238552	PC	\$27,302	\$15,830	\$0	MaineHealth's Access To Care Programs will monitor policy changes being debated at the state and national levels, and using best practices for gathering, sharing and organizing stories, will prioritize issues for legislative education. They will reach out to 2,600+ consumers and create a story bank. MaineHealth (MH) staff will support consumers in preparing to tell their story in person, by video or in writing. The story bank will be made available to the MH system and other partners for use in advocacy efforts. Stories will also be shared via newsletters and presentations.

Organization	Organization Tax Status	Total Amount Awarded	Amount Paid in 2018	Grant Balance	Project Description
<i>Program contracts are italicized and highlighted yellow.</i>					
Grassroots Health Advocacy					
EqualityMaine Foundation P.O. Box 1951 Portland, ME 04104 01-0515357	PC	\$50,000	\$25,000	\$25,000	General Operating Support
Maine Immigrants' Rights Coalition 24 Preble St., 3rd Floor, Suite 306 Portland, ME 04101 82-3097991	PC	\$50,000	\$25,000	\$25,000	General Operating Support
Maine People's Resource Center 565 Congress St. #200 Portland, ME 04101 22-2586108	PC	\$50,000	\$25,000	\$25,000	General Operating Support
Maine Transgender Network Inc. 511 Congress ST Equality Community Center Portland, ME 04101 87-0801370	PC	\$50,000	\$25,000	\$25,000	General Operating Support
Resources for Organizing and Social Change P.O. Box 2444 Augusta, ME 04338-2444 01-0353747	PC	\$50,000	\$25,000	\$25,000	General Operating Support
Southern Maine Workers' Center 56 North Street, Suite 100 Portland, ME 04101 20-4982064	PC	\$50,000	\$25,000	\$25,000	General Operating Support

Organization	Organization Tax Status	Total Amount Awarded	Amount Paid in 2018	Grant Balance	Project Description
<i>Program contracts are italicized and highlighted yellow.</i>					
Advocacy Capacity-Building - Consultants/Contracts					
<i>Nonprofit Finance Fund 5 Hanover Square, 9th Floor New York, NY 10004 13-3238658</i>	<i>NC</i>	<i>\$268,813</i>	<i>\$30,000</i>	<i>\$0</i>	<i>Nonprofit Finance Fund (NFF) will work with MeHAF staff and MeHAF's capacity building health advocacy organizations, to balance financial considerations with program goals and develop business plan sustainability.</i>
<i>Partnerships for Health 112 State Street Augusta, ME 04330 27-1892120</i>	<i>NC</i>	<i>\$49,740</i>	<i>\$24,870</i>	<i>\$0</i>	<i>Advocacy Capacity Building Initiative Evaluation</i>
Monitoring Coverage and Access - Consultants/Contracts					
<i>Manatt, Phelps & Phillips, LLP 7 Times Square New York, NY 10036 95-2375842</i>	<i>NC</i>	<i>\$50,000</i>	<i>\$50,000</i>	<i>\$0</i>	<i>Manatt will develop a chart book in the form of a PowerPoint presentation that details the estimated budget implications of expansion—both costs and savings—for Maine to inform Maine policymakers and other stakeholders regarding implementation.</i>
Rural Health Transformation					
<i>Mayo Regional Hospital Community Outreach Department 897 West Main Street Dover-Foxcroft, ME 04426 01-0329670</i>	<i>PC</i>	<i>\$75,000</i>	<i>\$75,000</i>	<i>\$0</i>	<i>Support sustainable changes to reform healthcare delivery in Piscataquis County. The goal is to strategically align efforts and create a better, more efficient healthcare delivery system that focuses on all aspects of health.</i>
<i>Pines Health Services Aroostook County Health Network 74 Access Highway P.O. Box 40 Caribou, ME 04736 01-0376890</i>	<i>PC</i>	<i>\$75,000</i>	<i>\$75,000</i>	<i>\$0</i>	<i>Implement an integrative technological resource to support streamlining the care coordination services currently provided across all health and social services organizations throughout Aroostook County.</i>
<i>Healthy Community Coalition 105 Mt. Blue Circle, Suite #1 Farmington, ME 04938 22-3305743</i>	<i>PC</i>	<i>\$30,000</i>	<i>\$30,000</i>	<i>\$0</i>	<i>Project partners in Franklin County will build capacity to deliver innovative care delivery solutions that improve and strengthen Franklin's rural health system. Fundamental system redesign will be guided by community members and leaders to improve access to high quality, affordable care for all.</i>
<i>Healthy Peninsula 10 Parker Point Road P.O. Box 945 Blue Hill, ME 04614 81-2799943</i>	<i>PC</i>	<i>\$30,000</i>	<i>\$30,000</i>	<i>\$0</i>	<i>Healthy Peninsula will partner with Blue Hill Memorial Hospital to develop a collaborative planning process to engage members of the Blue Hill Peninsula, Deer Isle and Stonington communities and community service partners to identify and address urgent healthcare delivery challenges.</i>

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Oxford County Mental Health Services 150 Congress St. Rumford, ME 04276 01-0466967	PC	\$30,000	\$30,000	\$0	Activate collaboration and rural health innovation with multi-sector partners and community members to align resources, capitalize on community assets to advance shared health improvement strategies and to improve health outcomes for all community members in the River Valley.
Penobscot Community Health Care 103 Maine Avenue Bangor, ME 04402 01-0514750	PC	\$30,000	\$30,000	\$0	Develop a sustainable and robust integrated primary care model with a 24/7 urgent/emergency response system serving all, regardless of ability to pay, in the isolated rural Jackman, ME region with the goal of reducing premature deaths, hospitalizations, and preventable emergency department visits.
<i>University of Maine System, Inc. USM/Muskie School of Public Service, Cutler Institute for Health & Social Policy 34 Bedford Street P.O. Box 9300 Portland, ME 04104-9300 01-6000770</i>	GOV	\$36,000	\$18,000	\$18,000	<i>USM/Muskie School will use a combination of qualitative and quantitative information from key informant interviews, site visits, project documentation and tracking data to evaluate the project development and implementation process, and short-term outcomes and potential impact of the rural health grants program.</i>

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Strengthening the Oral Health Safety Net					
Catholic Charities Maine P.O. Box 10660 Portland, ME 04104-6060 01-0280225	PC	\$5,000	\$5,000	\$0	The safety net dental practice will receive individualized practice management consulting from Safety Net Solutions focused on clinical productivity and improving financial viability with the intention of ensuring access to care and possibly increasing access for underserved populations.
Community Dental 366 US Route 1 Falmouth, ME 04105 23-7129502	PC	\$5,000	\$5,000	\$0	The safety net dental practice will receive individualized practice management consulting from Safety Net Solutions focused on clinical productivity and improving financial viability with the intention of ensuring access to care and possibly increasing access for underserved populations.
Kennebec Valley Family Dentistry Ballard Center, Suite 4206 East Chestnut St. Augusta, ME 04330 26-3322306	PC	\$5,000	\$5,000	\$0	The safety net dental practice will receive individualized practice management consulting from Safety Net Solutions focused on clinical productivity and improving financial viability with the intention of ensuring access to care and possibly increasing access for underserved populations.
St. Croix Regional Family Health Center 136 Mill Street Princeton, ME 04668 01-0467073	PC	\$5,000	\$5,000	\$0	The safety net dental practice will receive individualized practice management consulting from Safety Net Solutions focused on clinical productivity and improving financial viability with the intention of ensuring access to care and possibly increasing access for underserved populations.
DentaQuest Institute, Inc. 2400 Computer Drive Westborough, MA 01581 20-5312990	NC	\$30,000	\$30,000	\$0	DentaQuest Institute, through Safety Net Solutions, will provide individualized practice management consulting to four Maine-based safety net dental clinics, focusing on clinical productivity and improving financial viability with the intention of ensuring access to care and possibly increasing access for underserved populations.
Maine Community Foundation 245 Main Street Ellsworth, ME 04605 01-0391479	PC	\$14,000	\$14,000	\$0	Maine Oral Health Funders (MOHF) has provided grant funding to six communities across the state to reduce childhood caries among children ages 0-9 for three years. After three years of implementation work and an evaluation of the program, these additional funds will be combined with remaining funds to support a fourth and final year of implementation grants. Five grantees remain in the cohort and each will receive up to \$45,000 for their final year of implementation.
University of Maine System, Inc. USM/Muskie School of Public Service, Cutler Institute for Health & Social Policy 34 Bedford Street P.O. Box 9300 Portland, ME 04104-9300 01-6000769	GOV	\$24,000	\$24,000	\$0	Funding will support the implementation and evaluation of SmilePartners 3.0, a multi-partner initiative aimed at making oral health care accessible to low-income, vulnerable Mainers, including individuals from the immigrant, refugee and asylee populations, and foster care alumni served by the Department of Health and Human Services (DHHS) in the Greater Portland area. The evaluation of SmilePartners will assess processes and systems across partners for providing oral health and financial supports, and identify strengths, gaps, and resources needed for improving, sustaining, and replicating the initiative.

