

Toni Lewis

Community Coach, Community Health Rankings & Roadmaps



Toni is a Community Coach at *County Health Rankings & Roadmaps*, a collaboration of the Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute. Toni's role is to provide strategic guidance to communities that want to put the *County Health Rankings* into action to build a culture of health. She is part of a national team that recognizes and celebrates health improvement.

A native of the garden state, Toni lives and works in Pennington, where she is an accomplished collaborator who focuses on creating strategic partnerships to improve the communities with which she interacts. In a special partnership between the New Jersey Health Initiatives (NJHI), County Health Rankings & Roadmaps, and National Network of Public Health Institutes, Toni coaches teams leading *Building a Culture of Health in New Jersey—Communities Moving to Action*.

Toni studied Health Administration and Policy as the Affordable Care Act was being signed into law. Inspired by ACA's intent to influence health equity, she directed multi-sector stakeholders as Project Director for the Greater Mercer Public Health Partnership. With community, funded by New Jersey Health Initiatives a statewide grantmaking program of the Robert Wood Johnson Foundation, the Mercer County Health Assessment and Improvement Plan was created. Following that, she worked at New Jersey Health Care Quality Institute, Millhill Child and Family Development Center and the Central Jersey Family Health Consortium successfully strengthening resources and partnerships.

Toni is a NJ Department of Health licensed Health Officer and Registered Environmental Health Specialist. Toni received a Bachelor of Science in Chemistry from Ramapo College and Master of Public Health from University of North Carolina Chapel Hill.

Alan Morgan

Chief Executive Officer, National Rural Health Association



Recognized as among the top 100 most influential people in healthcare by Modern Healthcare Magazine, Alan Morgan serves as Chief Executive Officer for the National Rural Health Association. He has more than 26 years' experience in health policy development at the state and federal level, and is one of the nation's leading experts on rural health policy.

Mr. Morgan served as a co-author for the publication, "**Policy & Politics in Nursing and Health Care**," and for the publication, "**Rural Populations and Health**." In addition, his health policy articles have been published in: The American Journal of Clinical Medicine, The Journal of Rural Health, The Journal of Cardiovascular Management, The Journal of Pacing and Clinical Electrophysiology, Cardiac Electrophysiology Review, and in Laboratory Medicine.

Mr. Morgan served as staff for former US Congressman Dick Nichols and former Kansas Governor Mike Hayden. Additionally, his past experience includes tenures as a health care lobbyist for the American Society of Clinical Pathologists, the Heart Rhythm Society, and for VHA Inc.

He holds a bachelor's degree in journalism from University of Kansas, and a master's degree in public administration from George Mason University.

Dean Bailey

Manager for Special Projects; Sweetser

Dean Bailey has worked in the area of children's mental health services for over 40 years. He has served the State of Maine as a children's case manager, epidemiologist and residential program manager. Mr. Bailey has a Master's in Public Policy from the Muskie School of Public Services and Bachelors in Social Work. He is currently employed at Sweetser where he has set up a number of Telepsychiatry partnerships with Federally Qualified Health Centers and Indian Health Centers.

Anne Ball

Interim Program Director; Maine Downtown Center

Anne joined the Maine Development Foundation in 2012 as a consultant to coordinate the Maine Downtown Center's newest initiatives - a three-year CDC Community Transformation Grant known as Healthy Maine Streets (HMS) and Grants to Green Maine, in partnership with Maine Community Foundation and Efficiency Maine. Anne has worked in Maine on other multi-sector projects including serving as the Cultural and Heritage Tourism Coordinator for DECD for 6 years. In addition, Anne has served as a consultant to many organizations in Maine including: Maine Preservation, Maine Humanities Council, Maine State Museum and private architecture firms and communities. Anne has a BS from St. Lawrence University and an MA in Historic Preservation from Boston University.

Peter Bates

Senior Vice President for Academic Affairs and Chief Academic Officer; MMC Medical School Program

Peter Bates, MD assumed the position of Senior Vice President of Academic Affairs and Chief Academic Officer on January 4, 2016. Prior to that, he served as the Chief Medical Officer and Academic Dean for nearly eight years at Maine Medical Center. He reports directly to the President of the Medical Center (MMC) and the Dean of the Tufts University School of Medicine (TUSM). Dr. Bates serves as a member of the President's Council at MMC and the Dean's Executive Council of TUSM. He is a Professor of Medicine at TUSM. Those directly reporting to him are: VP, Research/Director of MMCRI and VP, Medical Education. He has a secondary reporting relationship with the Clinical Chiefs re: education and research.