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<i>Health & Education Communication Consultants 16 Cross Hill Road Augusta, ME 04330</i>	NC	\$15,000	\$601	\$14,399	<i>Coordination of the Maine Oral Health Funders group.</i>
<i>Nautilus Public Health 2 Liberty Way Portland, ME 04104</i>	NC	\$51,500	\$30,042	\$0	<i>Coordination of the Maine Oral Health Funders group.</i>
Outreach, Education and Enrollment					
Consumers for Affordable Health Care P.O. Box 2490 Augusta, ME 04338-2490 04-3366975	PC	\$86,119	\$86,119	\$0	Consumers for Affordable Health Care will support the operations of its Consumer Assistance Program (CAP). CAHC's CAP services include: 1) a toll-free HelpLine for consumers, enrollment professionals, and other health and human services providers, through which CAHC experts help Maine people apply for and use health coverage; 2) outreach and education for consumers, 3) trainings for professionals in both MaineCare and ACA Marketplace applications; and, 4) assistance with private insurance appeals.
Maine Children's Alliance 331 State Street Augusta, ME 04330 22-2546643	PC	\$15,000	\$15,000	\$0	The Maine Children's Alliance (MCA) will continue to coordinate the Right from the Start (RFTS) coalition. Working with our leadership partners (Council for a Strong America, Maine Association for the Education of the Young Child and the Head Start Directors Association) we will continue to engage, expand, and strengthen this early childhood coalition. As a coalition leader, MCA will use MeHAF funding specifically to continue to assist home visitors with advocacy and engagement. In addition, MCA will continue to advance healthy social emotional learning and development of children from birth through second grade.
Western Maine Community Action 20A Church St. P.O. Box 200 East Wilton, ME 04234-0200 01-0275156	PC	\$40,000	\$40,000	\$0	The WMCA Consortium is a group of Community Action Agencies who have been providing Marketplace assistance in the state for six years. This group of navigators has been offering assistance to any Mainer who requires help applying for coverage, understanding their options, and more. Our priority population includes individuals with low computer literacy, as well as those who live rurally or with low incomes. We also focus on people who have complex personal situations, and those who would qualify for Maine care under expansion but qualify now for Marketplace coverage.
<i>Dirigo Design & Development 57 Exchange Street, Suite 302 P.O. Box 756 Portland, ME 04104</i>	NC	\$195,338	\$19,837	\$0	<i>Dirigo Design & Development will coordinate marketing efforts for the 2018 enroll207 and the open enrollment season for the Affordable Care Act.</i>
Policy/Data and Survey Research - Consultants/Contracts					

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<i>University of Maine System, Inc. USM/Muskie School of Public Service, Cutler Institute for Health & Social Policy 34 Bedford Street P.O. Box 9300 Portland, ME 04104-9300 01-6000769</i>	GOV	\$17,498	\$10,989	\$0	<i>USM/Muskie School of Public Service, Cutler Institute for Health and Social Policy will perform analysis of the Maine Health Reform Monitoring Survey (HRMS) and Maine Behavioral Risk Factor Surveillance Survey (BRFSS) to monitor health insurance coverage and access to care in Maine and among select population groups and develop data briefs suitable for publication by MeHAF.</i>
<i>University of Maine System, Inc. USM/Muskie School of Public Service, Cutler Institute for Health & Social Policy 34 Bedford Street P.O. Box 9300 Portland, ME 04104-9300 01-6000769</i>	GOV	\$18,711	\$4,678	\$14,033	<i>USM/Muskie School of Public Service, Cutler Institute for Health and Social Policy will perform analysis of the Maine Behavioral Risk Factor Surveillance Survey to monitor health insurance coverage and access to care in Maine and among select population groups and develop data briefs suitable for publication by MeHAF.</i>
Subtotal, Access for All Grant (32) & Contract (9) Payments =			\$1,288,528		

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Key Health Issues					
Addiction Care					
Amistad, Inc. P.O. Box 992 Portland, ME 04104 01-0500860	PC	\$200,000	\$100,000	\$0	Amistad, on behalf of Greater Portland Addiction Collaborative (GPAC), will develop an Opioid Health Home to serve uninsured women, with priority for pregnant, post-partum, and parenting women. GPAC commits to capacity building with hospitals, treatment providers, community detox, crisis providers, peer recovery, City of Portland, Portland Police, housing and employment providers, to create an integrated, comprehensive gender-specific treatment model, with a focus on effective use of resources, lowering cost, increasing access to high quality evidence-based treatment, successful engagement in primary care MAT, filling gaps in the continuum, and ensuring accountability for all services delivered.
Health Access Network, Inc. 175 West Broadway Lincoln, ME 04457 11-3650708	PC	\$199,900	\$99,950	\$0	Health Access Network (HAN) will expand their current ability to serve patients requiring medication assisted therapy (MAT) to manage opioid addiction. The addition of care management capacity will support clinicians and maximize the quality of patient care. Funding will also provide training and supervision for Advanced Practice Clinicians in the prescribing and use of MAT and additional training in behavioral health, drug and alcohol treatment.
Healthy Acadia 140 State Street Ellsworth, ME 04605 27-0548057	PC	\$200,000	\$100,000	\$0	The community-based Downeast Opioid Treatment Hub and Spokes Project provides best practice care to those seeking opioid treatment, including medication assisted therapy (MAT). The project will increase provider and practice capacity to deliver MAT. The Hub provides initial care for people struggling with opioid use, coordinated with addiction specialists during initiation and stabilization. This system connects to Spokes of primary care practices, delivering MAT to individuals after stabilization at the Hub. A volunteer peer recovery coach system gives wrap-around support to patients' journeys through recovery. Alternative pain management strategies are also provided in order to prevent/reduce opioid dependence.
Healthy Community Coalition 105 Mt. Blue Circle, Suite #1 Farmington, ME 04938 22-3305743	PC	\$199,930	\$99,965	\$0	Healthy Community Coalition (HCC) will lead R.A.C.E. to Recovery, a community-wide response to the urgent need for expanded patient-centered addiction care in rural Western Maine. With Evergreen Behavioral Services, Franklin Health, independent primary care, and individuals in recovery, a stakeholder collaborative will implement strategies to increase capacity and access to medication-assisted therapies. Integrated care for drug-affected pregnant women and babies will incorporate Snuggle ME guidelines focusing on the medically underserved. HCC's Mobile Health Unit will offer recovery services using Nurse Practitioners, substance use providers, social service and community support networks.
Kennebec Behavioral Health 67 Eustis Parkway Waterville, ME 04901 01-0265559	PC	\$100,000	\$50,000	\$0	Kennebec Behavioral Health (KBH) will increase access to patient-centered addiction care by partnering with Skowhegan Family Medicine and community stakeholders to develop an implementation plan to expand MAT and critical services for individuals and families living with addiction. KBH aims to build a more integrated system of care among primary care, specialty care, consumers, and critical stakeholders to promote long-term recovery for individuals and their families. KBH will achieve its goals through an intentional collaborative planning process that addresses barriers to care and creates a sustainable infrastructure for improved access to addiction care.
MaineGeneral Community Care 10 Water St. Suite 302 Waterville, ME 04901 01-0524384	PC	\$173,740	\$86,445	\$0	MaineGeneral Community Care will expand access to medication assisted therapy (MAT) by training and supporting primary care prescribers in system improvements to practice workflow and cross-organization tracking. Consultation/teaching by experts will address challenges & assure consistent procedural compliance & offer a special workflow for pregnant women. Prevention & Healthy Living will improve tracking of capacity, including comprehensive MAT information of new prescribers and link uninsured patients to primary care that accepts the uninsured. A Licensed Alcohol Drug Abuse Counselor (LADC) will offer level-of-care assessments and act as the clinical contact point.

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MaineHealth - LincolnHealth 35 Miles Street Damariscotta, ME 04543 01-0238552	PC	\$100,000	\$50,000	\$0	LincolnHealth will engage its community in a comprehensive planning process to transform the current model of care available for persons in need of opioid addiction care into a county-wide, comprehensive medication assisted therapy (MAT) program. With Maine Behavioral Health, Midcoast Hospital's Addiction Resource Center, other specialty addiction care services, local social service providers, and partner representatives from the recovery and treatment communities, the project will expand access to MAT for medically underserved and uninsured people in this rural community.
Penobscot Community Health Care 103 Maine Avenue Bangor, ME 04402 01-0514750	PC	\$200,000	\$100,000	\$0	Penobscot Community Health Care will implement a regional, rapid-access medication-assisted treatment (MAT) site focused on integrated, evidence-based Suboxone induction, primary care, mental health counseling/groups, and care management for approximately 650 individuals struggling with OUD/addiction issues, regardless of referral source, hospital/clinic affiliation, or ability to pay. This collaborative effort will encompass a three-county service area (Penobscot, Somerset, Waldo).
Tri-County Mental Health Services P.O. Box 2008 Lewiston, ME 04241-2008 01-0316813	PC	\$93,421	\$44,742	\$0	Tri-County Mental Health Services (TCMHS) will lead a collaboration of key partners, Saint Mary's Regional Medical Center (SMRMC), Central Maine Medical Center, Healthy Androscoggin, United Ambulance, Community Concepts, Androscoggin Home Care and Hospice, Androscoggin County Sheriff, and local law enforcement to develop a plan to provide MAT services for un- and underinsured populations. The effort will begin in Androscoggin County for replication in rural western Maine. The collaborative will develop a pathway for consistent consumer input, and finalize the design of MAT to be piloted, which will be led by SMRMC Chief Medical Officer for Behavioral Health.
York Hospital 18 Williams Street 15 Hospital Drive York, ME 03909 01-0212444	PC	\$100,000	\$50,000	\$0	York County ranks second among the Maine counties for opioid-related deaths in 2015, with 38 deaths, and fourth for neo-natal abstinence syndrome, with 86 births. York Hospital will establish a patient-centered system of addiction care, including medication assisted therapy (MAT), incorporating the Network for the Improvement of Addiction Treatment (NIATx) change process and a 'hub & spoke' model using existing substance abuse treatment specialty services as the hub and six primary care practices as the spokes to align acuity with clinical environment and provide capacity for triage, diagnosis & referral to MAT services for up to 160 patients a year.
Maine Behavioral Health Foundation 295 Water Street, Suite 307 Augusta, ME 04330 56-2409903	SOI	\$29,900	\$29,900	\$0	The Pleiades model is designed to decrease relapses and improve the outcomes for individuals with substance use disorders. It offers comprehensive and integrated behavioral health services that are trauma informed and resiliency based with recovery support to improve resiliency, decrease relapses and improve outcomes. The pilot will be one year in duration and involve four behavioral health organizations, and will seek to reach 200 individuals. The model uses care managers to ensure that in addition to treatment that is evidence-based, all support needs are adequately addressed and a strong connection is made with the recovery community and its services. The National Outcome Measures developed by the Substance Abuse and Mental Health Services Administration will be used to evaluate the success of the project. Data collected will be evaluated by a professional evaluator and the results widely disseminated.
<i>The Connecticut Peer Review Organization, Inc. dba Qualidigm 936 Silas Deane Highway Wethersfield, CT 06109 22-2484567</i>	PC	\$95,969	\$62,380	\$33,589	<i>Continued provision of technical assistance for MeHAF Addiction Care grantees to support their success in expanding access to Medication Assisted Treatment (MAT) by making the practice transformations needed to effectively support this service in 2018-2019.</i>
<i>The Connecticut Peer Review Organization, Inc. dba Qualidigm 936 Silas Deane Highway Wethersfield, CT 06109 22-2484567</i>	PC	\$95,696	\$33,494	\$0	<i>Provision of technical assistance for MeHAF Addiction Care grantees for development and implementation of practice changes to expand access to Medication Assisted Treatment (MAT) for 2017-2018.</i>

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<i>University of Maine System, Inc. USM/Muskie School of Public Service, Cutler Institute for Health & Social Policy 34 Bedford Street P.O. Box 9300 Portland, ME 04104-9300 01-6000769</i>	GOV	\$149,930	\$67,469	\$37,483	<i>USM, Muskie School of Public Service will complete the following activities over the course of the two-year Addiction Care grant cycle: articulate barriers and facilitators to expanding access to medication-assisted treatment (MAT), both at the individual site-level and across grantees; develop individual site-level indicators of success; assess the impact of this funding initiative including through the development and measurement of short-, intermediate-, and long-term outcomes; and facilitate data sharing and learning.</i>
Thriving in Place					
Downeast Community Partners 248 Bucksport Road Ellsworth, ME 04605 01-0288757	PC	\$300,000	\$100,000	\$0	The Washington County Thriving in Place Initiative will bring together county, state and tribal partners in health, social services, and elder care to implement a responsive plan to improve outcomes for elders and others with chronic health issues. Washington County TiP will implement a plan that includes education, training, enhancing communication, strengthening collaborations, and piloting or expanding check-in, food security, and transportation models shown to be effective in rural communities. Community members are key partners, because their experiences best inform effective change that can meet the specific needs and hopes of Washington County.
Millinocket Regional Hospital 200 Somerset Street Millinocket, ME 04462 01-0223482	PC	\$300,000	\$100,000	\$0	Katahdin Thriving in Place will address pressing issues and needs facing seniors, and those living with chronic disease and disability. Multiple sectors in the Katahdin and Lincoln Lake communities will collaborate to increase knowledge and availability of resources to address transportation, food insecurity, and social isolation. The goal is to keep people well longer, and living in a place they call home. This will be accomplished through the development of new networks of care in the community, and through partnerships that did not previously exist.
Maine Community Foundation 245 Main Street Ellsworth, ME 04605 01-0391479	PC	\$50,000	\$50,000	\$0	Maine Health Access Foundation's support will assist with support for the FrameWorks Institute consulting contract, evaluation, and meeting logistics and participation support for the Reframing Aging Initiative, the first-in-the-nation comprehensive roll out of the results of FrameWorks Institute's work commissioned by the Leaders of Aging Organizations to reduce ageist attitudes and to boost support for policy changes that help older people.
Maine Council On Aging P.O. Box 988 Brunswick, ME 04011 46-1549012	PC	\$17,564	\$17,564	\$0	The Tri-State Learning Collaborative on Aging (TSLC) supports, strengthens and grows community-based initiatives and systems best practices that help older adults thrive in their homes and communities and encourages the growth of new such initiatives and practices by building new connections and partnerships across sectors, communities and states.
Maine Council On Aging P.O. Box 988 Brunswick, ME 04011 46-1549012	PC	\$49,910	\$49,910	\$0	Informed by the Charting the Pathway Forward report published by the University of Southern Maine/Muskie School, the Maine Council on Aging will host a planning summit to inform a wide array of stakeholders, policy leaders and providers about the challenges people will face aging in Maine as they interact with Maine's fragmented and uncoordinated systems of health and long term care. The Summit will engage participants to identify promising short and longer term actions to reform Maine's long term care system and create a person-centered, integrated system of care, fully coordinated across delivery systems. A report outlining these actions will inform the convening of a series of working groups aimed at implementing some of the identified actions. The priority population consists of all older Mainers, but particularly those most vulnerable, either due to rurality, poverty, or frailty.

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<i>Health and Work Outcomes, Inc. 47 Rossmore Road Brunswick, ME 04011 01-0530878</i>	NC	\$25,087	\$25,087	\$0	<i>The consultant will use a two phase process to develop recommendations for potential policy and program options for Maine to better care for older adults and others needing long term services and supports. Recommendations will aim to improve the overall quality of care/life as cost-effectively as possible, taking advantage of lessons learned to date and emerging trends in Maine and elsewhere. The intent is to develop concrete, actionable recommendations to support organizations working to improve care today as well as to inform the policy decisions that will face a new State administration in 2019.</i>
<i>University of Maine, Center on Aging, Camden Hall 25 Texas Avenue Bangor, ME 04401-4324 01-6000769</i>	GOV	\$7,900	\$2,252	\$5,648	<i>The University of Maine will provide evaluation support to Thriving in Place Program grantees by performing Ripple Effects Mapping of their initiatives.</i>
<i>University of Maine System, Inc. USM/Muskie School of Public Service, Cutler Institute for Health & Social Policy 34 Bedford Street P.O. Box 9300 Portland, ME 04104-9300 01-6000769</i>	GOV	\$15,682	\$15,682	\$0	<i>USM/Muskie School of Public Service will assist with planning, facilitating and drafting a summary report for one track of a planning summit informed by the Charting a Pathway Forward report, specifically, the "reforming Medicaid and state-financed long-term services and supports" track.</i>
Maternal and Child Health					
The Connecticut Peer Review Organization, Inc. dba Qualidigm 936 Silas Deane Highway Wethersfield, CT 06109 22-2484567	PC	\$30,000	\$30,000	\$0	Maine Quality Counts is proposing a one-year project in two phases to better understand the drivers of infant mortality (IM) in the state and the opportunities for improvement. The first will include a definitive, fact-based assessment of the primary and secondary drivers of infant mortality in Maine. The second phase will include the development of options and recommendations for strategic actions that will reduce infant mortality and improve the lives and health outcomes of women, babies and children in Maine.
Subtotal, Better Care (17) & Contract (6) Payments =			\$1,364,839		
Improved Health					
Healthy Communities					
Aroostook Band of Micmacs 7 Northern Road Presque Isle, ME 04769 01-0472707	GOV	\$187,500	\$60,000	\$0	In this implementation of the Netukulimk Community Health and Wellness Project, the Aroostook Band of Micmacs will create a "Navigator" who will be responsible for implementing a holistic approach to address substance use disorders within the Micmac community, which will have a strong focus on maintaining cultural and traditional practices to support wellness. This multi-faceted approach will allow the Aroostook Band of Micmacs to address long-standing substance use disorders which is a high priority of the tribe as reflected in the tribal strategic plan. Collaborating partners for the project will continue to play a significant role in the successful implementation of the project activities.