Dr. Bates received both his BS and MD from the University of Washington where he completed his Internal Medicine Internship, Residency, Chief Residency and began his Fellowship in Pulmonary Medicine. He completed his Pulmonary Fellowship at Maine Medical Center. He is a board member of the Medical Mutual Insurance Company of Maine and Community Dental. He is a member of several regional and national specialty and academic organizations.

Dr. Bates is the Academic Dean overseeing a medical school partnership with the Tufts University School of Medicine (TUSM). This initiative offers a "Maine Track" for applicants who are interested in a unique, innovative curriculum that will offer clinical training experiences in Maine and expose medical students to the advantages of rural practice as well as training in a major tertiary medical center. The program enrolled its first students in August 2009 and seeks to address the physician workforce shortage in Maine as well as provide access to a medical education for qualified Maine applicants.

Theresa Brown

Director of Practice Management; Calais Regional Hospital

Theresa Brown is the Director of Practice Management at Calais Regional Hospital and has been in healthcare for over 30 years serving in various nursing and administrative positions. Experience in both physical and behavioral health and active in the community, striving to improve the overall health of Washington County.

Adelaide 'Addie' Carter

Administrator, East Grand Health Center

Adelaide (Addie) Carter has provided direct care services in Maine to children and adults with disabilities for over 16 years and administrative services in rural health care for 5 years. Currently, Administrator at East Grand Health Center, Maine's 1st Rural Health Center.

Andrew Coburn

Research Professor, Rural Health; University of Southern Maine Muskie School of Public Service

Dr. Coburn has had a long-standing commitment to the application of health services research in policy decision making. For over 25 years, he and his colleagues at the Muskie School's Cutler Institute for Health and Social Policy have worked with the Medicaid programs in Maine and other states on a variety of collaborative research, evaluation, and policy development initiatives. Coburn has conducted research on the impact of nursing home case mix payment, home and community-based waiver programs, and Medicaid physician payment changes.

A national expert on rural health, Coburn is the founding director of the Maine Rural Health Research Center, one of seven national centers funded by the federal Office of Rural Health Policy (HRSA). He is a member of the Rural Policy Research Institute's Expert Health Panel, has served on the Institute of Medicine's Committee on the Future of Rural Health Care, and has testified many times in Washington on rural health issues.

He earned his master of education from the Harvard University, and holds a doctorate in social policy from Brandeis University's Heller School for Social Policy and Management.

Susan Corbett

Chief Executive Officer, Axiom Technologies

Susan Corbett is the Chief Executive Officer at Axiom Technologies. She is a provider and advocate of fast, affordable, and reliable broadband services for rural communities. In 2005, Ms. Corbett joined Axiom Technologies as Chief Financial Officer. Under her leadership, the telecommunications company has designed and constructed more than 100 access points connecting more than 2,500 square miles in one of America's roughest terrains — rural Maine.

Ms. Corbett is a preeminent authority on rural broadband deployment and works closely with economic development and rural organizations to advance internet and wireless technologies and their adoption.

Ms. Corbett's clear company-wide direction has garnered Axiom tremendous recognition in the form of awards, media coverage, and grants. Most recently, Axiom was awarded a Microsoft grant to provide internet access to homes in Washington County, Maine, using TV white space.

Before joining Axiom, Ms. Corbett was the owner of a medical billing and consulting firm in Boston, Massachusetts. Ms. Corbett migrated and trained staff at medical practices to transfer paper systems into digital solutions, as well as helping them use technology to advance care. Helping people is at the heart of everything she does.

Ms. Corbett is a public speaker, educator, and advocate who is dedicated to providing broadband access and digital literacy to rural communities everywhere.

Kris Doody

Chief Executive Officer, Cary Medical Center

Kris Doody, RN, CEO is a champion for healthcare accessibility, affordability, and quality. Her unique climb to Cary Medical Center's top administrative position as Chief Executive Officer actually began as a Certified Nurse's Aide at the age of 15. Kris continued her education to become a registered nurse with a degree from the University of Maine in 1983 and eventually manager of surgical services. In this role, it was evident that Kris was an extraordinary leader; a trait that made her an excellent choice for the Chief Operating Officer position in 1994 and then Chief Executive Officer in 1999. During her time as COO, Kris also earned a Master's Degree in Business from Husson College. With her clinical expertise and patient care experiences, Kris brings an insightful leadership style to the CEO position. This, combined with a drive to continuously improve services, tirelessly advocate for patients and the rural healthcare system, and the ability to inspire and empower staff, has garnered Kris numerous state and national leadership awards and appointments.