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Aroostook County Action Program, Inc. 771 Main Street P.O. Box 1116 Presque Isle, ME 04769 01-0315849	PC	\$187,500	\$60,000	\$0	Healthy Houlton will reduce the problem of childhood obesity in our town. A strong team of core partners will contribute relevant expertise, dedication, and passion. Adopt-A-Block, an established, trusted entity in the lives of our vulnerable neighbors, will build relationships with about 120 households (370 people). We will create a community clearinghouse that will engage and educate families via social media; challenge children to create healthy meals; prepare to identify healthy food choices; and empower our vulnerable neighbors to teach equally vulnerable children to grow their own food.
City of Bangor Health & Community Services 103 Texas Avenue Bangor, ME 04401 01-6000020	GOV	\$187,500	\$60,000	\$0	The goal of this project is to increase the success of our community's ability to support recovery for people living with substance use disorder. We will accomplish this through collaboratively creating and implementing a successful and sustainable Recovery Coach Program in the Greater Bangor area while growing the capacity of and community support for peer recovery supports. Recovery Coaching is offered at no cost to the individual, can occur at a variety of locations, and provides support at various depths of intensity, depending on need.
Healthy Community Coalition 105 Mt. Blue Circle, Suite #1 Farmington, ME 04938 22-3305743	PC	\$187,500	\$60,000	\$0	Franklin County's Hope (Health Opportunities through Poverty Elimination) for the Future project will connect community members to one another to assist people in moving and staying out of poverty. The project was developed by a group of diverse community partners including substantive involvement of people most affected by this identified priority health issue. Evidence-based strategies include: community-wide poverty awareness education; navigator training; connecting people in poverty with navigators and resources; using local school districts to combine efforts through policy work and education; working with key organizations to reduce poverty-related barriers.
MaineGeneral Health 35 Medical Center Parkway, Augusta, ME 04330 04-3369653	PC	\$187,500	\$60,000	\$0	By December 2019, Healthy Northern Kennebec will strengthen community connections and improve access to healthy food for 16,000 residents of Waterville and 58,622 in Northern Kennebec. To improve our local food system, we are engaging diverse partners from the neighborhoods most affected by poverty in authentic collaboration with organizational leaders from our health, education, business and social service sectors. More positive relationships between people across socioeconomic boundaries can bridge divisions, reduce inequities and contribute to community health. We will improve equity by listening to the voices of experience, building everyone's ability to lead together, and aligning multiple systems to improve health outcomes for all.
MaineHealth - Western Maine Health Care Corporation 181 Main St. Norway, ME 04268 01-0238552	PC	\$187,500	\$60,000	\$0	The project will use "restorative dialogue" and social capital-building tools to affect change in two health priority areas: obesity and substance use disorder (SUD). By focusing on root causes such as isolation, disconnection and not feeling valued, and by expanding partnerships and structures developed in our planning phases (e.g., personal outreach; accessible, inclusive meetings; targeted partner workgroups), the proposed implementation will create an active, broad-based Learning Community; expand the Let's Go! healthy eating/active living toolkit; heighten visibility and replication of a successful community garden program supporting deep community engagement; and support community events focused on Adverse Childhood Experiences (ACEs) and resiliency, and build capacity to address these within school systems. Finally, the Western Maine Addiction Recovery Initiative (WMARI) will address stigma as a barrier to substance use treatment and recovery.
Penobscot Bay YMCA 120 Union Street Rockport, ME 04856 01-0211813	PC	\$187,500	\$60,000	\$0	Penobscot Bay YMCA/Knox County Community Health Coalition will deploy a Substance Use Prevention Action Team, comprised of Community Consultants representing sectors of the community most affected by substance use disorder and community stakeholders, to expand previous work in three ways. First, increase Action Team member's competence by providing leadership skills-building sessions on topics, such as working with both law enforcement and the media to decrease the stigma around substance use disorder. Second, develop a community connector network that will allow social service providers, case managers, physicians, law enforcement and the community to know of and access existing services to support those with substance use disorder and their families and friends. Third, to work with agencies and organizations to enhance and expand youth programming, providing youth with safe, reliable, appropriate activities so they will feel valued by and connected to their community.

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Piscataquis Regional Food Center 76 North Street P.O. Box 264 Dover-Foxcroft, ME 04426 82-2245071	PC	\$120,000	\$60,000	\$0	Piscataquis Healthy Food for All will make it easier for Piscataquis County residents, especially seniors and families with kids, to regularly enjoy the nutritious foods they need to prevent disease, manage chronic health conditions, and lead active lives. This project will support and encourage health care providers county-wide to implement Food Insecurity Screening and improve availability of healthy foods throughout the county. In addition, this project will implement the following five strategies: increase options for healthy food at food pantries; provide healthier options at convenience stores; promote programs that allow people with SNAP and other benefits buy produce from farmers' markets; increase the number of free summer meal sites throughout the county; and offer fun, low or no cost education about how to identify, afford, and enjoy healthier foods.
Redington-Fairview General Hospital 46 Fairview Avenue P.O. Box 468 Skowhegan, ME 04976 01-0284446	PC	\$187,499	\$60,000	\$0	Redington-Fairview General Hospital, through Somerset Public Health (SPH), will work with the Jackman/Moose River community to tackle three issues identified to allow area seniors (age 55+) to age in place: (1) limited transportation to health care services; (2) access to and availability of home health care and end-of-life medical hospice services; and (3) community assistance to meet seniors' needs. SPH will build the organizational/operational capacity of the local coalition to accomplish its work and offer programs to address the priority needs/barriers facing seniors.
The Opportunity Alliance 50 Lydia Lane South Portland, ME 04106 01-0274725	PC	\$187,500	\$60,000	\$5,000	The Healthy Youth - Healthy Lake Region (HYHLR) Project aims to nurture good mental health among youth and young adults ages 14-25 in the Lake Region School District community by increasing supports, resources, and opportunities that promote social emotional well-being. The dedicated HYHLR Coalition, which includes school staff, health care providers, law enforcement professionals, youth, parents and other stakeholders, will tap youth-adult partnerships in Bridgton, Casco, Naples and Sebago to increase support of mental health for youth. Strategies will include: Development of an extracurricular youth group focused on mental health at Lake Region High School (LRHS) with in-kind support from Maine Youth Action Network; implementation of social emotional learning, positive youth development, and restorative disciplinary practices at LRHS; community-wide education on mental health literacy; expansion of mentoring opportunities for youth and young adults; coordination of service providers through networking and training opportunities in collaboration with Community Partnerships for Protecting Children.
Western Maine Community Action 20A Church St. P.O. Box 200 East Wilton, ME 04234-0200 01-0275156	PC	\$187,500	\$60,000	\$0	Healthy Neighborhoods will create a healthy neighborhood model corridor in the urban core of Lewiston-Auburn. Residents of the healthy neighborhood will have the key components present to ensure they can lead a healthy life; where everyone has culturally sensitive and linguistically accessible affordable and safe housing, healthy food and nutrition, safe places to exercise and play, available employment and training, lead-safe home environments, medical care and places and ways to nurture social connections and access social supports. The Healthy Neighborhoods Council and Advisory Group will work collaboratively with community partners and stakeholders to empower and organize residents so people who live, work, play or own in the neighborhoods are part of the planning and decision-making. By building workforce capacity in the skilled trades, building neighbors' skills and neighborhood capacity to engage in transformation efforts, and sustaining a cross-sector network for coordination, Healthy Neighborhoods will create tangible change.
<i>S.E. Foster 8 Longfellow Road Lexington, MA 02420 13-5387709</i>	NC	\$249,842	\$82,543	\$0	<i>S.E. Foster's evaluation will assess and document system-level change and the learning associated with these complex processes and provide technical assistance to grantees and Foundation staff in the form of real-time feedback, support for local data collection efforts, and consultation to the Foundation.</i>
Health Equity Capacity-Building					
Amistad, Inc. PO Box 992 Portland, ME 04104 01-0500860	PC	\$75,000	\$25,000	\$50,000	General Operating Support

Organization	Organization Tax Status	Total Amount Awarded	Amount Paid in 2018	Grant Balance	Project Description
<i>Program contracts are italicized and highlighted yellow.</i>					
Hand In Hand/Mano En Mano P.O. Box 573 Milbridge, ME 04658 01-0836208	PC	\$75,000	\$25,000	\$50,000	General Operating Support
In Her Presence 41 Walker Street #C Westbrook, ME 04092 47-5518548	PC	\$75,000	\$25,000	\$50,000	General Operating Support
Maine Access Immigrant Network 237 Oxford Street, Suite 25A Portland, ME 04101 30-0239409	PC	\$75,000	\$25,000	\$50,000	General Operating Support
Maine Transgender Network Inc. 511 Congress Street Equality Community Center Portland, ME 04101 87-0801370	PC	\$75,000	\$25,000	\$50,000	General Operating Support
New Mainers Public Health Initiative 276 Lisbon Street Lewiston, ME 04240 47-1765878	PC	\$75,000	\$25,000	\$50,000	General Operating Support
Southern Maine Workers' Center 56 North Street, Suite 100 Portland, ME 04101 20-4982064	PC	\$75,000	\$25,000	\$50,000	General Operating Support
Wabanaki Health and Wellness 157 Park Street, Suite 5 Bangor, ME 04401 04-3337456	PC	\$75,000	\$25,000	\$50,000	General Operating Support
Maine Community Foundation 245 Main Street Ellsworth, ME 04605 01-0391479	PC	\$150,000	\$50,000	\$50,000	Funding for the Maine Community Foundation's People of Color Fund (POCF) to support its health related grant making in Maine's communities of color. The grants will be awarded to support projects that address health disparities experienced in communities of color, by increasing access to, and understanding of, health and health care in Maine, as well as to build the capacity of organizations engaged in this work.

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<i>S.E. Foster 8 Longfellow Road Lexington, MA 02420 13-5387709</i>	<i>NC</i>	<i>\$52,367</i>	<i>\$29,980</i>	<i>\$19,987</i>	<i>S.E. Foster, in partnership with Gail Dana-Sacco, will evaluate the degree to which peer learning and technical assistance strategies improve the organizational capacity of grantees in MeHAF's Health Equity Capacity-Building grants program, the impact of the Technical Assistance Consultant Cohort learning community on consultant practice, the processes by which this occurs, and the successes and challenges experienced.</i>
<i>Up With Community 16 Kensington Terrace Lewiston, ME 04240</i>	<i>NC</i>	<i>\$59,625</i>	<i>\$59,625</i>	<i>\$0</i>	<i>Up With Community will collaborate with MeHAF staff to address health disparities and inequities through the coaching and capacity building of: (1) directly-impacted communities and the health organizations they lead, (2) the organizational development consultants that seek to support them now, and (3) directly-impacted leaders who could become organizational development leaders for their communities in the future. In addition to supporting the health field specifically, Up With Community also supports MeHAF leadership in creating strategies and interventions that elevate equity work throughout the nonprofit and philanthropic communities in Maine.</i>
<i>University of Maine System, Inc. USM/Muskie School of Public Service, Cutler Institute for Health & Social Policy 34 Bedford Street P.O. Box 9300 Portland, ME 04104-9300 01-6000769</i>	<i>GOV</i>	<i>\$49,626</i>	<i>\$16,542</i>	<i>\$0</i>	<i>USM/Muskie School will support MeHAF's commitment to advancing gains in health equity in Maine. USM will produce a series of data and policy briefs on populations with historical disparities in health outcomes.</i>
Subtotal, Improved Health Grant (20) & Contract (4) Payments =			\$1,098,690		
Other Funding					
<i>Leadership Development</i>					
<i>Blue Cross Blue Shield of Massachusetts Foundation, Inc. 101 Huntington Avenue, Suite 1300 Boston, MA 02199-7611 04-3148824</i>	<i>PF</i>	<i>\$18,500</i>	<i>\$18,500</i>	<i>\$0</i>	<i>Support from MeHAF will provide a slot for one Maine journalist to attend the Health Coverage Fellowship, which is designed to train and improve the skills of journalists covering health and medical issues by exposing them to new ideas and information, sources, and peers. Ultimately, the Fellowship aims to enhance the awareness/knowledge of the general public and policymakers regarding critical health issues, especially those affecting low-income populations and the uninsured. The journalists produce numerous stories influenced by their Fellowship experience. This media coverage, developed based on experiences and knowledge gained during the Fellowship, helps increase awareness and cement the public's beliefs in the importance of health programs and research.</i>
<i>Maine Development Foundation 2 Beech Street, Suite 203 Hallowell, ME 04347 01-0355563</i>	<i>PC</i>	<i>\$40,000</i>	<i>\$40,000</i>	<i>\$0</i>	<i>Support from MeHAF will help fund MDF's Policy Leaders Academy (PLA), which provides education and insight to Maine legislators about the Maine economy. Legislators will be introduced to MDF's Measures of Growth report, attend bus tours throughout the state, receive training in civil discourse, and hear from experts throughout Maine on a variety of important public policy topics through six or more policy forums designed specifically for them. The PLA program serves Maine legislators, and indirectly serves all Maine people by providing legislators with accurate, nonpartisan information and analysis designed to support development of sound public policy in key areas such as economic development, education, and health and health care.</i>

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Maine Family Planning 43 Gabriel Drive P.O. Box 587 Augusta, ME 04332-0587 01-0317679	PC	\$10,000	\$10,000	\$0	The Dr. Wendy J. Wolf Health Leadership Award is intended to recognize the exceptional leadership and achievements of nonprofit leaders working to promote access to quality health care and improve the health of Maine people, particularly the uninsured and underserved. The award included a gift to the nonprofit organization that employs the recognized leader. The 2018 recipient of the Dr. Wendy J. Wolf Health Leadership Award is George A. Hill, President & CEO of Maine Family Planning.
Subtotal, Leadership Development Grant (3) Payments			\$68,500		
MeHAF Donor-Advised Fund					
Maine Community Foundation 245 Main Street Ellsworth, ME 04605 01-0391479	PC	\$30,000	\$30,000	\$0	The MeHAF Fund is a donor advised fund at MCF available for distributions to benefit nonprofit organizations in Maine consistent with the mission of MEHAF.
Maine Community Foundation 245 Main Street Ellsworth, ME 04605 01-0391479	PC	\$125,000	\$125,000	\$0	Contribution to the MeHAF Fund to support a project to address substance use disorder treatment and recovery through a grant for collaborative work by Tribes in Maine.
Subtotal, MeHAF Donor-Advised Fund Payments (2) =			\$155,000		

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Other Consulting Contracts					
<i>TCC Group 31 W. 27th Street, 4th Floor New York, NY 10001</i>	<i>NC</i>	<i>\$156,302</i>	<i>\$106,302</i>	<i>\$0</i>	<i>Support and facilitate a strategic planning process that will inform and assist the MeHAF Board in charting a course for the next four years; produce a strategic framework document that will have built-in flexibility to adapt to the current highly changeable federal and state health reform and health policy landscapes.</i>
<i>Davey Strategies 9 Ponce Street Portland, ME 04101 47-1050560</i>	<i>NC</i>	<i>\$9,800</i>	<i>\$6,800</i>	<i>\$3,000</i>	<i>Consultant will create a metaphor-based communication designed to capture MEHAF's theory of change embodied in its new strategic framework. Tasks include: analyzing preferred and previously used metaphors; generating multiple candidate metaphors; evaluating the likely viability of metaphors.</i>
Subtotal, Other Consulting Contract (2) Payments =			\$113,102.00		
Discretionary Grants					
Community Clinical Services 57 Birch Street, Suite 201 Lewiston, ME 04240 01-0409788	PC	\$6,200	\$6,200	\$0	Community Clinical Services will engage two consultants to allow current patients and patients not involved in the health care system, and our Board of Directors, to have the best opportunity for influencing CCS' strategies to improve medical, oral and behavioral health in our community.
Community Dental 366 US Route 1 Falmouth, ME 04105 23-7129502	PC	\$10,000	\$10,000	\$0	Community Dental will provide orthodontic services for MaineCare children. These orthodontic services will correct structural abnormalities of the mouth, preventing tooth wear and decay, bone loss, gum disease, speech impediments, as well as digestive problems and oral disease for children.
Daniel Hanley Center for Health Leadership 217 Commercial Street, Suite 406 Portland, ME 04101 20-4271488	PC	\$6,750	\$6,750	\$0	To support completion of a competitive grant application to the Institute for Healthcare Improvement/Robert Wood Johnson Foundation for partial funding & technical support for a statewide initiative led by a collaborative of racial and ethnic minority groups to increase cultural humility of health providers across Maine and improve health of minority communities.
Frannie Peabody Center 30 Danforth St., Suite 311 Portland, ME 04101 01-0416974	PC	\$7,500	\$7,500	\$0	To gather the stories of HIV+ people statewide in order to build a new and compelling case for why Maine must continue to focus on a comprehensive approach to HIV.
Greater Portland Council of Governments 970 Baxter Blvd, Suite 201 Portland, ME 04103 01-0238864	GOV	\$5,000	\$5,000	\$0	GPCOG will pilot its model approach for engaging municipal leaders in changing community attitudes about opioid misuse. The model uses evidence-based messaging and taps local expertise to increase understanding of root causes of addiction and diminish stigma. The project has two goals: to reduce the stigma of addiction, and to increase restorative, trauma-informed practices and policies within municipalities.

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Maine Equal Justice Partners 126 Sewall Street Augusta, ME 04330 04-3346273	PC	\$10,000	\$10,000	\$0	Build, implement, and distribute an online Medicaid calculator for Maine people who earn up to 138% of the Federal Poverty Level to see if they are eligible to apply for Medicaid under Maine's new expansion law, and help applicants with the process.
Maine Immigrant and Refugee Services 256 Bartlett St. P.O. Box 7149 Lewiston, ME 04243 26-3099485	PC	\$5,000	\$5,000	\$0	Pilot the HealthME project with adults within the immigrant and refugees in Lewiston-Auburn area to provide healthy eating workshops, exercise and healthy shopping. After the end of the project, 95% of the adults will improve their healthy habits as evidence by pre and post assessment.
Maine Medical Education Trust 30 Association Drive P.O. Box 190 Manchester, ME 04351 01-0443926	PC	\$10,000	\$10,000	\$0	Convene a leadership team of Maine prevention experts and stakeholders to develop a multi-year blueprint for preventing the disease of addiction that can be tailored locally and coordinated statewide, with a focus on trauma and the early use of addictive substances as primary risk factors.
Maine Philanthropy Center USM Glickman Family Library P.O. Box 9301 Portland, ME 04104-9301 01-0503126	PC	\$5,500	\$5,500	\$0	Support a developing network committee and its work to foster advocacy education, build network acumen and muscle as well as provide a mechanism for collective advocacy action and voice among funders in Maine.
Maine Podiatric Medical Association 5 Rock Garden Estates Belgrade, ME 04917 01-0381143	NC	\$5,000	\$5,000	\$0	This research will evaluate the incidence of Lower Extremity Amputations (LEA) with a five-year, retrospective study using data from the MaineGeneral Health system to perform an evaluation of lower extremity amputations that occurred in the MaineGeneral system from June, 2013-June, 2017. Other data will be used to evaluate blood sugars and smoking status of LEA patients upon admission for amputation. Data will help evaluate deficits and efficacies in health education programs available in surrounding communities pertaining to diabetes education, smoking cessation and "at-risk" patient education about peripheral vascular disease, and neuropathy. The economic impact of LEA in this area of Maine will also be calculated.
Maine Primary Care Association 73 Winthrop Street Augusta, ME 04330 22-2630127	PC	\$10,000	\$10,000	\$0	Regional trainings on health insurance options, changes to plans, and current issues for ACA Marketplace Assisters and Navigators in federally qualified health centers throughout Maine.
Maine Transgender Network Inc. 511 Congress St. Equality Community Center Portland, ME 04101 87-0801370	PC	\$10,000	\$10,000	\$0	MaineTransNet will pilot a new approach to health access for transgender Mainers through a peer-to-peer Community Health Outreach Worker model that will foster mutually beneficial social supports, systems-navigation, and cultural competency among providers.