Holly Gartmayer-DeYoung

Chief Executive Officer, Eastport Health Care, Inc.

Holly Gartmayer-DeYoung, CEO at Eastport Health Care, Inc. She has thirty-five plus clinical and administrative experience year's health care experience in various settings: public health, hospitals, nursing home, intermediate care facility, out-patient dialysis, forensic psych, federally qualified health centers. Established innovations that are benefitting Washington County including Community Circles and Cultural Immersion Downeast.

Barbara Ginley

Chief Technical Officer, Maine Migrant Health Program

Barbara Ginley, MPH is the Chief Technical Officer of the Maine Migrant Health Program (MMHP) a private, non-profit organization committed to improving the health status of migrant and seasonal farmworkers and their families and Maine's

only statewide safety-net program for agricultural workers. From 2000 to 2013 Barbara directed MMHP. Barbara's professional career has focused on bridging systems of care with community assets and creating access for Maine's most vulnerable populations. Her experience includes being the Project Director for the Maine Community Health Worker Initiative, Technical Assistance Director for the Maine AIDS Alliance and HIV/STD Program Coordinator for the City of Portland.

Marya Goettsche Spurling
Physician, Skowhegan Family Medicine

Marya Goettsche Spurling is a family physician at Skowhegan Family Medicine. She graduated from Tufts University School of Medicine in the Maine Track program in 2013, completing a longitudinal integrated clerkship at Franklin Memorial Hospital in Farmington. She completed Family Medicine residency through Providence Alaska Medical Center in Anchorage, Alaska in 2016. She is originally from the Cranberry Isles, and currently makes her home in New Sharon, Maine

Audie Horn
Clinical Practice Director, Katahdin Valley Health Center

Audie C. Horn, Jr., PA-C graduated from The University of Texas Medical Branch in 1995 and came to Maine as a National Health Service Corps Scholar that year. He has practiced in rural Maine in both Patten and Danforth, as well as in a clinic in the village of Gianacis, Egypt and a rural clinic in Lajara, Colorado during his 21 years of medical practice. He is currently the Clinical Practice Director for Katahdin Valley Health Center, a 5 locations Federally Qualified Health Center, working out of their Houlton Clinic. Mr. Horn has been involved in multiple ACO projects including both Beacon and Community Care Partnership of Maine.

Marc Kaplan
Medical Director, Sweester

Marc I Kaplan D.O. is a child, adolescent and adult psychiatrist and the medical director for Sweester, one of Maine's largest providers of behavioral health care in Maine. Dr. Kaplan is a Clinical Instructor in Family Medicine at the University of New England College of Osteopathic Medicine and co-directs the behavioral health module for the University of New England Physician's Assistant Program. Dr Kaplan was also selected by the National Council for Community Behavioral Health Care, to participate in their psychiatric leadership development program's class of 2011. Dr. Kaplan has no pharmaceutical industry affiliations.

Glenn Landers
Director of Health Systems, Georgia Health Policy Center

Glenn Landers is the Director of Health Systems at the Georgia Health Policy Center and a member of the center's executive team. He is also an assistant research professor at the Andrew Young School of Policy Studies at Georgia State University. He was recently a senior adviser with the U.S. Centers for Disease Control and Prevention, Office of the Associate Director for Policy, Office of Health System Collaboration. His published research has appeared in the American Journal of Public Health, Medicare and Medicaid Research and Review, and the Journal of Health Care for the Poor and Underserved, among others.

Scott Lash
Director of Operations, Boothbay Region Ambulance Service

Scott Lash, BA, CC EMT-P is the Director of Operations for the Boothbay Region Ambulance Service, a not-for-profit emergency medical service which provides routine and emergency responses to the Boothbay Region. A prehospital provider since high school Scott has worked or managed several different EMS delivery models throughout Maine, and is a Critical Care Paramedic. In his present position he is responsible for a regional-based community paramedicine program serving the Boothbay Region and oversees the daily operations of the department.

Daniel L'Heureux

Town Manager, Town of China

Town Manager for the Town of China and also a member of Maine Municipal Employee Health Trust. He is also a Hanley Center Health Leadership Development VII Alumni.