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MaineHealth 22 Bramhall Street Portland, ME 04102 01-0238552	PC	\$9,166	\$9,166	\$0	MaineHealth's Access to Care Programs will undertake an analysis and evaluation project examining the characteristics and impacts of the Programs on addressing barriers to health and health care for Maine's most vulnerable populations. The analysis will illuminate ways in which the Access to Care Programs are succeeding, and areas in which improvements may be needed. The findings will also be useful to others interested in developing enhanced donated-care programs, health insurance education and enrollment programs, and other initiatives aimed at serving these populations.
Mid Coast Hospital 123 Medical Center Drive Brunswick, ME 04011 01-0215911	PC	\$1,875	\$1,875	\$0	Mid Coast Hospital is partnering with the American Academy of Pediatrics - Maine, local schools, and other partners to identify barriers and increase access to youth substance abuse and mental health services. MeHAF funds will support the community action planning portion of the project. Fifty stakeholders from targeted sectors will be invited to a facilitated event on June 27. The results will be reviewed, common barriers identified, and solutions proposed, which will be used by the steering committee to create a community action plan.
Mid-Coast Health Net Inc 22 White Street Rockland, ME 04841 01-0528885	PC	\$7,500	\$7,500	\$0	Develop a collaborative, strategic plan that insures the continuation of health and wellness services for the underserved in greater Knox County, given the decision of the local hospital to no longer provide donated space and services for our programs.
New Mainers Public Health Initiative 276 Lisbon street Lewiston, ME 04240 47-1765878	PC	\$5,000	\$5,000	\$0	Create and conduct an inquiry, and analyze the resulting data gained from a qualitative and quantitative survey of 65 immigrant, refugee, and asylum youth and their parents to inform providers and community health leaders how to better connect youth to primary care physicians in Androscoggin county.
Passamaquoddy Tribe at Pleasant Point 11 Back Road P.O. Box 351 Perry, ME 04667 01-0338717	GOV	\$6,560	\$6,560	\$0	To provide two stair chairs for the tribal ambulance service to ensure safe extrication of patients who are having medical emergencies. The ambulance service supports a small Native American reservation that has a population of around 1,500 people. Most of these people are over 60 years of age and many have limited mobility.
Portland Recovery Community Center 468 Forest Avenue Portland, ME 04103 45-5307975	PC	\$9,602	\$9,602	\$0	Implementation of nationally recognized Recovery Data Platform technology providing system to measure activities and outcomes for people in or seeking recovery from substance use and other addictions, first locally and then statewide to newly forming and existing recovery community organizations.

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Rangeley Health and Wellness Partnership P.O. Box 72225 Dallas Hill Road Rangeley, ME 04970 01-0485045	PC	\$5,000	\$5,000	\$0	Following a number of local drug-related events and tragedies in the last 18 months Rangeley Health and Wellness (RHW) is spearheading the conversation around behavioral health issues, and ultimately designing programs and services to address the identified needs. The goal is to examine, on a larger scale, the perceived needs around mental/behavioral health, coordination of existing services, and barriers to accessing help. This will include a public Community Visioning Event to be held in mid-March and a community-wide assessment of behavioral health needs. The anticipated outcomes are to guide the design, development, and implementation of programs and services to address the behavioral health and well being of the community.
Sacopee Valley Health Center 70 Main Street Porter, ME 04068 01-0347381	PC	\$5,000	\$5,000	\$0	Analyze financial data of Sacopee Valley Health Center (Dental) and create a financially sustainable dental program for the community and patients in catchment area.
Southern Maine Workers' Center 56 North Street, Suite 100 Portland, ME 04101 20-4982064	PC	\$5,000	\$5,000	\$0	Conduct interviews with un- and underemployed people in Southern Maine to provide a snapshot of how barriers to employment would prevent people with low incomes from meeting proposed work requirements for MaineCare, potentially leaving them without health care.
The Connecticut Peer Review Organization, Inc. dba Qualidigm 936 Silas Deane Highway Wethersfield, CT 06109 22-2484567	PC	\$9,997	\$9,997	\$0	Maine Quality Counts proposes to work with statewide partners to improve care for newborns with prenatal substance exposure. QC will pilot the Eat, Sleep, and Console quality improvement project in Maine. The project will draw on best practices learned through NNEPQIN's Eat, Sleep, and Console initiative at Dartmouth, Yale, and Boston Medical Center, to reduce the number of hospital days for infants with neonatal abstinence syndrome through non-drug treatment. Learnings will be shared with state and community-based organizations working on perinatal and post-partum efforts that support recovery of the mothers and standardizing newborn care of substance exposed infants.
Subtotal, Discretionary Grant (22) Payments =			\$155,650		
Meeting Support					
Bangor Area Recovery Network, Inc. 142 Center Street Brewer, ME 04412 27-0363459	PC	\$2,000	\$2,000	\$0	The Young People In Recovery conference theme will be "Inspiring Hope: How to Support Recovery Ready Communities." Topics of discussion may include: embracing change, inspiring hope, removing stigma, empowering language and professional development. Following your lead, we continue to tirelessly work to normalize recovery and make the power of recovery visible in the community. The conference will be at The Hilton Garden Inn in Bangor, where there will be many opportunities for networking.

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Beth C. Wright Cancer Resource Center P.O. Box 322 Ellsworth, ME 04605 26-0074846	PC	\$1,000	\$1,000	\$0	12th Annual Down East Living With Cancer Conference will be held at the Atlantic Oceanside Hotel and Conference Center in Bar Harbor. This conference is an informative community forum aimed at cancer patients and survivors, caregivers, care providers, and the community at large. The theme of the conference this year is "Integrating Science, Wisdom, and Compassion during the Cancer Journey."
Cary Medical Center 163 Van Buren Road Caribou, ME 04736 01-0530375	GOV	\$2,000	\$2,000	\$0	The conference is designed to bring health care professionals, particularly social workers, school guidance, mental health professionals, educators, home visiting programs, pediatricians, mid-level providers and others to an all day conference with a noted national Parenting Educator Dr. Steven Bavolek. The conference will focus on strategies for those working with families to reduce the impact of screen time, cyber bullying, opiate addiction in the home, and ways to identify signals of child abuse or neglect.
Catholic Charities Maine P.O. Box 10660 Portland ME 04104-6060 01-0280225	PC	\$2,000	\$2,000	\$0	This full day training in Portland, ME, draws from the Bellevue/NYU Program for Survivors of Torture's (SOT) two decades of experience working from an informed, interdisciplinary framework with survivors of torture from over 100 nations. The training will describe the context in which treatment occurs, and effective treatment techniques and priorities.
City of Portland - Portland Public Health & Human Services 389 Congress Street Portland, ME 04101 01-6000032	GOV	\$1,000	\$1,000	\$0	The first annual Southern Maine Harm Reduction Conference is a collaboration between the University of New England and the City of Portland's Public Health Division. This conference will be open to local medical professionals, social workers, law enforcement, treatment providers, and faculty and students of UNE. The agenda includes workshops and sessions ranging from Hepatitis C Treatment Updates, Sexual Health and Pre-exposure Prophylaxis (PrEP), Motivational Interviewing and Brief Interventions for Health Professionals, Safe Consumption Spaces and Recovery-Ready Communities and Residences.
Consumers for Affordable Health Care PO Box 2490 Augusta, ME 04338-2490 04-3366975	PC	\$2,000	\$2,000	\$0	HC4ME's 6th Annual Conference, The Opportunity of Extraordinary Times, will focus on the accomplishments realized this past year in preserving and expanding health coverage through the ACA, CHIP, Medicaid, and programs serving the uninsured. It will highlight the need to continue working together to address challenges many Mainers still face in accessing quality, affordable health care. In addition, we'll learn from colleagues and other experts about how the remaining challenges provide opportunities to collaborate to address all human needs, including health care and other social determinants of health.

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EqualityMaine Foundation P.O. Box 1951 Portland, ME 04104 01-0515357	PC	\$2,000	\$2,000	\$0	THE Q, A Conference to Raise up LGBTQ+ Youth, is a two-day statewide conference held at UMaine Orono and organized by EqualityMaine. The content will focus on two areas, improving the health and wellbeing LGBTQ+ Youth (Lesbian, Gay, Bisexual, Trans, Queer, Intersex, Asexual, and Questioning) and creating safer schools and communities. The topics covered at the conference will likely include creating inclusive school policies, building resilience, mental health and wellness, substance use, self harm and harm reduction, supporting at-risk youth and out-of-home youth, healthy relationships, consent and LGBTQ inclusive safer sex, how to be a supportive ally, and creating your LGBTQ+ library.
Gedakina P.O. Box 2478 Bangor, ME 04402 33-1075692	PC	\$2,000	\$2,000	\$0	Native American two-spirits' place in indigenous societies has been degraded since colonization resulting in astoundingly negative health disparities including disproportionate rates of physical and spiritual violence within and outside their communities, and higher rates of suicide, trafficking, homelessness, and substance use, particularly among youth. The Wabanaki Two-Spirit Alliance formed to bring Wabanaki two-spirits together, to address these issues, begin decolonizing imposed binary gender identities and roles, and recover unique community responsibilities of two-spirits within indigenous ceremony and culture. The first gathering, cosponsored by Wabanaki Health and Wellness, Atlantic Two-Spirit Alliance (Canada), and Gedakina, will help deliver health-related, prevention oriented workshops, and planning for strategies to continue organizing.