Danielle Louder

Program Manager, Technology Support Initiatives, MCD Public Health

Danielle Louder is Program Manager for Technology Supported Initiatives within Medical Care Development's Public Health Division, where she directs implementation and growth of the Northeast Telehealth Resource Center, in partnership with the Telemedicine Program at the University of Vermont. She has spent the last fifteen years developing, implementing and evaluating programs focused on increasing access and enhancing quality of care at regional, state-wide and local levels, and played a significant role in the establishment of a network which utilizes telehealth to ensure timely and accurate diagnosis and treatment of stroke throughout the state of Maine.

Dora Mills

Director, Center for Health Innovation, University of New England

A native of Farmington, Dr. Mills was raised there and practiced medicine there early in her career. After serving as the State Health Officer for 15 years, under Governors King and Baldacci, she has served as the vice president for clinical affairs and the director of the Center for Health Innovation at the University of New England (UNE). As the director of the Center, she oversees UNE's efforts to expand interprofessional education and practice in clinical settings. Other health programs in the Center include: Maine SNAP-Ed, a nutrition education program for low-income Mainers teaching how to shop, cook, and eat healthy on a budget; the Area Health Education Center; the statewide substance abuse prevention program; evaluation researchers; Care for the Underserved Pathway Scholars Program; the Josiah Macy Jr. Foundation Interprofessional Program with UNE's College of Osteopathic Medicine; the Primary Care Training and Enhancement Program with Penobscot Community Health Center; and the Maine Health Workforce Forum.

Robert Peterson

Chief Executive Officer, Millinocket Regional Hospital

Robert Peterson has a B.S. in Medical Technology from Lenoir-Rhyne University, Hickory, North Carolina and a M.B.A. in Healthcare Management from University of Connecticut. He is on the Board of Registry in Medical Technology and Transfusion Medicine, American Society of Clinical Pathologists and is Board Certified in Healthcare Management, American College of Healthcare Executives Fellow, and American College of Healthcare Executives. He is currently the CEO Millinocket Regional Hospital.

Prior to Millinocket: Administrator for Surgery and Women and Children's Services, Eastern Maine Medical Center, Vice President of Operations, Windham Hospital, Willimantic, Connecticut

Peggy Pinkham

Executive Director, Maine Rural Health Collaborative

Peggy Pinkham, RN, MBA is the Executive Director for the Maine Rural Health Collaborative, LLC. Assisting the five hospitals that make up the collaborative- Cary Medical Center, Houlton Regional Hospital, Mount Desert Island Hospital, Northern Maine Medical Center and St. Joseph Hospital - to promote the effective, efficient and rational expenditure of their resources in order to preserve and enhance access to health care services within their communities. Ms. Pinkham is the former president and CEO of St. Andrews Hospital and Healthcare Center in Boothbay Harbor and for the last 7 years has been engaged in healthcare consulting. Her recent work includes coordinating activities with the State of Maine Rural Health and Primary Care Program and Maine's 16 Critical Access Hospitals (CAHs) focusing on education, as well as sharing best practices in quality, financial and operational improvement. Pinkham who is a Registered Nurse, earned her MBA at New Hampshire College.

Ken Schmidt

President & CEO, Penobscot Community Health Care

Ken Schmidt is President & Chief Executive Officer, Penobscot Community Health Care, Kenneth Schmidt, MPA, has led PCHC since 2002 expanding services from 3-4,000 patients cared for by 25 employees in one clinic to over 62,000 patients cared for by 750 employees in 16 service sites in three counties, making PCHC one of the largest and most comprehensive of the 100 Federally Qualified Health Center in New England. He has a Master's in Public Administration from the University of Maine and over 40 years of experience in community health system development and about 35 years in community health centers. He is on the board of the Maine Primary Care Association and CEO of Community Care Partnership of Maine, an LLC initiated by PCHC to provide Accountable Care opportunities among independent and community-focused health care organizations.

Lisa Tuttle

Program Director of Practice Transformation, Maine Quality Counts

Lisa Tuttle, MPH is a Program Director of Practice Transformation at Maine Quality Counts, working with the Northern New England Practice Transformation Network, Maine Patient Centered Medical Home Pilot/MaineCare Health Home Learning Collaborative and the Behavioral Health Home Learning Collaborative. She joined Maine Quality Counts in early 2011, and since has supported primary care practices advancing effective use of health information technology, behavioral and physical health integration, collaborative learning opportunities to advance quality care, and the Quality Counts Consumer Advisory Council. Lisa holds a B.A. from Bates College, 1986; and a Master of Public Health from the University of Michigan, School of Public Health, 1996. She trained as a Quality Improvement Coach with the Dartmouth Institute Clinical Microsystems Academy.