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Maine Children's Alliance 331 State Street Augusta, ME 04330 22-2546643	PC	\$2,000	\$2,000	\$0	The Maine Children's Alliance will host the 3rd Children's Convention for home visitors, child care providers, parents, teachers, professionals in other child-serving fields, and partners from the Right from the Start Coalition. The purpose of the event is to learn about an early childhood policy agenda and provide an opportunity to train Convention attendees on how to effectively advocate public policies that improve the lives of Maine's children, youth and families. The keynote address will focus on the importance of social emotional development and the importance of mental health consultations in early care settings.
Maine Medical Education Trust 30 Association Drive PO Box 190 Manchester, ME 04351 01-0443926	PC	\$1,000	\$1,000	\$0	This two-day event brings together Maine physicians as colleagues to discuss the status of the medical profession. This year, a major focus of the educational programs is opioids, including addressing the needs of patients diagnosed with Opioid Use Disorder and what is needed to strengthen Maine's response to the opioid crisis. There will be panel and educational presentation, and a Keynote by Michael Botticelli, former director of the White House Office of National Drug Control Policy.
Maine Public Health Association 122 State Street Augusta, ME 04330 22-2570302	PC	\$2,000	\$2,000	\$0	Maine is struggling with an addiction epidemic. Across the state, law enforcement, educators, religious leaders, health care providers and many others are coming together to address this complex epidemic of addiction. MPHAs 34th annual conference, "Addiction & the State of Public Health in Maine" (10/16, Augusta Civic Center) will feature research, policies, programs, and personal experiences with addiction, and Mainers' work to improve the wellbeing of the state's people and places. We are planning a gubernatorial forum in the afternoon about addiction and public health in Maine.
Morris Farm Trust 156 Gardiner Road PO Box 136 Wiscasset, ME 04578 01-0494687	PC	\$500	\$500	\$0	The fourth annual Forum on Food Security in Lincoln County will bring together approximately 120 representatives from food pantries, schools, public health and social service programs, hospitals and medical practices, and food focused nonprofits, as well as students and interested citizens in the community. Participants will learn about and discuss food security issues in Lincoln County while having the chance to network with each other and learn about each others projects in food security.
New Mainers Public Health Initiative 276 Lisbon Street Lewiston, ME 04240 47-1765878	PC	\$1,200	\$1,200	\$0	The aim of this meeting will be to focus on equity, access, and barriers to early childhood prevention. Keynote speaker Amira Adawe is a Manager at Minnesota Children's Cabinet Office of Governor Mark Dayton, where she works on early childhood in all policies and systems using an equity lens.

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Spurwink 901 Washington Ave., Suite 100 Portland, ME 04103 01-0319802	PC	\$1,808	\$1,808	\$0	Spurwink's Community Impact Forum: Trauma will bring together Maine leaders and funders in health and education. The forum will include a presentation about the impact of trauma on people, particularly underserved populations, and our communities, followed by a discussion on systems-based responses to trauma and its related critical health outcomes.
The Connecticut Peer Review Organization, Inc. dba Qualidigm 936 Silas Deane Highway Wethersfield, CT 06109 22-2484567	PC	\$2,000	\$2,000	\$0	QC2018: Building Communities of Practice through Innovation will focus on a select number of innovations that are of strategic importance to QC's members, partners, and stakeholders. The Keynote Speaker will be Sanjeev Arora, director and founder of Project ECHO: a guided-practice model whereby primary care clinicians retain the responsibility of managing their patients, while also increasing their independence and self-efficacy. Other topics include: Lessons from Maine's Chronic Disease Improvement Collaborative; Dementia Care & Mental Health Care for Older Adults; Addressing Healthcare Affordability; and Medication-Assisted Recovery from SUD.
University of New England 11 Hills Beach Rd Biddeford, ME 04005 01-0211810	PC	\$2,000	\$2,000	\$0	The Maine Geriatrics Conference features expert speakers providing evidenced based/best practices in older adult and caregiver health and health policy. The audience includes health providers/practitioners, service providers, others interested in the field of aging and GEMS (Older adults). This is the longest running geriatrics conference in Maine and attracts participants from Maine, New England, and beyond.
Subtotal, Meeting Support (16)Grant Payments =			\$26,508		
<i>Charitable Gifts</i>					
Aroostook County Action Program, Inc. 771 Main Street P.O. Box 1116 Presque Isle, ME 04769 01-0315849	PC	\$1,800	\$1,800	\$0	Charitable Gift made in recognition of retiring Trustee's board service.

Organization	Organization Tax Status	Total Amount Awarded	Amount Paid in 2018	Grant Balance	Project Description
<i>Program contracts are italicized and highlighted yellow.</i>					
Central Maine Healthcare Corporation 300 Main St. Lewiston, ME 04240 01-0386913	PC	\$500	\$500	\$0	Charitable Gift for Healthy Androscoggin
Community Clinical Services 57 Birch Street, Suite 201 Lewiston, ME 04240 01-0409788	PC	\$500	\$500	\$0	Charitable Gift for Community Clinical Services.
Community Concepts 240 Bates St. Lewiston, ME 04240 01-0424969	PC	\$500	\$500	\$0	Charitable Gift for Community Concepts.
Family Violence Project 83 Western Ave. P.O. Box 304 Augusta, ME 04332-0304 01-0360714	PC	\$600	\$600	\$0	Charitable Gift made in recognition of retiring Trustee's board service.
Literacy Volunteers of Greater Augusta 12 Spruce Street, Suite 4 Augusta, ME 04330 23-7409748	PC	\$400	\$400	\$0	Charitable Gift made in recognition of retiring Trustee's board service.
Maine Equal Justice Partners 126 Sewall Street Augusta ME 04330 04-3346273	PC	\$1,800	\$1,800	\$0	Charitable Gift made in recognition of retiring Trustee's board service.
Maine Initiatives 56 North Street Portland, ME 04101 01-0484310	PC	\$2,500	\$2,500	\$0	Sponsorship of the 2nd Annual Changemakers Celebration at the "Partner" level.

Organization	Organization Tax Status	Total Amount Awarded	Amount Paid in 2018	Grant Balance	Project Description
<i>Program contracts are italicized and highlighted yellow.</i>					
Maine Philanthropy Center USM Glickman Family Library P.O. Box 9301 Portland, ME 04104-9301 01-0503126	PC	\$7,500	\$7,500	\$0	Conference sponsorship at the Plenary Sponsor level.
Maine Philanthropy Center USM Glickman Family Library P.O. Box 9301 Portland, ME 04104-9301 01-0503126	PC	\$500	\$500	\$0	MPC is partnering with Wabanaki REACH to coordinate a screening of Dawnland, the documentary about Maine's Truth and Reconciliation Commission.
New Mainers Public Health Initiative 276 Lisbon street Lewiston, ME 04240 47-1765878	PC	\$500	\$500	\$0	Charitable gift for New Mainers Public Health Initiative
Special Olympics Maine 125 John Roberts Road, #5 South Portland, ME 04106 01-0355822	PC	\$600	\$600	\$0	Charitable Gift made in recognition of retiring Trustee's board service.
Tri-County Mental Health Services PO Box 2008 Lewiston, ME 04241-2008 01-0316813	PC	\$500	\$500	\$0	Charitable Gift for Tri-County Mental Health Services.
Subtotal, Charitable Gift (13) Payments =			\$18,200		

Total grants paid in 2018	\$3,418,644
Total contributions to donor-advised funds in 2018	\$155,000
Total charitable gifts paid in 2018	\$18,200
Total grant payments in 2018	\$3,591,844
Total contracts paid in 2018	\$697,173

Total New Grant Support (Allocated in 2018) =	\$2,000,351
Grants payable at Year End =	\$600,000

Part XV, Line 2: Information Regarding Grant Programs

Line 2a: Grant applications are submitted via MeHAF's on-line grants management system, which can be accessed via the Grants Center on the MeHAF website: <http://www.mehaf.org/grants-center/grantseekers/>. Questions regarding grant submission can be directed to:

Catherine Luce, Director of Grants Management
Email: cluce@mehaf.org
Phone: (207) 620-8266; ext 104

Questions about specific funding opportunities are typically directed to individual program staff supervising the grant program. The responsible staff person is listed in each request for proposals (RFP) which are posted on the MeHAF web site (www.mehaf.org).

Line 2b: Information regarding MeHAF's funding priorities and grant opportunities are available on the MeHAF website. All open competitive RFPs are publicized via MeHAF's e-mail newsletter, *AccessPoints*, and they are posted on the MeHAF website (www.mehaf.org). Each RFP provides explicit information on the submission requirements, application forms and other relevant project materials for major strategic programs and policy grants. All competitive grant rounds include one or more in-person or webinar-based applicant assistance meetings and/or technical assistance calls. All grant applications are submitted electronically through MeHAF's grants management system.

For the first half of 2018, grant funding was guided by the foundation's bridge strategic plan, which was approved in August, 2016, and was built upon the existing strategic plan to provide guidance that carried MeHAF forward through the CEO leadership transition. MeHAF's strategic priority areas for 2016 to 2018 are listed on the MeHAF website and below.

- Access for All
- Better Care
- Improved Health

A new strategic framework was approved and adopted by the Board in June, 2018. The 2018-2022 strategic priorities are grounded in a fundamental commitment to the principles and ambitions that follow.

Our Vision: We envision a Maine where all people and communities are healthy and well.

Our Mission: To promote access to quality health care, especially for those who are uninsured and underserved, and improve the health of everyone in Maine.

Our Values: As Maine's largest independent health philanthropy, our work is driven by six core values – equity, community engagement, collaboration, creativity, transformation, and integrity.

Our Goals:

Goal 1: Ensure equitable access to affordable, quality care.

MAINE HEALTH ACCESS FOUNDATION
FORM 990-PF: SUPPLEMENTAL STATEMENT 15
Year Ended December 31, 2018

01-0535144

- Goal 2: Support systemic changes to address critical health issues in Maine.
- Goal 3: Advance efforts to improve the health of specific populations.
- Goal 4: Promote shared leadership to achieve equitable health outcomes for everyone in Maine.

In 2018, four open competitive RFPs and two invited RFPs were released. MeHAF also supports small, discrete projects directly related to its mission through Discretionary and Meeting Support grants. These grants are available year-round. A total of 89 grants, 13 charitable gifts and 25 consulting contracts were approved. In 2018, the second Dr. Wendy J. Wolf Leadership Award was given in recognition of Dr. Wolf's 15 years of service and leadership at the Maine Health Access Foundation. In addition, MeHAF established a donor advised fund at the Maine Community Foundation available for distributions to benefit nonprofit organizations in Maine consistent with the mission of MEHAF.

MeHAF convenes grantees for regular meetings to share information and for "learning communities" at which experts share relevant information and research. Feedback from grantees indicates that this is viewed as helpful to their work and staff views this as among the most important things that MeHAF can do to support grantee success. In addition, Program Officers maintain regular contact with the directors of the grants (both competitive and foundation-initiated) they oversee, often through regularly scheduled progress update calls, and generally after reviewing interim and final grantee reports. Director of Grants Management Cathy Luce and Program and Communications Assistant Holly Irish provide technical support to grantees on budgeting, reporting, and application processes through one-on-one assistance, webinars and recorded trainings, and help videos that are posted on the MeHAF website.

Line 2c: All submission deadlines are outlined in the foundation's requests for proposals available through the website: www.mehaf.org. In addition to RFP solicitations, MeHAF offers open funding opportunities through the discretionary grants and meeting support program. MeHAF will also occasionally reach out to nonprofits to request that they submit foundation-initiated (invited) grants focused on specific topics defined by the foundation.

Line 2d: MeHAF is a mission-driven organization that provides funding to promote access, advance higher quality health care delivery, and help Maine people regain or preserve good health. The foundation generally limits its grant awards offered through competitive RFPs to 501(c)(3) tax-exempt charitable organizations, educational institutions, governmental entities, tribal organizations, or other public, non-profit entities. Private foundations, individuals, fiscal sponsorships and organizations with pending non-profit status are generally ineligible to receive funding through the competitive RFP process. MeHAF primarily funds Maine-based organizations; however, qualified organizations from outside the state may apply for funding if the project activities focus on Maine's health care system or Maine residents.

MAINE HEALTH ACCESS FOUNDATION

FORM 990-PF: SUPPLEMENTAL STATEMENT 16

Year Ended December 31, 2018

01-0535144

Part VII-AB, Line 5c: Statement Required by Regs. Section 53.4945-5(d)

1. Name and address of grantee:

Blue Cross and Blue Shield of Massachusetts Foundation, Inc.
101 Huntington Ave., Suite 1300
Boston, MA 02199-7611

2. Date and amount of the grant:

Approval Date: 3/28/2017
Grant Amount: \$18,500
Grant Period: 4/28/2017 – 4/27/2018

3. Purpose of the grant:

The Health Coverage Fellowship is designed to help newspaper, radio, television, and online reporters and editors do a better job covering critical health care issues. Each year twelve journalists are selected from across the country for an intensive nine days and nights of training. Topics include issues that affect the health care of low income and uninsured individuals and families. MeHAF funding supports participation in the program by a Maine journalist.

4. Amounts expended by the grantee (based on the most recent report):

Based on the final report received August 15, 2018, all grant funds (\$18,500) were expended.

5. Statement regarding fund diversion:

To the best of Maine Health Access Foundation's knowledge, the grantee has not diverted any portion of the funds from the purpose of the grant.

6. Dates of any reports received from the grantee:

MeHAF received narrative and financial reports from the grantee on August 15, 2018. Reports (narrative and financial) from previous grants, have been received, reviewed, and approved on a timely basis.

7. Dates and results of verification of grantee's reports:

Upon receipt of narrative and financial reports, the CEO will review the reports from Blue Cross and Blue Shield of Massachusetts Foundation, to ensure the appropriate use of grant funds.

MAINE HEALTH ACCESS FOUNDATION

FORM 990-PF: SUPPLEMENTAL STATEMENT 16

Year Ended December 31, 2018

01-0535144

Part VII-AB, Line 5c: Statement Required by Regs. Section 53.4945-5(d)

1. Name and address of grantee:

Maine Podiatric Medical Association
5 Rock Garden Estates
Belgrade, ME 04917

2. Date and amount of the grant:

Approval Date: 1/16/2018
Grant Amount: \$5,000
Grant Period: 1/2/2018 – 3/31/2019

3. Purpose of the grant:

This research will evaluate the incidence of Lower Extremity Amputations (LEA) with a five-year, retrospective study. The study will use data from the MaineGeneral Health system. The data collected will include a retrospective evaluation of available data pertaining to all lower extremity amputations that occurred in the MaineGeneral system from June, 2013-June, 2017.

4. Amounts expended by the grantee (based on the most recent report):

Narrative and financial reports are due May 13, 2019.

5. Statement regarding fund diversion:

To the best of Maine Health Access Foundation's knowledge, the grantee has not diverted any portion of the funds from the purpose of the grant.

6. Dates of any reports received from the grantee:

MeHAF has not received narrative and financial reports from the grantee as reports are due on May 13, 2019. Reports (narrative and financial) from previous grants have been received, reviewed and approved on a timely basis.

7. Dates and results of verification of grantee's reports:

Upon receipt of narrative and financial reports, a Program Officer will review to ensure the appropriate use of grant funds.

MAINE HEALTH ACCESS FOUNDATION

FORM 990-PF: SUPPLEMENTAL STATEMENT 16

Year Ended December 31, 2018

01-0535144

Part VII-AB, Line 5c: Statement Required by Regs. Section 53.4945-5(d)

1. Name and address of grantee:

Blue Cross and Blue Shield of Massachusetts Foundation, Inc.
101 Huntington Ave., Suite 1300
Boston, MA 02199-7611

2. Date and amount of the grant:

Approval Date: 4/4/2018
Grant Amount: \$18,500
Grant Period: 4/27/2018 – 4/26/2019

3. Purpose of the grant:

The Health Coverage Fellowship is designed to help newspaper, radio, television, and online reporters and editors do a better job covering critical health care issues. Each year twelve journalists are selected from across the country for an intensive nine days and nights of training. Topics include issues that affect the health care of low income and uninsured individuals and families. MeHAF funding supports participation in the program by a Maine journalist.

4. Amounts expended by the grantee (based on the most recent report):

Narrative and financial reports are due July 1, 2019.

5. Statement regarding fund diversion:

To the best of Maine Health Access Foundation's knowledge, the grantee has not diverted any portion of the funds from the purpose of the grant.

6. Dates of any reports received from the grantee:

MeHAF has not received narrative and financial reports from the grantee as reports are due on July 1, 2019. Reports (narrative and financial) from previous grants have been received, reviewed and approved on a timely basis.

7. Dates and results of verification of grantee's reports:

Upon receipt of narrative and financial reports, the President & CEO will review the reports from Blue Cross and Blue Shield of Massachusetts Foundation to ensure the appropriate use of grant funds.

MAINE HEALTH ACCESS FOUNDATION

FORM 990-PF: SUPPLEMENTAL STATEMENT 16

Year Ended December 31, 2018

01-0535144

Part VII-AB, Line 5c: Statement Required by Regs. Section 53.4945-5(d)

1. Name and address of grantee:

DentaQuest Institute, Inc./Safety Net Solutions
2400 Computer Drive
Westborough, MA 01581

2. Date and amount of the grant:

Approval Date: 5/7/2018
Grant Amount: \$30,000
Grant Period: 5/7/2018 – 4/30/2020

3. Purpose of the grant:

Safety Net Solutions (SNS) will provide in-depth, expert oral health practice management technical assistance to six (6) safety net dental clinics selected through an application process through the Maine Health Access Foundation (MeHAF). Individually with each selected dental program, SNS will provide an analysis of the programs' current financial viability, operational strength, productivity and clinical quality. After gaining a thorough understanding of the dental programs' current strengths and areas of needed improvement, the project team will develop specific recommendations and action steps to implement. The project team will combine on-site, in-person meetings with ongoing remote assistance to ensure that the dental programs' staffs receive the assistance needed to successfully implement practice enhancement strategies and achieve financial viability, operational strength, improved oral health status outcomes and better practice control.

4. Amounts expended by the grantee (based on the most recent report):

Financial reports are due on February 11, 2019, February 11, 2020, and June 11, 2020.

5. Statement regarding fund diversion:

To the best of Maine Health Access Foundation's knowledge, the grantee has not diverted any portion of the funds from the purpose of the grant.

6. Dates of any reports received from the grantee:

Grantee will make an annual accounting of the funds at the end of its accounting period and must make a final report on all expenditures made from the funds in addition to the progress made toward the goals of the grant. Financial reports will be submitted by Grantee as follows.

- For the period of May 7, 2018 - December 31, 2018, report is due February 11, 2019
- For the period of January 1, 2019 - December 31, 2019, report is due February 11, 2020
- For the period of January 1, 2020 - April 30, 2020, report is due June 11, 2020

MAINE HEALTH ACCESS FOUNDATION

FORM 990-PF: SUPPLEMENTAL STATEMENT 16

Year Ended December 31, 2018

01-0535144

MeHAF has not received narrative and financial reports from the grantee as the first reports are due on February 11, 2019. Reports (narrative and financial) from previous grants have been received, reviewed and approved on a timely basis.

7. Dates and results of verification of grantee's reports:

Upon receipt of narrative and financial reports, a Program Officer will review to ensure the appropriate use of grant funds.